

SUPERCHARGING THECTY Toronto Parking Authority 2022 Annual Report

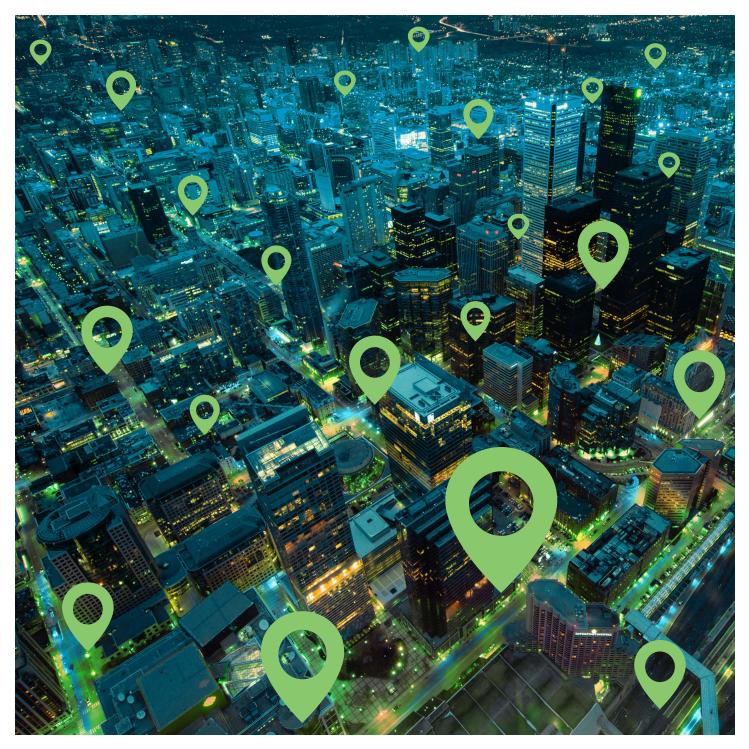


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Off-Street Parking Facilities

WE'RE TRANSFORMING TO BECOME A MODERN MOBILITY PROVIDER

We see the future clearly, and we have a solid plan to get there.

Our mobility strategy will help more people move with greater ease, speed, and with more choice. We're making smart investments in our integrated mobility network. Over the next 10 years, we'll invest more than \$200 million to support our strategy to create a seamless, sustainable mobility experience for our customers. We're building an integrated network that will connect them to more services and more value at every point along their journey – one that's designed with people at the centre.

TPA AT-A-GLANCE

We are one of the largest, most diverse, and most successful parking and bike share operators in North America.



THE TPA

North America's largest municipally owned operator of commercial parking

\$**1**.4B In dividends returned to the City to fund services since 2002

First in Canada to complete a comprehensive digital mapping exercise of every on-street parking asset in the city



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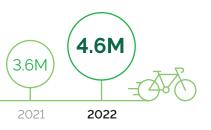
BIKE SHARE TORONTO

3RD Largest bike share in North America in North America



since 2021

Bike Share rides



Growing fleet of e-bikes to enhance first- and last-mile mobility

GREEN P PARKING

116 **EV charging stations**

Parking Spaces





15.5м+ **Green P app** transactions

In 2022, the City of Toronto raised a combined total of \$2.5 million in support of the United Way. As part of this effort, the TPA raised \$17,450, exceeding our fundraising goal of \$10,000. Our team's efforts were recognized by the City with two awards: Outstanding Campaign of the Year and Ambassador of the Year (Faiyaz Patel, Director of On-Street Parking).



The Toronto Parking Authority is North America's largest municipally owned operator of commercial parking and manages Bike Share Toronto, North America's third largest bike share program.

Our mission and vision are crystal clear:

Our Mission

To re-imagine how Toronto moves by creating a seamless mobility experience that delivers on choice, ease, and speed through Toronto.

Our Vision

To become the world's best provider of sustainable parking, bike share and last-mile mobility experiences for our customers, our partners, and our city.

Arlene Yam Fritz, Vice President, Human Resources

Hartley Lefton **Board Chair**

Namby Vithiananthan Board Vice Chair

Brad Bradford Board Member/ City Councillor (Ward 19)

Chris Moise Board Member/ City Councillor (Ward 13)

Maureen Farrow **Board Member**

Zeshan Khan **Board Member**

Jeffrey Steiner Board Member

Mike Layton, former City Councillor, stepped down from the TPA Board of Directors in November 2022.





"We're creating an organizational culture that empowers our people to do more and do it better. By investing in the tools and systems that allow them to be more productive, we're creating a great place to work and a great customer experience."

BOARD MEMBERS

EXECUTIVE TEAM

W. Scott Collier President

Arlene Yam Fritz Vice President, Human Resources

Jeffrey Dea Vice President of Strategy and Business Development

Jarrett McDonald Vice President of Operations

Rose-Ann Lee Chief Financial Officer and Vice President of Finance

2022 HIGHLIGHTS

SCORECARD AND FORECAST

We have established our mission and vision and committed to the strategy that will guide us on our journey to realize those ambitions.

It's a multi-faceted, multi-year plan, and in 2022, we outperformed against our operating plan and key financial goals.

		2021 Actual	2022 Target	2022 Actual	2023 Target	2
	Revenue	\$93.0M	\$117.8M	\$124.2M	\$138.9M	
-	Operating Expenses	\$83.5M	\$103.4M	\$92.6M	\$113.5M	
	Net Income	\$9.5M	\$14.4M	\$31.6M	\$25.4M	
	Dividends to City	\$19.8M	\$12.2M	\$26.5M	\$21.6M	
	Capital Investment	\$11.4M	\$54.7M	\$16.8M	\$71.3M	
	EV Charging Stations	9	50	116	350+	
_	Bike Share Stations	625	665	680	775	
	E-bike Fleet	300	525	525	1,300	

Outpacing our targets

2024 Target

\$146.2M

\$118.6M

\$27.6M

\$23.5M

\$61.8M

650+

885

2,000

2022 FINANCIAL HIGHLIGHTS

Revenue \$124.2M 33.5% increase over 2021

Net Income \$31.6M 233% increase over 2021

Dividends to City \$26.5M 34% increase over 2021



BUILDING MOMENTUM TO DELIVER MORE

From electrification to multi-modal mobility hubs, we're supercharging our network to deliver more services to more people in more places than ever before.

We are pleased to report to our customers, partners, employees, and the City of Toronto on the performance of the Toronto Parking Authority in 2022.

It was an exciting and rewarding year. In 2020, we made a promise to our stakeholders by articulating our mission and vision and the strategy to realize them. In 2022, we took the first steps on our journey to deliver on that promise. By both financial and operational measures, we outperformed against the targets we established for the year.

Revenue for the year was \$124.2 million, up from \$93.0 million in 2021, exceeding our target revenue by \$6.4 million. We exceeded our profit plan by more than 100%, delivering \$31.6 million in net income. Dividends paid to the City of Toronto more than doubled year-over-year, with the Toronto Parking Authority contributing \$26.5 million to the City.

Operationally, we over-delivered on our electrification goals for both EV charging stations and e-bikes. Working with our partners at Toronto Hydro, the Toronto Parking

A sustainable mobility network that integrates parking and first- and last-mile mobility solutions is critical to building our most livable city.

Authority installed 116 EV charging stations in 11 locations across the city and added 225 Bike Share Toronto e-bikes and 242 docking points to our network. These are just the first steps in building the robust electric infrastructure that is foundational to creating a seamless, sustainable mobility network. Our three-year capital plan will continue to drive improvement across the network. Based on the strategic framework we have established, we will determine the next steps in the context of our five strategic priorities, to build momentum and deliver results through a deliberate, human-centred approach.

Our commercial mindset drives innovation, speed-to-market, and strong business outcomes. The Toronto Parking Authority is an organization that is transforming to meet the needs of our customers and the City. As a catalyst for change, we are challenging the status quo. In 2022, we invested in our technology infrastructure to integrate our systems for a seamless customer experience. We undertook a first-in-Canada digital mapping exercise so we can make real-time, datadriven decisions. And we forged strategic public- and private-sector partnerships with organizations who will be vital to furthering our mobility agenda. By innovating with our stakeholders, we are creating a sustainable mobility ecosystem – with people at the centre.

Our Board of Directors is guiding our transformation, and it is being executed by our exceptional team of people. We thank them for their commitment to our mission and vision and all they do to support this journey. Every day, we are challenged by our people, our partners, and our customers to do more.

In 2022, we built momentum and gained significant traction, and we are poised to do amazing things in pursuit of our mission and vision for our customers and all our stakeholders. We look forward to reporting our progress to you.

