



The Parking Authority
of Toronto

1952 - 1992

40

YEARS OF
SERVICE AND
EXCELLENCE

**1991
Annual
Report**





Chairman's Message

Councillor William Boytchuk
Chairman
City Services Committee
City Hall
Toronto, Ontario
M5H 2N2

Dear Councillor Boytchuk:

Your Commissioners are pleased to present the 1991 Annual Report of The Parking Authority of Toronto to the City Services Committee.

In the 1991 fiscal year the Authority experienced another decline in net profit from parking operations. Compared to 1990, revenues declined by 5.3% to \$33,807,000 and the number of cars parked dropped 5.2% to 11,838,000. The further decline in profit is attributed partly to the Authority's inability to recover fully the Goods and Services Tax (GST) in parking fees, without incurring a more serious decrease in usage.

Operating expenses increased by 3.6% to \$30,039,000, attributed largely to the cost of major maintenance programs, municipal taxes of \$5,929,000 (an increase of 7.7% over 1990) and the Commercial Concentration Tax (CCT) of \$4,363,000 (\$1.00 a square foot for every square foot of land and structures used for parking purposes). As a result of the decline in net profit, the rent paid to the City dropped from \$3,362,000 in 1990 to \$2,000,000 in 1991. Rent

is calculated to be 50% of the net profit on parking operations, with a minimum payment of \$2,000,000.

The CCT, now in its second year, has resulted in a total of \$9,039,000 being paid to the Province, a sum that would otherwise have been available for municipal parking purposes. The imposition of the GST, with the consequently higher parking fees, together with the continued economic downturn were, in large part, responsible for a decline in usage and net profit. As noted, the CCT totalled approximately \$4.4M which when combined with business and realty taxes represents 34% of our total expenses. The Authority is continuing its efforts to impress upon City Council and the Provincial Government the deleterious effect of the CCT on the Authority's profitability. The Authority is very concerned that its ability to comply with its mandate to be self-sustaining can be achieved without a noticeable reduction in the quality and level of service provided to the motoring public. In an attempt to offset the reduction in earnings, the Authority instituted a programme of financial restraints in 1991. These included a hiring freeze, cutting back equipment acquisitions and upgrading, and deferring a number of planned projects.

During 1991 parking operations were closed at two locations while three new carparks were opened. The Authority terminated operations at the Toronto Harbour Commission's 122-space

lot at the foot of Bathurst Street on September 6, 1991, when the Commission chose not to renew its management agreement with the Authority. On September 27, 1991 operations ceased at carpark 125, Richmond/Sherbourne, in order to permit a cooperative development on the site as described in more detail below.

Carpark 168, Harrison Street east of Dovercourt Road, was opened on March 26, 1991 on lands acquired by the Authority and provides 47 spaces to serve the local area parking demand. Carpark 169, Atlantic Avenue south of King Street West, was opened on August 14, 1991 on lands owned by the Toronto Economic Development Corporation (TEDCO). The operation is a pilot project to help assess the overall parking demand in the area. Carpark 170, Hammersmith Avenue north of Queen Street East was opened on an interim basis on November 14, 1991. The commercially-zoned property-owners in the immediate area are contributing a portion of the cost of developing this 30-space lot as provided for in the benefiting assessment legislation.

Carpark 17, Pape Avenue north of Danforth was reduced by 20 spaces on October 4, 1991 for a period of approximately two years. This is part of an agreement for the development on the north end of the lot which is part of a larger development scheme that includes the adjacent property.

City Council approved the construction of the Corso Italia Garage on the site of carpark 42, Via Italia south of St. Clair Avenue West, after a working committee, which included representatives of the local business and residential communities, approved the design elements. Putting two levels of the garage below grade harmonizes the structure with the adjacent low-rise homes and commercial buildings. The owners of commercially-zoned properties in the immediate area of the garage have agreed to contribute toward the cost of constructing this garage, as provided for in the benefiting assessment legislation.

Construction commenced in October on the Richmond/Sherbourne Industrial Project on the site of former carpark 125. The project provides for the construction of two industrial buildings over a 540-space underground municipal parking garage. The garage will accommodate the parking for both the development and the increasing demand for short-stay parking in this area of the City. Co-developers with the Authority are the Toronto Economic Development Corporation and the Lorenzetti Development Corporation.

1991 was a transitional year for the Senior Management of the Parking Authority. In January Norris Zucchet became President succeeding Reg Lewis, who had held that office for 16 years, and Jeffrey Olin succeeded Mr. Zucchet as Vice President Development.

The organizational structure of the Authority was strengthened in October, 1991 by bringing the Operations and Finance and Administration Departments together under the Senior Vice President (Maurice Anderson), and appointing a Director of Operations (Sam Roussos) and a Director of Finance and Administration (Gerard Daigle). In addition, the new position of Director of Human Resources (Barry Martin) was created underlining the importance assigned to this function by the Authority. These changes were effected without adding to staff costs or overall administrative complement.

The rental agreement between the City and the Authority for City-owned lands used for municipal parking purposes, was extended to cover the years 1990 to 1994. The agreement calls for the payment of 50% of the parking profits or a minimum of \$2 million annually to the City as rent. Since 1973 the Authority has turned over to the City's general fund a total of approximately \$79M (1991 dollars) in rental payments thereby permitting the citizens of Toronto to share in the Authority's success.

The Authority continues to position itself as an integral component of the City's comprehensive transportation system by pursuing a balanced parking programme. This includes working to

develop parking facilities at key locations that encourage change of transportation mode from the automobile to public transportation. In addition, the Authority has been working with the City Cycling Committee towards implementing newly designed bicycle racks at a number of facilities.

As a result of the changing economic times, there is renewed focus on the role of parking in sustaining the vitality of retail, commercial and industrial areas of the City. The Authority strives to ensure that adequate parking is available to serve these important economic generators. In this way the likelihood of these economic activities migrating to other municipalities will be diminished. Moreover, the strategic positioning of this parking also helps minimize the potential traffic infiltration into adjacent residential neighbourhoods. As such, the present role of the Authority remains the same as it was 40 years ago when the City of Toronto established the Authority.

The Authority initiated an extensive review of its long term operating and capital program in 1991 to develop a renewed land acquisition plan. This was especially important due to the decline in the real estate market prices. A number of sites were under active consideration leading to possible acquisition in 1992. In some cases, potential sites at locations that had been targeted for several years are now becoming available for consideration and at more economically viable prices.

The Authority's Corporate Profile was produced in 1991 to be an adjunct to the Annual Report. Copies have been delivered to members of Council. The Corporate Profile, which has a planned life of three years, sets out the Authority's mandate and mission statement together with the goals and aspirations as parking operator, manager and developer. It should prove to be a useful and informative document when read in conjunction with the detailed financial information contained in the Annual Report.

As is traditional in this Annual Report my fellow Commissioners and I use this opportunity to express our collective thanks to the members of City Council, the City Staff, and those other agencies and individuals who have assisted the Authority in meeting its mandate. Your Authority welcomes your comments and questions on any aspect of our operations.

D. James Cameron
Chairman

COMMISSIONERS

D. JAMES CAMERON, CHAIRMAN
STEPHEN F. ANDRUNYK*
JOYCE M. CRAGO
LAURA L. LEGGE
IAN M. RANKIN
* Resigned July 1, 1991

OFFICERS

NORRIS P. ZUCCHET
President
MAURICE J. ANDERSON
Senior Vice President Operations,
Finance and Administration
JEFFREY F. OLIN
Vice President, Development