Sincerely,

Hartley LeftonW. Scott CollierBoard ChairPresident

OUR STRATEGIC PRIORITIES

O1 Build a great place to work

02

Strengthen the core, execute with excellence

03

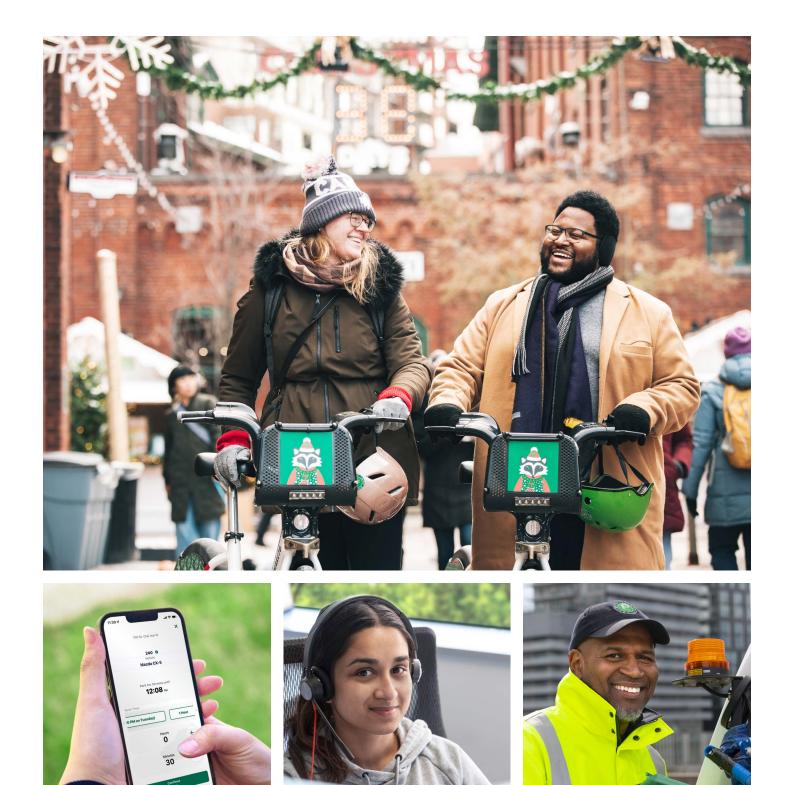
Drive sustainable growth

04

Connect with our customers

05

Innovate with our stakeholders and partners



CONNECTING WITH OUR CUSTOMERS FOR A SEAMLESS **EXPERIENCE**

Our customers are at the centre of everything we do, and we're innovating our systems to make it easier to do business with us.

Our customers spoke, and we listened. They told us they wanted a more responsive, efficient experience when dealing with us. So, this year, we launched the first enhancements to our customer service platform. We developed an omni-channel customer support system (CSS) that lets us support our customers more quickly and efficiently. The new CSS platform features a web-based forms interface that makes it easier for our customers to communicate with us. Behind the scenes, it integrates our Systems Operating Centre and customer service teams, giving our people the information they need to respond to customers quickly and efficiently. The platform also integrates the updated Green P app.

The new system has reduced the time it takes us to resolve a customer service issue – from almost a week to just six hours. It also lets us collect data from the customer communications we receive, giving us valuable insight into what's most important to our customers and how we can better serve them.

These are just the first steps in delivering an exceptional, seamless customer experience. Ongoing research will help us understand how people use the mobility network and allow us to make smart, data-driven decisions.

6 Hours

The time to resolve a customer query has been cut from days to just a few hours.

24[%] Increase

In the number of responses to customer inquiries every week.

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Pay-on-entry means customers can exit facilities faster.

"I'm really proud of the work I do to support our customers. Our new CSS system gives me the tools to respond to customers faster than ever. That makes coming to work really satisfying."

Adithya Sheeja, Customer Service Representative

"Making things better for our customers makes things better for our people. New ways of working are making it easier for employees to do their jobs well."

Rosemary Cosentino, Associate Director of Operations

PLUGGED IN TO POWER UP

We are building a customer-centric EV charging network to future-proof our parking operations.

It's expected that by 2030, 30% of all registered vehicles in Toronto will be electric. Understanding this imminent increased demand, we're anticipating where our customers will need EV charging and executing a multi-year plan to deliver.

We defined our EV charging strategy in 2021 and began the deployment of charging stations in 2022. With outstanding support from our partners at Toronto Hydro, City of Toronto Transportation, and The Atmospheric Fund, we delivered 116 charging stations in 11 key locations across the city. Based on our multi-year plan, we will increase the number of on- and off-street charging stations to 350

by the end of 2023, and to 650 by the end of 2024. This work is being supported by a \$2.15 million grant from our funding partner, Natural Resources Canada. Our plan is aligned with the City's EV strategy and its TransformTO Net Zero Plan.

Building our EV infrastructure is helping us get more return from one of our largest assets – our properties. It helps us attract new customers and drive incremental revenue from parking transactions. EV charging is an integral part of the electrification of mobility and the future proofing of our assets.





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"We're proud to work with the Toronto Parking Authority as they expand their role to provide greater electric vehicle charging infrastructure in Toronto. This work is part of the building blocks that will help unlock more opportunities for Torontonians to participate in climate action."

Amanda Klein, Executive Vice-President, External Affairs, Corporate Development and CLO at Toronto Hydro

116 EV charging stations installed in 2022



650+ EV charging stations to be installed by 2024

30%

Of all registered vehicles in Toronto will be electric by 2030





GOING THE FIRST AND LAST MILE

Bike Share Toronto is one of the most successful bike share operations in North America. In the first year of our four-year growth plan, we successfully executed against key objectives to increase ridership and electrify the network.

Bike Share Toronto ridership increased in 2022, with 4.6 million rides, up 1 million from the previous year. Seventy-five percent of those rides were taken by our 33,000 annual members. This significant increase in ridership means that across the city, more and more people are discovering the value of bikes as an affordable, efficient, short-distance transportation option.

E-bikes are an integral part of our network and electrification strategy E-bikes make biking across challenging terrain easier, and so biking becomes more accessible to more people. Our data shows that our e-bikes were ridden twice as often and for twice as long as our conventional bikes. In 2022, we added 225 e-bikes to bring the total number in our fleet to 525, distributed across 680 stations in

our network. Increasing the number of e-bikes and stations is imperative to first- and last-mile mobility strategies. We are connecting our Green P Parking and Bike Share Toronto networks to the larger mobility network that includes the TTC and Metrolinx. This multimodal ecosystem makes mobility faster, easier, and more affordable for customers.

The continued expansion of the Bike Share Toronto network is also helping make mobility more equitable. Because new stations can be built quickly and cost-effectively, under-served neighbourhoods can be better supported with this affordable last-mile mobility solution. Bike Share Toronto is becoming a true city brand, connecting people to the places they need and want to be.

"We're investing in our **Bike Share Toronto** network to help more people connect with life in the city – by giving them more ways to get where they're going faster and more easily."

Justin Hanna, Director, Bike Share Toronto

\$7.6м



Revenue generated by Bike Share Toronto in 2022

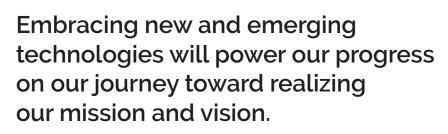
4.6M

Rides in 2022 up 1 million rides from previous year

6,640

Conventional bikes at 680 stations across the network

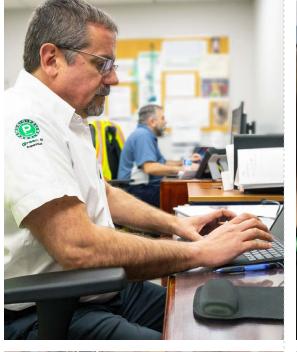
POWERING POTENTIAL, **PERFORMANCE**, **AND VALUE**



We're making strategic investments in technologies that will help us better understand the potential of our businesses, performance of our assets, and how to deliver even more value to our customers. In 2022, we invested in building more robust back-end systems to support enhanced customerfacing solutions across the network moving forward.

These investments included a firstin-Canada digital mapping exercise to understand precisely where and how the assets in our network are connected and how they connect with other mobility infrastructures. The analysis of the data we collect will help us understand how customers use our products and services and how we can improve that experience.

For example, we updated the software that runs our pay-anddisplay machines so that customer credit cards with an expiry date after 2027 are accepted. We will also be synchronizing the way customers can pay for our services – by debit, credit, tap, or the Green P app – so that cash or the Green P app are available at all our on- and off-street locations. These first but important steps are making it easier for our customers to do business with us. Ultimately, we'll integrate all our software systems to deliver a seamless user experience.



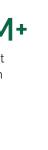




\$**15**M+ For equipment modernization through 2025



- and safety



70+

Garage and lot assessments, as part of an integrated infrastructure improvement program, by 2023

\$71.3м

Capital investment planned for 2023

"Data-driven decision making is key to innovation. We're making investments in technology that will establish the foundation on which we'll build out our integrated mobility network"

Jarrett McDonald. Vice President of Operations

License plate recognition technology

- > Enforcement vehicle for off-street compliance
- > Hand-held units for on-street compliance
- > Increases productivity
- > Enables greater data collection and analysis
- > Integrated with back-office systems
- > Will improve customer experience and compliance

ENGAGING WITH OUR PARTNERS TO RE-IMAGINE THE FUTURE OF MOBILITY





We're working with public and private sector partners to explore new opportunities to advance our mobility strategies.

We believe that we can do anything, but we recognize we can't do everything alone. We're building strong, innovative partnerships with both public and private sector partners to amplify our success and deliver even greater value for our customers, our partners, and the City.

Our approach to establishing these strategic partnerships starts with re-imagining parking and asking ourselves how we can expand our services to deliver even more value to our customers. We start with 'any point' in the mobility journey and think about how we can do more to enhance that experience. Our mobility hubs envision integrated services like car share and ride share services, community events, parcel pick up and drop off and service amenities.

In 2022, the Toronto Parking Authority partnered with Purolator to prototype the operation of an Urban Quick Stop at one of our off-street parking facilities and support Purolator's last-mile cargo bike delivery system. It's just one example of how we're delivering more value and making TPA more relevant to more people – not iust drivers.

Building strong partnerships that will help advance our mobility agenda is one of our strategic priorities, and we will continue to pursue opportunities to collaborate with our current and new partners in the future.

"Partnerships like the one we have with the Toronto Parking Authority are key to Purolator's success in testing new and innovative solutions to address challenges with deliveries in busy urban areas. TPA was able to support our new Urban Quick Stop mini hub project with effective collaboration to bring improved services to the City of Toronto."

Laurie Weston, General Manager, E-Commerce, Purolator

"We actively engage with like-minded private and public sector partners who can help us re-imagine mobility in Toronto. By innovating with our partners, we're doing more to deliver on our strategic priorities."

Phil Safos, Director, Business Development & Partnerships

69 Car share vehicles in 54 lots provided by three partner companies

150

Community and

private events hosted at TPA facilities this year

\$**2.15**M

Grant from Natural Resources Canada to support EV charging infrastructure build

WE ARE TRANSFORMING **MOBILITY IN THE CITY OF TORONTO**

We have a multi-faceted, multi-year plan that reflects the systems thinking that is necessary to prepare Toronto for the future of mobility.

Driven by a commercial mindset and focused on delivering superior business outcomes, we are preparing for the future by helping build a world-class mobility network to serve a world-class city. This means we must take a deliberate and human-centred design approach to the way we think about mobility and the work we do to make it a reality.

One of our key priorities is the establishment of innovation hubs where we will develop and prototype advancements in customer experience, facility design, service enhancements, and the technologies that will enable them. For example, pay-by-plate payment equipment will enable the use of licence plate recognition technology that will enable free flowing access control services. It will provide data for deeper customer insight and network optimization that will deliver exceptional customer experiences and enhance revenue.

Our vision is to build an integrated mobility network. To do that means we need to understand all the ways people travel and what we can do to make it easier, faster, and frictionless. Integrating our parking and Bike Share Toronto operations with TTC and Metrolinx will create a truly seamless mobility experience for our customers. And our innovation lots will deliver more value to more customers in more ways.

Our customer-centric, data-driven approach to mobility is changing the status quo. As the largest operator of municipally owned parking and the manager of the most successful bike share operation in North America, we are in a unique position to transform the future of mobility.

"We have a mission and vision for TPA - and for the City of Toronto. We are transforming the way we think and the way we work to build an integrated mobility network that places our customers and Torontonians at the centre."

W. Scott Collier, President



2023 STRATEGIC PRIORITIES

01 02 Build a great Strengthen the place to work core. execute with excellence Safety • Security Culture Asset Talent management Skill

- development
 - - Capital productivity

State of

good repair

Drive growth

03

- Re-imagine parking
- share

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sustainable

- Accelerate bike
- Scale EV

04

Connect with our customers

- Omni-channel customer experience
- Modernize payment systems
- Prototype innovation hubs

05

Innovate with our stakeholders and partners

- Modernize revenue sharing agreement
- City-wide parking strategy
- Establish Innovation Council with private sector partners

FINANCIAL **STATEMENTS**

AND NOTES TO FINANCIAL STATEMENTS

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Toronto Parking Authority

Opinion

We have audited the financial statements of Toronto Parking Authority (the Entity), which comprise:

- > the statement of financial position as at December 31, 2022
- > the statement of income and comprehensive income for the year then ended
- > the statement of changes in equity for the year then ended
- > the statement of cash flows for the year then ended In connection with our audit of the financial statements, our responsibility is to read the other information > and notes to the financial statements, including identified above and, in doing so, consider whether a summary of significant accounting policies the other information is materially inconsistent with the financial statements or our knowledge obtained in (Hereinafter referred to as the "financial statements"). the audit and remain alert for indications that the other In our opinion, the accompanying financial statements information appears to be materially misstated.

present fairly, in all material respects, the financial position of the Entity as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. Other information comprises:

> the information, other than the financial statements and the auditor's report thereon, included in 2022 Annual Report document.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

- We obtained the information, other than the financial statements and the auditor's report thereon, included in 2022 Annual Report document as at the date of this auditor's report.
 - If based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditor's report.
- We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

> Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- > Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- > Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- > Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- > Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- > Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants Vaughan, Canada May 25, 2023

STATEMENT OF FINANCIAL POSITION

(in thousands of dollars)

Assets

Current assets: Cash and cash equivalents Investments (note 4) Accounts receivable Prepaid expenses and other assets

Finance lease receivable (note 5) Investment in garages and car parks (note 6) Property and equipment (note 6)

Liabilities and Equity

Current liabilities: Accounts payable and accrued liabilities Deferred revenue Due to related parties (note 7) Lease liabilities (note 8) Debt payable (note 9)

Lease liabilities (note 8) Debt payable (note 9)

Equity (note 10) Commitments and contingent liabilities (note 18)

See accompanying notes to financial statements.

On behalf of the Board:

1mac

Hartley Lefton **Board Chair**

2022 \$	2021 \$
116,114	93,433
-	10,064
968	881
1,506	1,418
118,588	105,796
5,980	5,980
35,667	32,000
229,666	222,264
389,901	366,040

389,901	366,040
330,114	325,095
59,787	40,945
1,408	1,707
3,665	4,417
55,074	34,821
659	627
752	759
21,065	6,526
16,701	13,252
15,897	13,657

STATEMENT OF INCOME AND COMPREHENSIVE INCOME

(in the user de of dellars)		0.0.01
(in thousands of dollars)	2022	2021
	\$	\$
Revenue (note 11)	124,190	92,981
Direct expenses – operating (note 20)	(52,389)	(45,117)
Administration	(15,290)	(12,996)
Municipal property tax	(21,073)	(20,518)
Amortization of property and equipment (note 6)	(8,779)	(8,857)
Other income (note 13)	1,989	3,157
Operating income	28,648	8,650
Finance income (note 13)	3,149	1,109
Finance cost (notes 8 and 9)	(239)	(297)
Finance income, net	2,910	812
Net income and comprehensive income	31,558	9,462

See accompanying notes to financial statements.

STATEMENT OF CHANGES IN EQUITY

(in thousands of dollars)	2022 \$	2021 \$
Balance, beginning of year Net income and comprehensive income	325,095 31,558	335,449 9,462
· · · ·	356,653	344,911
Special distribution to City of Toronto (note 15) Annual distribution to City of Toronto (note 15)	- (26,539)	(12,000) (7,816)
Balance, end of year	330,114	325,095

See accompanying notes to financial statements.