CITY COUNCIL

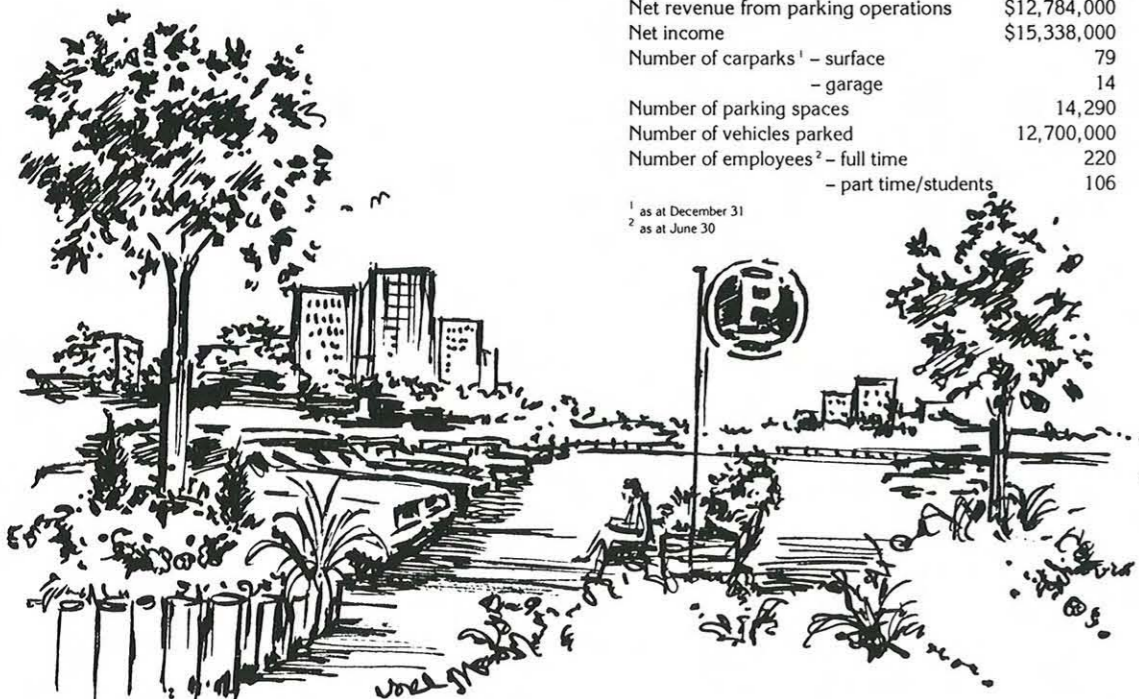
MAYOR
JUNE ROWLANDS
EXECUTIVE COMMITTEE
JUNE ROWLANDS
WILLIAM BOYTCHUK
CHRIS KORWIN-KUCZYNSKI
KYLE RAE
BARBARA HALL
TOM JAKOBEC
BETTY DISERO
KAY GARDNER

CITY COUNCILLORS

WILLIAM BOYTCHUK WARD 1
CHRIS KORWIN-KUCZYNSKI WARD 2
TONY O'DONOHUE WARD 3
MARTIN SILVA WARD 4
ELIZABETH AMER WARD 5
KYLE RAE WARD 6
BARBARA HALL WARD 7
PETER TABUNS WARD 8
STEVE ELLIS WARD 9
TOM JAKOBEC WARD 10
ROB MAXWELL WARD 11
BETTY DISERO WARD 12
JOHN ADAMS WARD 13
HOWARD LEVINE WARD 14
KAY GARDNER WARD 15
MICHAEL WALKER WARD 16

COMPARATIVE HIGHLIGHTS	1989	1990	1991
Parking revenues	\$33,578,000	\$35,704,000	\$33,807,000
Parking expenses	\$20,794,000	\$28,980,000	\$30,039,000
Net revenue from parking operations	\$12,784,000	\$ 6,724,000	\$ 3,768,000
Net income	\$15,338,000	\$11,243,000	\$ 8,789,000
Number of carparks ¹ - surface	79	79	80
- garage	14	14	14
Number of parking spaces	14,290	14,800	14,606
Number of vehicles parked	12,700,000	12,488,000	11,838,000
Number of employees ² - full time	220	245	246
- part time/students	106	96	98