(in thousands of dollars)

Cash flows from operating activities:

Net income and comprehensive income Add (deduct) non-cash and non-operating items: Amortization of property and equipment (not (Gain) loss on sale of property and equipment Finance income and finance charges Unrealized loss on investments (note 13)

Net change in non-cash working capital balances to operating activities (note 19)

Net cash flows from operating activities

Cash flows from financing activities:

Distributions to the City of Toronto

Lease liabilities repayment

Finance cost paid on lease liabilities

- Long-term debt to finance purchase of property Repayments (note 9)
 - Finance cost paid on long-term debt (note 9)

Net cash flows used in financing activities

Cash flows from investing activities:

Finance income received from investments (note Payments received for finance lease receivable (r Proceeds from sale of property and equipment Increase in investment in garages and car parks Proceeds from the sale of investments Purchase of property and equipment (note 6) Capital funding (note 21)

Net cash flows used in investing activities

Increase in cash and cash equivalents Cash and cash equivalents, beginning of year

Cash and cash equivalents, end of year

See accompanying notes to financial statements.

	2022	2021
	\$	\$
	31,558	9,462
te 6)	8,778	8,857
nt (note 13)	35	(1,029)
	(2,910)	(926)
	-	114
e related	37,461	16,478
s related	20,053	32,505
	57,514	48,983
	(26,539)	(19,816)
	(759)	(752)
	(192)	(236)
and equipment:		
	(627)	(597)
)	(47)	(61)
	(28,164)	(21,462)
e 13)	2,629	703
notes 5 and 13)	520	520
	15	1,047
	(3,667)	-
	10,064	-
	(16,819)	(11,433)
	589	80
	(6,669)	(9,083)
	22,681	18,438
	93,433	74,995
	116,114	93,433

NOTES TO FINANCIAL STATEMENTS

(In thousands of dollars) Year ended December 31, 2022

1. Nature of operations and relationship to the City of Toronto:

Toronto Parking Authority (the "Authority") is a local board of the City of Toronto (the "City"), established under the City of Toronto Act, 2006, with a mandate to operate, manage and maintain the City's public bike share program and municipal off-street parking facilities and on-street meter operations on behalf of the City in support of local business areas.

The address of the Authority's registered office is 33 Queen Street East, Toronto, Ontario.

The City is considered the ultimate controlling entity of the Authority. In its relationship with the City, the Authority has an agreement on income-sharing, which is described in note 15.

By virtue of Section 149(1) of the Income Tax Act (Canada), the Authority is not subject to income taxes.

During 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. This has resulted in governments worldwide, including the Canadian and Ontario governments, enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally and in Canada, resulting in an economic slowdown.

The on-going pandemic had a financial and operational impact on the Authority whereby the decreased demand for parking resulted in lower levels of revenue and net income. Management continues to closely monitor and manage the impact of COVID-19 on the operations of the Authority.

2. Significant accounting policies:

(A) Statement of compliance:

The financial statements of the Authority have been prepared on a going concern basis and comply with all the requirements of International Financial Reporting Standards ("IFRS").

The financial statements were authorized for issuance by the Authority's Board of Directors on May 25, 2023.

(B) Basis of preparation:

The Authority is a public sector entity and meets the definition of a Government Business Enterprise ("GBE") as set out in the Introduction to Public Sector Accounting Standards. GBEs are deemed to be publicly accountable enterprises and are required to apply IFRS as set out in the Chartered Professional Accountants of Canada Handbook – Accounting.

(C) Basis of measurement:

The financial statements have been prepared on the historical cost basis, except for the revaluation of certain financial assets to fair value as explained in the accounting policies below.

(D) Property and equipment:

(i) Measurement basis:

The Authority measures property and equipment using the cost model. The cost model provides that property and equipment be recorded at their cost at the time of recognition.

Any costs incurred subsequent to initial recognition, which enhance the service capacity (an improvement), are capitalized as property and equipment and are amortized over the remaining useful life of the asset or the improvement, whichever is shorter.

(ii) Component accounting:

Components of an item of property and equipment that have different useful lives and have a significant cost in relation to the total cost of the item have been classified and amortized to profit or loss separately. Parking garage structures are currently the only item of property and equipment identified as having components with differing useful lives.

(iii) Amortization:

The amount subject to amortization is the cost of the asset less any residual value. Amortization expense is recognized in profit or loss and is calculated from the date the assets are available for use on a straight-line basis over their estimated useful lives as follows:

– Parking garages – concrete structures	25 to 40 years
Parking garages – other components	25 years
Surface car parks	25 years
Buildings	25 years
Equipment and furnishings	5 to 10 years

Projects to build garages or surface car parks, which are in process, are included in property and equipment as acquired and are amortized once the asset is placed into service. Improvements to facilities that meet the recognition criteria are added to the asset and amortized over a period of up to 25 years.

Land is not amortized, as it is considered to have an indefinite life.

Right-of-use assets are amortized over the shorter of the estimated useful life of the asset and the lease term.

The useful lives of property and equipment are reviewed at each statement of financial position date and are estimated by management based on historical analysis and other available information. The residual values of property and equipment are reviewed at each statement of financial position date and are based on the assessment of useful lives and other available information.

(iv) Impairment of non-financial assets:

Property and equipment are reviewed annually for indications of impairment or when circumstances indicate the carrying amount may not be recoverable.

If an asset is determined to be impaired, it is written down to its recoverable amount, which is the higher of fair value less costs to sell and value in use. In the absence of a reliable estimate of fair value for an asset that is clearly impaired, the value in use may be applied. If there is an indication that a previously impaired asset has experienced an increase in fair value or value in use, the previous impairment is reversed but only to the extent of the carrying amount had no impairments been recognized.

Impairment losses or reversals are recorded in profit or loss.

(E) Capital funding:

The Authority receives capital funding from the City of Toronto and other levels of government or government agencies for capital asset acquisitions. Capital funding related to assets is recognized as a deduction of the carrying amount of the assets.

(F) Financial instruments:

Fair value measurement:

The Authority categorizes its financial assets and liabilities measured at fair value into one of three different levels depending on the observability of the inputs used in the measurement.

- > Level 1 This level includes assets and liabilities measured at fair value based on an adjusted quoted price for identical assets and liabilities in active markets that are accessible at the measurement date;
- > Level 2 This level includes valuations determined using directly or indirectly observable inputs other than guoted prices included within Level 1. Derivative instruments in this category are valued using models or other standard valuation techniques derived from observable market inputs; and
- > Level 3 This level includes valuations based on inputs which are less observable, unavailable or where the observable data does not support a significant portion of the instruments' fair value.

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Classification and measurement of financial instruments:

The Authority classifies its financial instruments into one of the following categories based on the Authority's business model for managing financial instruments and their contractual cash flow characteristics. The Authority's accounting policy for measurement of each category is as follows:

Financial instrument	Category	Subsequent Measurement	
Cash and cash equivalents	Amortized cost	Amortized cost	
Investments	Fair value through profit or loss	Fair value through profit or loss	
Accounts receivable	Amortized cost	Amortized cost	
Finance lease receivable	Amortized cost	Amortized cost	
Accounts payable and accrued liabilities	Other financial liabilities	Amortized cost	
Due to related parties	Other financial liabilities	Amortized cost	
Lease liabilities	Other financial liabilities	Amortized cost	
Debt payable	Other financial liabilities	Amortized cost	

All financial instruments are measured initially at fair value, which is generally the transaction price.

(ii) Method of determining fair value:

Fair value is determined:

- > on the basis of quoted prices in an active market, or if an active market does not exist: and
- > using accepted valuation techniques or parameters

Investments classified as current assets have varying derived from a combination of active markets or from maturity dates with some greater than one year from the statistical estimates or other quantitative methods. date of the financial statements. However, all are capable of prompt liquidation and have been classified as current Other categories of financial instruments that are assets. When investments are not capable of liquidation measured subsequently at amortized cost do not trade within one year of the date of the financial statements, on an active market. they would be classified as long-term investments.

For assets measured at fair value, changes in fair value are recognized in profit or loss as an unrealized gain or loss.

(iii) Cash and cash equivalents:

Accounts receivable are primarily trade receivables recorded at amortized cost, less a loss allowance for expected credit loss, which involves annual testing to assess and estimate uncollectible amounts. Cash and cash equivalents comprise cash on hand and deposits held on call with major financial institutions. Measurement of an expected credit loss is based on Cash and cash equivalents are recorded initially at fair the probability of that default occurring. Adjustments to the amortized cost are included in profit or loss. value and subsequently at amortized cost. The amortized cost of accounts receivable approximates (iv) Investments: their fair value due to their short-term nature.

Investments consist of fixed income government securities.

The finance lease receivable represents the present Investments have been classified as fair value through value of minimum lease payments due to the Authority profit or loss and measured at fair value based on as lessor under a finance lease. quoted market prices, which is considered to be the (vii) Accounts payable and accrued liabilities: closing market bid price at the year end. Investments are recognized and derecognized on the trade date. Accounts payable and accrued liabilities are primarily Investments are classified as fair value through profit trade payables, pension remittances and liabilities or loss as they are held within a business model whose to government for sales and payroll related taxes objective is not to collect the contractual cash flows measured at their amortized cost, which approximates and the cash flows are not solely payments of principal their fair value due to their short-term nature. Changes and interest. to the amortized cost are included in profit or loss.

Investment income includes interest and realized and unrealized gains or losses on investments. Investment income is classified under profit or loss and is recorded as finance income on the statement of income and comprehensive income.

(v) Accounts receivable:

(vi) Finance lease receivable:

(viii) Impairment of financial assets:

As at each statement of financial position date, the Authority assesses whether the assets carried at amortized cost are impaired. An impairment equal to the expected credit loss is recognized by bringing the value to a recoverable amount on the statement of financial position and recognizing an expense in the statement of income and comprehensive income. The 12-month expected loss is recognized, unless there is a significant increase in credit risk of the financial assets, by when the lifetime expected loss is recognized. When previous impairment losses reverse, they are recognized up to the extent of the impairment amount originally recognized.

(G) Leases:

The Authority enters into leases for parking facilities as lessee and leases for commercial and residential rental units as lessor in the normal course of business. Lease contracts are typically made for fixed periods but may include purchase, renewal or termination options. Leases are negotiated on an individual basis and contain a wide range of different terms and conditions.

(i) Leases as lessee:

The Authority assesses whether a contract is or contains a lease at inception of the contract. A lease contract conveys the right to control the use of an identified asset for a period in exchange for consideration. Lease liabilities with corresponding right-of-use assets for all lease agreements are recognized, except for shortterm leases and leases of low value assets, which are expensed on a straight-line basis over the lease term. Consideration in a contract is allocated to lease and non-lease components on a relative stand-alone value basis. The Authority generally accounts for lease components and any associated non-lease components as a single lease component.

The Authority recognizes a right-of-use asset and a lease liability at the lease commencement date. Lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using our incremental borrowing rate, unless the rate implicit in the lease is readily determinable. A single incremental borrowing rate is applied to a portfolio of leases with similar characteristics. Lease payments included in the measurement of the lease liability comprise:

- > fixed lease payments, less any lease incentives;
- > variable lease payments that depend on an index or rate: and
- > payments expected under residual value guarantees and payments relating to purchase options and renewal option periods that are reasonably certain to be exercised.

Lease liabilities are subsequently measured at amortized cost using the effective interest method. Lease liabilities are remeasured, with a corresponding adjustment to the related right-of-use assets, when there is a change in variable lease payments arising from a change in an index or rate or, when the Authority changes assessment of whether purchase, renewal or termination options will be exercised.

Right-of-use assets are classified as property and equipment and measured at cost, which is comprised of the initial measurement of the corresponding lease liabilities, lease payments made at or before the commencement date and any initial direct costs. They are subsequently amortized to the earlier of the end of the useful life of the underlying asset or the lease term using the straight-line method and reduced by impairment losses, if any. The lease term includes periods covered by an option to extend if the Authority is reasonably certain to exercise that option. Right-of-use assets may also be adjusted to reflect the remeasurement of related lease liabilities.

Variable lease payments that do not depend on an index or rate are not included in the measurement of Revenue is recognized at a point in time or over time, lease liabilities and right-of-use assets. The related depending on when the Authority has satisfied its payments are expensed in operating costs in the period performance obligation(s) to its customers. Where the in which the event or condition that triggers those Authority has a right to consideration from customer payments occurs. in an amount that corresponds directly with the value to the customer of the performance to date, revenue ii) Leases as lessor: is recognized in an amount to which the Authority has (a) Finance leases: a "right to invoice". The right to invoice represents the Assets leased under arrangements that transfer fair value of the consideration received or receivable. substantially all the risks and rewards of ownership, The following provides a summary of the nature of the with or without ultimate transfer of title, are classified as various performance obligations within contracts with finance leases. A finance lease receivable is recorded customers and when performance is recognized on at the inception of the lease at an amount equal to those obligations:

the fair value of the leased property or, if lower, the > parking and bike share fee revenue as the service present value of the minimum lease payments plus any is performed; unguaranteed residual value.

- > Lease payments received are allocated between a reduction of the receivable and finance income on an amortized basis to produce a constant rate of interest on the remaining balance of the receivable.
- > Finance income is recorded as finance income.
- > When assets are recognized under a finance lease for the first time, there is a concurrent derecognition of the asset as property and equipment (as if effectively disposed of).

(b) Operating leases:

Assets leased under arrangements that do not transfer substantially all the risks and rewards of ownership are classified as operating leases. Assets are classified within property and equipment on the Authority's statement of financial position and amortization is provided for in a systematic manner consistent with the Authority's amortization policy for similar property and equipment.

- > Lease income is recognized on a straight-line basis over the term of the lease.
- > If a lease incentive is provided, it is accounted for as a reduction to rental income.

(H) Revenue from contracts with customers:

- - > management fee as the management service is provided to the property owner;
 - > rental income on a straight-line basis over the term of the lease:
 - > advertising income in accordance with the substance of the agreement, which may be recognized as the service is performed or on a straight-line basis over the term: and

Other sources of revenue include:

- > interest and finance income on a time proportion basis with reference to the principal amount and effective interest rate;
- > gains or losses when the transaction occurs;
- > other income as the service is performed or as the Authority has a legal or constructive right to receive a future economic benefit.

Deferred revenue consists primarily of deposits for parking made through the GreenP app and bike share annual memberships, which are to be earned and recognized in future periods.

(I) Multi-employer pension plan:

The Authority makes contributions to Ontario Municipal Employees Retirement System ("OMERS"), which is a multi-employer plan, on behalf of substantially all of its employees. The plan is a contributory defined benefit pension plan funded by equal contributions from participating employers and employees as well as by investment earnings of the plan. The plan specifies the amount of the retirement benefits to be received by the employees based on the length of service and rates of pay.

Contributions received from all OMERS employers are co-mingled and used to jointly purchase investments to support the pension obligations. OMERS does not track its investments by employer. In addition, OMERS engages an independent actuary to determine the funded status of the plan with actuarial assumptions developed based on the entire plan membership, not by employer. Although the plan has defined benefit plan characteristics, there is insufficient information available to account for the plan as a defined benefit plan. Defined benefit plan accounting would require the recording of the discounted amount of the future benefit obligations offset against the fair value of plan assets. In this situation, International Accounting Standard ("IAS") 19, Employee Benefits, requires that defined contribution accounting and disclosure be applied.

According to OMERS' 2022 annual report, the plan was in a deficit position of \$6.7 billion at the end of 2022, an increase from a deficit of \$3.1 billion in 2021. OMERS has taken steps to manage funding risks through lowering the discount rate and amending the plan to introduce shared risk indexing. The Authority's 2022 share of the deficit position is not determinable.

(J) Future accounting changes:

Certain new accounting standards and interpretations that have been published but are not mandatory for implementation as at December 31, 2022 have not been early adopted in these financial statements. Management assessed the impacts of the following accounting standards updates and did not find the impacts to be material:

- Classification of Liabilities as Current or Noncurrent (Amendments to IAS 1, Presentation of Financial Statements);
- Disclosure of Accounting Policies (Amendments to IAS 1, Presentation of Financial Statements and IFRS Practice Statement 2, Making Materiality Judgements); and
- Definition of Accounting Policies (Amendments to IAS 8, Accounting policies, Changes in Accounting Estimates and Errors).

3. Critical accounting judgments and estimates:

In applying the Authority's accounting policies as described in note 2, management is required to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting year.

The estimates and judgments management made in applying the Authority's accounting policies relate to:

(a) Finance lease receivable:

The present value of the lease receivable is based on management's estimate of future minimum lease payments, which include an estimation of future fair value and residual value of the property.

(b) Property and equipment:

Management judgment is applied in determining amortization rates and useful lives of assets.

(c) Lease liabilities:

Management judgment is applied in determining discount rate.

4. Investments:

Investments are comprised of fixed income securities that matured in 2022:

Weighted average yield to maturity Weighted average duration Investments interest receivable Investments at fair value Investments at cost

5. Finance lease receivable:

The present value of the minimum lease payments receivable and the payments due is detailed in the following schedule:

2022

Lease receivable – payments due

Not more than 1 year Over 1 year but not more than 5 years Over 5 years

2021

Lease receivable - payments due

Not more than 1 year Over 1 year but not more than 5 years Over 5 years

There is an estimated residual value of \$4,856 recognized at the end of the 99-year term of the lease, at which time the Authority legally retains title to the land. Total contingent rent recognized as income during the year is \$141 (2021 – nil).