¹ as at December 31
² as at June 30





Balance Sheet

as at December 31, 1991

ASSETS	1991	1990
	\$	\$
Current assets		
Cash	931,474	599,844
Short-term investments, at lower of cost and market	64,859,696	60,539,668
Accrued interest receivable	2,560,912	1,782,483
Accounts receivable (Note 2)	2,143,633	102,729
Inventories, at cost	192,052	240,902
Prepaid expenses	161,969	148,610
	<u>70,849,736</u>	<u>63,414,236</u>
Long term leases (Note 3)	<u>1,836,461</u>	<u>1,913,035</u>
	<u>72,686,197</u>	<u>65,327,271</u>
Fixed assets (Note 4)	88,925,254	85,617,863
Other assets		
City of Toronto – proceeds from sale of debentures held by the City	257,680	257,680
	<u>89,182,934</u>	<u>85,875,543</u>
	<u>161,869,131</u>	<u>151,202,814</u>
LIABILITIES AND SURPLUS		
	\$	\$
Current liabilities		
Accounts payable and accrued liabilities (Note 2)	3,269,656	3,150,776
Deferred revenues	76,916	46,277
Accumulated sick leave credits (Note 5)	965,257	844,422
Sinking fund surpluses (Note 6)	2,292,684	2,292,684
	<u>6,604,513</u>	<u>6,334,159</u>
Current surplus (Note 7)	<u>66,081,684</u>	<u>58,993,112</u>
	<u>72,686,197</u>	<u>65,327,271</u>
Net debenture debt (Note 8)	213,426	243,426
Capital surplus	88,969,508	85,632,117
	<u>89,182,934</u>	<u>85,875,543</u>
	<u>161,869,131</u>	<u>151,202,814</u>

Approved by the Authority:


Chairman


President

Statement of Operations

for the year ended December 31, 1991

	1991	1990
	\$	\$
Parking Revenue	<u>33,807,198</u>	<u>35,704,149</u>
Parking Expenses		
Operating		
Salaries, wages, and employee benefits	9,887,794	9,460,820
Municipal taxes	5,929,202	5,503,823
Province of Ontario – commercial concentration tax (Note 10)	4,362,559	4,676,062
Maintenance	2,994,036	2,169,860
Utilities	1,543,187	1,358,881
Rent	1,085,360	1,744,681
Equipment acquisitions	336,076	307,583
Insurance	255,583	240,717
Snow clearing	240,941	250,518
Tickets	161,414	183,896
Sundry	374,244	390,237
	<u>27,170,396</u>	<u>26,287,078</u>
Administration	2,868,440	2,693,136
	<u>30,038,836</u>	<u>28,980,214</u>
Excess of Parking Revenue Over Expenses	3,768,362	6,723,935
Rental charge - City of Toronto (Note 9)	<u>(2,000,000)</u>	<u>(3,361,968)</u>
Income from Carpark Operations	<u>1,768,362</u>	<u>3,361,967</u>
Other Revenue		
Interest income	6,460,902	7,442,913
Proceeds on disposal of fixed assets	7,700	21,067
Sundry	551,645	417,328
	<u>7,020,247</u>	<u>7,881,308</u>
Net Income (Note 7)	<u>8,788,609</u>	<u>11,243,275</u>

AUDITOR'S REPORT

To the Council of the Corporation of the City of Toronto and the Commissioners of The Parking Authority of Toronto

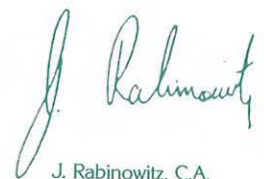
I have audited the balance sheet of The Parking Authority of Toronto as at December 31, 1991 and the statement of operations for the year then ended. These financial statements are the responsibility of management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

As described in note 1(c) to the financial statements, the Authority does not follow the accounting principles prescribed for Ontario municipalities in its accounting for fixed assets.