2022	2021
-	0.14%
-	0.19 years
-	\$43
-	\$10,021
-	\$9,836

Gross investment in lease receivable	Future finance income	Present value of minimum lease payments
\$	\$	\$
520	520	-
2,080	2,078	2
36,403	30,425	5,978
39,003	33,023	5,980
\$	\$	\$
520	520	-
2,080	2,078	2
36,923	30,945	5,978
39,523	33,543	5,980

6. Property and equipment:

o. Property and equipment.	Land and building	Parking garages – concrete structures	Parking garages – other components	Surface car parks	Right-of-use assets	Equipment and furnishings	2022 Total	2021 Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost								
Balance, beginning of year	96,596	63,157	99,996	31,424	7,205	80,361	378,739	367,530
Purchases	-	3,302	293	786	-	12,438	16,819	11,433
Capital funding (note 21)	-	-	_	(60)	-	(529)	(589)	(80)
Disposals	(56)	-	-	-	-	(45)	(101)	(144)
Balance, end of year	96,540	66,459	100,289	32,150	7,205	92,225	394,868	378,739
Accumulated amortization								
Balance, beginning of year	447	30,505	40,550	13,683	2,523	68,767	156,475	147,728
Amortization	140	1,323	3,035	1,148	816	2,316	8,778	8,857
Disposals	-	-	-	-	-	(51)	(51)	(110)
Balance, end of year	587	31,828	43,585	14,831	3,339	71,032	165,202	156,475
Net book value								
Balance, end of year	95,953	34,631	56,704	17,319	3,866	21,193	229,666	222,264

Title to all land purchased by the Authority is held in the name of the City, but the Authority controls the property.

Investment in garages and car parks comprises of car parks that will be constructed in the future of \$35,667 (2021 – \$32,000)

7. Related party transactions and balances:

(a) Related party transactions and balances:

The Authority carries out transactions in the normal course of operations and on commercial terms with a number of departments and agencies of its ultimate parent, the City of Toronto.

During the year, the Authority paid rent expenses to, and received car park management fees and capital funding from, related parties. The table below summarizes the transactions, receivable and payable balances:

		2022			2021
Management fees	Rent Expense	Payable	Management fees	Rent Expense	Payable
\$	\$	\$	\$	\$	\$
-	1,301	(17,861)	-	1,443	(6,018)
621	420	(3,204)	531	182	(508)
621	1,721	(21,065)	531	1,625	(6,526)
	fees \$ - 621	fees Expense \$ \$ - 1,301 621 420	Management feesRent ExpensePayable\$\$\$\$\$\$-1,301(17,861)621420(3,204)	Management feesRent ExpenseManagement fees\$\$\$\$\$\$-1,301(17,861)621420(3,204)531	Management feesRent ExpenseManagement feesRent Expense\$\$\$\$\$\$\$\$-1,301(17,861)-621420(3,204)531182

(b) Reserve funds:

The City holds the following reserve funds for use by the Authority in funding capital projects. These funds are administered by the City and are not included in the Authority's financial statements. Trust fund balances as at December 31 are as follows:

	2022	2021
	\$	\$
Parking Authority Shopping Mall Rented Properties Reserve Fund	1,598	1,496
Parking Payment in Lieu Reserve Fund	2,625	2,576
Bike Share Reserve Fund	154	154
	4,377	4,226

(c) Compensation of directors and key management:

Compensation to the key managers, including directors, with responsibility to plan, direct and control the operations of the Authority is \$1,470 (2021 – \$1,311) and consists of salaries and short-term benefits.

8. Lease liabilities:

The Authority recognized lease liabilities of \$7,736 and the same amount of right-of-use assets within property and equipment, with no net impact on retained earnings. When measuring lease liabilities, the Authority discounted lease payments using its incremental borrowing rate at January 1, 2019 of 4.5%. Finance cost on lease liabilities for the year ended December 31, 2022 was \$192 (2021 – \$236). The expense relating to variable lease payments not included in the measurement of lease liabilities was nil (2021 – nil) and expenses relating to short-term leases were \$627 (2021 – \$631). Total cash outflow for leases was \$951 (2021 – \$988), including \$759 (2021 – \$752) of principal payments on lease obligations.

9. Debt payable:

Debt payable relates to the purchase of equipment upgrades and is classified as long-term with \$659 (2021 – \$627) included in current liabilities. The debt matures on June 30, 2025 and bears an effective interest rate of 2.298%. Finance cost paid during the year was \$47 (2021 – \$61).

Principal repayments on long-term debt over the next three years are estimated as follows:

2023			
2024			
2025			

10. Equity:

Equity of the Authority represents the accumulated retained net income and comprehensive income of the Authority, less distributions to the City. Equity of the Authority is retained to fund the purchase and maintenance of major property and equipment. The Authority is without share capital, with the City holding a 100% beneficial interest in the Authority's equity.

\$1,707
356
692
\$659 692

11. Revenue:

Revenue is made up of the following components:

	On-street	Off-street	Bike Share	2022 Total	2021 Total
	\$	\$	\$	\$	\$
Bike Share revenue	_	-	7,632	7,632	6,878
Short-term parking	44,847	69,119	-	113,966	83,808
Monthly permit parking	-	2,592	-	2,592	2,295
	44,847	71,711	7,632	124,190	92,981

12. Employee benefits:

Salaries, wages and benefits included in direct expenses – operating consist of:

	On-street	Off-street	Bike Share	2022 Total	2021 Total
	\$	\$	\$	\$	\$
Salaries and wages	1,462	9,748	667	11,877	10,225
Benefits	198	2,787	61	3,046	2,330
OMERS pension plan contributions	113	992	58	1,163	1,091
	1,773	13,527	786	16,086	13,646

Salaries, wages and benefits included in administration expense consist of:

	2022	2021
	\$	\$
Salaries and wages	7,721	6,636
Benefits	1,265	959
OMERS pension plan contributions	711	597
	9,697	8,192

The estimated 2023 employer's OMERS pension plan contribution is \$1,900.

13. Finance and other income:

These amounts consist of the following:

Finance income earned on cash balances Finance income earned on investments (note 4)

Investment income from cash and investments Unrealized loss on investments – net (note 4) Finance income earned and net effective change in le

Other income:

Gain (loss) on sale of property and equipment Miscellaneous other income

14. Operating leases:

The Authority is the lessor in a number of operating leases for building properties. The future minimum lease payments receivable under non-cancellable operating leases for these properties are:

Not more than 1 year Over 1 year but not more than 5 years Over 5 years

These operating leases do not provide for contingent rental payments.

15. City's share of net income:

The City and the Authority's income-sharing arrangement, effective for the three-year period from 2017-2019 and extended to 2022, requires the Authority to contribute 85% of the Authority's net income and comprehensive income earned with a minimum annual distribution payment to the City of \$38,000 (2021 – \$38,000), subject to unforeseen circumstances which may result from the interruption of service, any other unplanned occurrence or Council decision, which may have an adverse and material effect on the net income as defined under the Income Sharing Agreement. During fiscal 2022, distribution from operations of \$26,539 (2021 – \$7,816) was determined to be payable to the City. An additional one-time special dividend of nil (2021 – \$12,000) was also paid to the City.

	2022	2021
	\$	\$
	2,625	568
	4	135
	2,629	703
	-	(114)
ease receivable (note 5)	520	520
	3,149	1,109
	(35)	1,029
	2,024	2,128
	5,138	4,266

202	2 2021
	\$\$
82	24 616
1,7	14 1,440
34	47 505
2,88	35 2,561

16. Financial instruments:

The fair value of the Authority's investments was determined using quoted market prices in active markets under Level 1 of the hierarchy.

(a) Measurement categories:

As explained in note 2, financial assets and financial liabilities have been classified into categories that determine their basis of measurement and, for items measured at fair value, whether changes in fair value are recognized in profit or loss, or comprehensive income. Those categories that are applicable to the Authority are amortized cost measurement category and fair value through profit or loss measurement category. The following table shows the carrying amounts of financial assets and financial liabilities for each of these categories:

	2022	2021
	\$	\$
Financial assets		
Amortized cost:		
Cash and cash equivalents	116,114	93,433
Accounts receivable	968	881
Finance lease receivable – including current portion	5,980	5,980
Fair value through profit or loss:		
Investments	-	10,064
Total	123,062	110,358
Financial liabilities		
Amortized cost:		
Accounts payable and accrued liabilities	15,897	13,657
Due to related parties	21,065	6,526
Lease liabilities (including current portion)	4,417	5,176
Debt payable (including current portion)	1,707	2,334
Total	43,086	27,693

(b) Nature and extent of risks arising from financial instruments:

The Authority's investment activities expose it to certain financial risks. These risks include market risk (interest rate risk and price risk), credit risk and liquidity price risk. risk. The Authority manages these financial risks in accordance with its policy on investments, which restricts investments to investment grade instruments prescribed (d) Credit risk: for municipalities under Ontario Regulation 610/06 (Financial Activities) of the City of Toronto Act, 2006.