In my opinion, except for the accounting for fixed assets referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 1991 and the results of its operations for the year then ended in accordance with generally accepted accounting principles.

Toronto
March 19, 1992



J. Rabinowitz, C.A.
City Auditor



Notes to Financial Statements

for the year ended December 31, 1991

1. Significant accounting policies

(a) Basis of accounting

These financial statements have been prepared in accordance with accounting policies as prescribed for Ontario municipalities by the Ministry of Municipal Affairs except as outlined in note 1(c).

(b) Nature of parking operations

These financial statements reflect the financial position and results of operations of the Authority's off-street parking facilities (parking garages and surface carparks). They do not include the operations of the City of Toronto's on-street parking facilities (parking meters, overnight permits and boulevard parking); malls and offices on Cumberland and Queen Streets; or payments received by the City from developers under agreements in-lieu of providing parking facilities. The results of these activities are recorded by the City in reserve funds which are available to the Parking Authority to fund on-going capital projects and improvements.

(c) Fixed assets

The Authority does not hold title to its carparks neither to the lands nor the improvements thereon. However, in order to reflect the assets acquired by the Authority out of its own funds, the Authority does not follow the accounting principles prescribed for Ontario municipalities in its accounting for fixed assets. Fixed assets are recorded at cost on the balance sheet, net of any disposals, with a similar amount included in capital surplus. In addition, the Authority charges its capital expenditures on carpark development directly to current surplus. No provision is made for depreciation. Municipal accounting principles in Ontario require that fixed assets be recorded as a charge to operations in the year of acquisition and shown as an asset only to the extent of the amount of the outstanding principal portion of unmatured long-term liabilities incurred for the acquisition of fixed assets.

2. Related party transactions

Included in accounts receivable of \$2,143,633 as at December 31, 1991 is a net amount of \$1,954,311 due from related parties. As at December 31, 1990 a net amount of \$985,818 was due to related parties and was included in accounts payable of \$3,150,776 for the prior year.

The amounts due from (to) related parties are summarized as follows:

	1991	1990
	\$	\$
Advances to the Toronto Economic Development Corporation due from the City of Toronto	3,192,139	1,529,177
Due to the City of Toronto Non-profit Housing Corporation	(242,797)	(316,173)
Due to the City of Toronto	(995,031)	(2,198,822)
	1,954,311	(985,818)

3. Long term leases

The Authority has leased property under various long-term lease agreements for periods up to the year 2039. The total rent for these leases was \$2,220,168. The payments for these leases were made in advance and are being amortized over the terms of the individual leases.

4. Fixed assets

The cost of fixed assets acquired by the Authority is as follows:

	1991	1990
	\$	\$
Land	16,657,353	16,657,353
Parking garages	33,626,267	33,687,530
Surface carparks	2,584,186	2,786,719
Developments under construction	32,503,789	29,446,977
Furniture, fixtures and equipment	3,553,659	3,039,284
	88,925,254	85,617,863

5. Accumulated sick leave credits

Provision has been made over the years to provide for the payment of sick leave credits which may become due to employees upon termination of employment under the terms of the accumulative sick leave benefit plan. The liability for such benefits at the end of 1991 has been fully provided for.

6. Sinking fund surpluses

The liability of accumulated excess sinking fund earnings is available to the Authority to meet any further debt charges or for use in financing capital projects.