(c) Market risk:

Market risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises the following:

(i) Interest rate risk:

Interest rate risk refers to the effect on the fair value or future cash flows of an investment or debt obligations Liquidity risk is the risk the Authority will be unable due to fluctuations in interest rates. Historically, as to settle or meet commitments as they come due. opportunities arise, the Authority has sold investments The Authority's commitments are largely in the form when interest rates have been declining in order of short-term liabilities, which are met out of cash to realize the resulting profits. The Authority is not flows generated by operating activities. Long-term exposed to significant interest rate risk on its monetary liabilities are not considered material and repayment current assets and current liabilities due to their shortis scheduled to allow settlement from cash flows term maturities. The Authority's long-term debt has a generated from operating activities. The effect is a fixed rate of interest and is therefore not subject to fair stable cash flow from operations, which acts to reduce value changes as a result of interest rate changes. liquidity risk.

(ii) Price risk:

Price risk is the risk the fair value of an investment will fluctuate because of changes in market prices (other than those arising from foreign currency risk or interest rate risk). The Authority has no material exposure to

Credit risk is the risk the Authority will be unable to redeem investments or collect accounts receivable or other debts due to it. The Authority collects revenue primarily in cash and does not extend a significant amount of trade credit. The Authority controls credit risk on its investments through its investment policy. Maximum credit risk exposure is equal to the total carrying amount of financial assets. Credit risk is considered low.

(e) Liquidity risk:

The following table is a maturity analysis of the Authority's financial liabilities:

	Up to 1 month	More than 1 month up to 1 year	More than 1 year up to 5 years	More than 5 years	Total
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	15,897	_	_	_	15,897
Due to related parties	21,065	-	_	-	21,065
Lease liabilities, principal	63	689	2,564	1,101	4,417
Debt payable, principal	47	612	1,048	-	1,707
	37,072	1,301	3,612	1,101	43,086

17. Capital management:

The Authority returns 85% (2021 – 85%) of its annual net income and comprehensive income to the City and retains 15% to fund its long-term, multi-year capital budget plan. As such, the majority of the Authority's capital is invested in property and equipment and the majority of funding for the multi-year capital plan is derived from future income still to be earned. The Authority attempts to maintain cash on hand at a level sufficient to fund one to two years of capital investment and holds this capital in a combination of cash and fixed income securities to balance the dual goals of maximizing returns while maintaining sufficient liquidity to allow the Authority to react to capital investment opportunities as they arise.

18. Commitments and contingent liabilities:

(a) Commitments:

As at December 31, 2022, the Authority has contractual commitments of \$29,101 (2021 – \$32,698) relating to the purchase of above grade and/or substrata title to parking structures as part of a development sale of above grade strata title to air rights over land on which the Authority currently operates parking lots.

(b) Contingent liabilities:

The Authority has contingent liabilities in respect of legal claims arising in the ordinary course of business. At present, the outcome of these cases are not determinable. The Authority believes these claims are without merit and will vigorously defend itself in each of these actions. It is not anticipated that any material liabilities will arise from the contingent liabilities.

19. Statement of cash flows – net change in non-cash working capital balances related to operating activities:

The net change in non-cash working capital balances related to operating activities consists of the following:

Accounts receivable
Prepaid expenses and other assets
Accounts payable and accrued liabilities
Deferred revenue
Due to related parties

20. Direct expenses - operating:

	On-street	Off-street	Bike Share	2022 Total	2021 Total
	\$	\$	\$	\$	\$
Salaries, wages and benefits (note 12)	1,773	13,527	786	16,086	13,646
Maintenance of facilities					
and equipment	2,078	4,734	8,820	15,632	14,559
Rent	-	5,260	-	5,260	4,341
Utilities	6	2,049	_	2,055	2,075
Parking systems	2,642	502	-	3,144	3,280
Payment processing	2,117	1,802	461	4,380	3,150
Security and monitoring	_	3,143	-	3,143	2,067
Other	183	1,782	724	2,689	1,999
	8,799	32,799	10,791	52,389	45,117

21. Capital funding:

Capital funding for the year ended December 31 is as follows:

Municipal funding Provincial funding Federal funding

2022	2021
\$	\$
(87)	(1)
(88)	(57)
2,240	(672)
3,449	2,018
14,539	31,217
20,053	32,505

2022	2021
\$	\$
371	-
-	80
218	-
589	80

OFF-STREET PARKING FACILITIES

No.	Location	Capacity	No.	Location	Capacity	No.	Location
SO	UTH EAST		267	70 Distillery Ln	124	207	2011 Lakeshore
			283	100 Cooperage St	83		Blvd W.
1	20 Charles St. E	625	284	83 Tannery Rd	17	208	1575 Lakeshore Blvd.
3	13 Isabella St.	31	285	40 Rolling Mills Rd	21	200	West
5	15 Wellesley St. E.	122	286	51 Dockside Dr	287	209	711 Lakeshore Blvd W.
21	72 Amroth Ave.	49	287	1091 Eastern Ave	45	210	1275 Lakeshore Blvd W.
26	37 Queen St. E	598	303	136 Wineva Ave	26	212	363 Adelaide St. W.
28	670 Pape Ave.	68	306	54 Dalhousie Street	22	216	205 McCaul St.
34	25 Dundas St. E	254	701	197 Blantyre Ave	81	224	34 Hanna Ave
43	2 Church St	1,926	702	1 Brimley Rd S.	232	225	80 Clinton St
45	111 Broadview Ave.	89	703	1 Brimley Rd S.	128	227	105 Spadina Ave
48	85 Lee Ave.	66	705	1 Brimley Rd S.	168	229	110 Dovercourt Rd
79	405 Sherbourne St.	90	732	145 Strathmore Blvd	22	235	2201 Dundas St W
109	51 Aberdeen Ave.	33	750	275 Shuter St	10	235 241	9 Bonar Pl
125	323 Richmond St. E	252	751	281 Shuter St	57	241 251	201 Claremont St
146	573 Gerrard St. E.	34	752	295 Shuter St	10	251	1624 Queen St W
170	117 Hammersmith Ave.	28	753	220 Oak St	14		45 Abell St
173	737 Rhodes Ave.	23	754	10 Boultbee Ave	17	261 262	10 Soho Street
174	151 Hiawatha Ave.	50	778	1275 Danforth Ave	19		
179	653 Gerrard St. E.	28				263	130 Elizabeth St
180	268 Rhodes Ave.	37	so	UTH WEST		266	250 Fort Y ork Blvd
183	166 Woodbine Ave.	20	30			271	800 Fleet St
184	192 Boardwalk Dr.	24	36	110 Queen St. W	1,574	275	1030 King St W
185	116 Joseph Duggan Rd.	24	44	14 Fuller Ave.	41	288	292 Brunswick Ave
186	118 Sarah		51	365 Lippincott St.	134	302	545 Lake Shore Blvd W
	Ashbridge Ave.	24	53	803 Richmond St. W.	47	304	9 Wellesley Street West
187	116 Winners Cir.	9	68	30 St. Andrew St	410	307	20 Brunel Court
193	1675 Lakeshore	000	71	35 Bellevue Ave.	84	505	934 Royal York Rd
	Blvd East	292	96	10 Portland St	37		
194	20 Ashbridges Bay Park Road	270	106	15 Denison Ave.	118	506	140 Fifth St
200	1167 Eastern Ave.	65	111	79 Clinton St	77	507 508	66 Third St
202		17	150	40 Larch St	332	508 509	128 Eighth St 105 Fourth St
204	1117 Dundas St. W.	36	158	1325 Queen St. W.	31		
219	85 Richmond St. E.	19	167	18 Ossington Ave.	19	510	3239 Lake Shore Blvd W
230	31A Parliament St	200	168	144A Harrison St.	76	511	120 Sixth St
243	232 Unwin Ave	117	181	1155 King St. W.	279	513	575 Royal York Rd
243	1439 Danforth Ave	117	188	157 Beatrice St.	17	514	139 Islington Ave
244 248	136 Broadview Ave	21	206	2001 Lakeshore		516	1124 The Queensway
(40	100 DIDAUVIEW AVE	21		Blvd W.	185	010	LLL I IIIO QUOCHSWUY

No.	Location	Capacity	No.	Location
517	139 Islington Ave	22	NO	
519	5 Dayton Ave	15		
521	7 Monkton Ave	24	11	21 Pleasar
522	2225 Lake Shore		12	30 Alvin A
	Blvd W	228	17	716 Pape /
523	2225 Lake Shore		20	101 Cedar
	Blvd W	80	29	75 Holly S
524	2225 Lake Shore Blvd W	144	49	30 Roehai
525	2225 Lake Shore	144	78	35 Erindal
525	Blvd W	28	87	14 Arunde
526	2225 Lake Shore		88	25 Ferrier
	Blvd W	22	89	20 Eaton /
527	2225 Lake Shore		90	17 Eaton A
	Blvd W	10	110	1612 Danfo
528	5 Colonel Samuel	50	137	77 Gough
529	Smith Park Dr. 65 Colonel Samuel	50	139	6 Sherwoo
529	Smith Park Dr	147	142	31 Langfoi
533	2300 Lake Shore		149	12 Woody
	Blvd W	23	152	25 Glenfor
534	15 Marine Parade Dr	13	156	18 Ferrier
730	150 Dan Leckie Way	32	157	709 Millwo
742	7 Swansea Mews	10	171	730 Moun
746	20 West Lodge Ave	13	178	650 Moun
748	91 Augusta Ave	9	195	15 Price St
800	5285 Dundas		223	1501 Yong
	Street West	234	277	242 Danfo
801	400 Munster Ave	829	282	838 Broac
831	22 Fieldway Rd	217	414	3885 Yong
836	1138 Bathurst St	100	419	5667 Yong
850	100 Princes' Blvd	1,200	424	2170 Bayv
851	125 Princes' Blvd	1,360	600	540 Mortir
852	15 Ontario Dr	817	602	1501 Bayv
853	6 Nunavut Rd	600	700	101 Grang
854	6 Saskatchewan Rd	446	706	284 Milner
855	5&5A Bandshell	153	707	1530 Mark
856	30 British Columbia Rd	661	709	1940/195
857	150 Manitoba Dr	24		Lawrence
858	40 Manitoba Dr	98	710	101 Grang
859	720 Lake Shore Blvd W	350	711	158 Borou

Capacity

Capacity

EAST

ant Blvd	536
Ave.	172
e Ave.	71
arvale Ave.	36
St	293
nampton Ave	139
ale Ave.	93
del Ave.	67
er Ave.	44
n Ave.	52
Ave.	29
nforth Ave.	21
h Ave.	16
rood Ave.	44
ford Ave.	26
dycrest Ave.	34
forest Rd.	25
er Ave.	22
wood Rd	19
unt Pleasant Rd	53
unt Pleasant Rd	67
St.	69
nge St	36
forth Ave	18
adview Ave	10
nge St	137
nge St	22
yview Ave	66
rtimer Ave	17
yview Ave	23
ngeway Ave	254
ner Ave	92
arkham Rd	20
950	
ce Ave E	24
ngeway Ave	215
bugh Dr	13

No.	Location	Capacity
755	180 Chester Le Blvd	38
756	2743 Victoria Park Ave	47
757	2739 Victoria Park Ave	10
758	2821 Birchmount Rd	34
759	365 Bay Mills Blvd	21
760	30 Teesdale Pl	21
761	40 Teesdale Pl	20
762	6 Glamorgan Ave	19
763	1021 Birchmount Rd	14
764	31 Gilder Dr	77
765	40 Gordonridge Pl	34
766	30 Gordonridge Pl	50
767	400 McCowan Rd	18
768	50 Tuxedo Ct	11
769	2180/2190	5.0
	Ellesmere Rd	56
771	3849 Lawrence Ave E	38
772	3947 Lawrence Ave E	57
774	90-110 Mornelle Ct	17
775	4110 Lawrence Ave E	22
776	4301 Kingston Rd	27
779	1275 Danforth Ave	19
780	2950 Lawrence Ave E	13
814	890 Willowdale Ave	859
815	2760 Old Leslie St	102
816	1800 Sheppard Ave. E.	366
817	1050 Ellesmere Rd (Near)	68
818	2450 Lawrence Ave E (Near)	90
821	155 Transway Cres	450
822	705 Warden Ave	920
823	701 Warden Ave	151
824	777 Victoria Park Ave	173
826	2450 Eglinton Ave E	199

OFF-STREET PARKING FACILITIES

No.	Location	Capacity	No.	Location	Capacity	No.	Location	Capacity
NO	RTH WEST		226	646 St Clair Ave W	14	660	406 Oakwood Ave	16
	· · · · · · · · · · · · · · · · · · ·		228	11 Kenwood Ave	23	661	433 Rogers Rd	26
13	20 Delisle Ave	199	231	19 Spadina Rd	59	663	1 Shortt St	132
18	351 Keele St.	71	240	700 St Clair Ave W	17	664	1609 Eglinton Ave W.	31
19	385 Pacific Ave.	66	246	31 Blackthorn Ave	36	667	1531 Eglinton Ave W	20
41	7 Norton Ave.	61	259	6A Spadina Rd	38	668	2700 Eglinton Ave W	97
42	91 Via Italia	165	260	94 Northcliffe Blvd	12	669	2700 Eglinton Ave W	34
47	125 Burnaby Blvd.	149	269	1010 Yonge St	47	674	2623 Eglinton Ave W	11
52	40 York St	311	279	289 Rushton Rd	16	731	10 Humberline Dr	30
55	23/23R Bedford	41	400	10 Kingsdale Ave	52	733	121 Kendleton Dr	12
EO	Park Ave. 9 Bedford Rd	41	401	246 Brooke Ave	93	734	2765 Islington Ave	44
58		360	402	10 Empress Ave	66	735	2063 Islington Ave	27
64	265 Durie St.	140	403	10 Harlandale Ave	116	736	49 Mabelle Ave	25
80	400 Keele St.	34	404	95 Beecroft Rd	346	737	41 Mabelle Ave	6
81	695 Lansdowne Ave.	16	410	100 Beecroft Rd.	176	738	1025 Scarlett Rd	25
82	9 Emerson Ave.	49	411	1880 Avenue Rd	32	739	1901 Weston Rd	43
84	9 Salem Ave.	32	412	11 Finch Ave W	62	740	4020 Dundas St W	46
85	557 Palmerston Ave.	52	418	68 Sheppard Ave W	30	741	3735 Dundas St W	23
91	265 Armadale Ave.	137	500	7 Jackson Ave	40	743	100 High Park Ave	36
93	675 Manning Ave.	47	501	11 Grenview Blvd N	82	744	61 Pelham Ave	17
104	745 Ossington Ave.	45	502	342 Prince Edward		745	1775 Eglinton Ave W	8
107	251 MacPherson Ave.	40		Dr N	41	747	5 Bellevue Cres	25
116	255 Kennedy Ave.	55	503	12 Willingdon Blvd	59	777	7 Capri Rd	23
130	7 Bartlett Ave.	35	504	9 Willingdon Blvd	116	802	3330 Bloor St W	534
131	912 Eglinton Ave. W.	25	512	3220 Bloor St W	65	804	20 Lomond Dr	258
133	20 Prescott Ave.	7	520	20 Royalavon Crescent	59	805	400 Indian Rd	187
141	141 Greenlaw Ave.	54	532	14 Barkwin Dr	22	811	50 Wilson	107
143	265 Willard Ave.	89	650	16 John St	72	011	Heights Blvd	885
144	376 Clinton Ave.	33	651	1169 Weston Rd	36	813	18 Hendon Ave	1,552
155	995 Eglinton Ave. W.	32	652	301 Scott Rd	10	827	415 William R Allen Rd	632
161	30 St. Claire Ave W	176	653	17 Riverview Gardens	94	829	25 Transit Rd	72
164	453 Spadina Rd.	53	654	16 Riverview Gardens	56	833	3950 Keele St	350
205	465 Huron St.	15	655	168 Chiltern Hill Rd	68	834	2800 Steeles Ave W	1,881
215	74 Yorkville Ave	175	656	1 Mould Ave	9	835	7332 Jane St	589
217	1445 Bathurst St	44	657	271A Scarlett Rd	11			
218	3354 Dundas St. W.	10	658	2050 Dufferin St	49			
220	789 St Clair Ave W	17	659	341 Oakwood Ave	22			



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