7. Current surplus

This surplus is available to the Authority for the development of parking facilities. Unexpended authorizations for such capital developments, including those approved in the City of Toronto's 1992 capital budget amount to some \$63.4 million. The movement in the surplus for the year is as follows:

	1991	1990
	\$	\$
Balance, beginning of year	58,993,112	52,450,404
Capital expenditures on carpark developments	(1,700,037)	(4,700,567)
Net income	8,788,609	11,243,275
Balance, end of year	66,081,684	58,993,112

8. Net debenture debt

	1991	1990
	\$	\$
Total issued	14,836,807	14,836,807
Redeemed to date	(14,624,807)	(14,594,807)
Value of sinking funds	—	—
Balance to be redeemed by 1997	212,000	242,000
Funds advanced by the City of Toronto pending the issue of debentures	1,426	1,426
	213,426	243,426

9. Rental charge - City of Toronto

Under a 1985 agreement with the City of Toronto, the Authority was required to pay annual rentals over the years 1984-89 for the use of City-owned properties leased to it, equal to 50% of its surplus from parking operations for the year or \$2,000,000, whichever is greater. On January 13, 1992, the Authority entered into a new rental agreement covering the period January 1, 1990 to December 31, 1994 having the same terms as the 1985 agreement with the additional provision that the minimal rental amount is to be re-assessed should the commercial concentration tax be increased by 10% or more.

10. Commercial Concentration Tax Act

On December 19, 1989, Bill 46, an Act to establish a commercial concentration tax received Royal Assent in the Ontario Legislature. Section 3(2) of the Act imposes a tax on all land located within the Greater Toronto Area that is a commercial parking lot. As a result of this legislation, the Authority is liable to taxation in each year at a rate equal to \$10.75 for each square metre of the gross area of land used as a commercial parking lot.

11. Contractual obligations

The Authority is committed to make additional expenditures of \$9,800,000 for capital developments and \$118,000 related to normal operating costs. Commitments over the next five years under leasing agreements for use of lands and equipment (other than City of Toronto owned properties) total some \$77,000 for basic rental charges.

12. Comparative figures

Certain of the prior year's figures have been reclassified to conform to the current year's presentation.

The Commissioners of The Parking Authority of Toronto would like to thank the following individuals for their commitment to the organization throughout 1991.

OPERATIONS

Ahmad, Idris
Ahmed, Wasim
Alleyne, Herbert
Alleyne, Ian
Alleyne, Randall
Ameha, Kiflom
Andrade, Leonard
Andrews, Kirk
Anemou, Andreas
Arunthavanathan, Appathurai
Aslin, Harry
Astill, Peter
Astill, Phillip
Avery, Roger
Aziz, Irfan
Aziz, Mian
Bandera, Enrique
Batscos, Steve
Bellows, David
Bero, John
Bierbaum, Heddy
Bisesar, Chandrabhan
Bobadilla, Daniel

Boehm, Frank
Bogale, Eleni
Borecki, George
Boubill, Clement
Boytschuk, Patricia
Brann, Naish
Brown, John
Budziak, Stan
Burnell, Douglas
Cahill, Peter
Caminiti, Antonio
Campbell, David
Cass, Douglas
Catali, Jennifer
Chiarenza, John
Chu, Ka-man
Cichala, Tadeusz
Clarke, Lennox
Collins, Paul
Cooney, Michael
Cordeiro, Andy
Cordeiro, Connie
Cordiero, Manuel
Cordiero, Tracy

Cordeiro, Urbano
Costa, Octavio
Cryan, Thomas
Dadural, Clarito
Delinis, John
Demelo, Patrick
Diaz, Julio
Droulias, Vasilios
Drummond, Andrew
Drummond, Patricia
Dupuis, Gloria
Earnden, Steven
East, Alton
Everard, Ronald
Falcone, Carmine
Fernandez, Gladys
Feroze, Khalid
Ferris, R. James
Fortune, Yeewing
Foto, Iyob
Franta, Laszlo
Fritz, John
Fung, Johnny
Gebre-Hiwet, Zewdu
Gibson, William
Gicas, Barbara
Goldshmidt, Alexander
Gordon, John
Grandison, Cheryl
Gravesande, Stanley
Gregorio, Roberto
Grimes, Michael
Gruszka, Antoni
Halligan, Bernard
Hanlon, Hugh
Hardy, David
Harris, Jeff
Haslett, Robert
Hedley, Lynne
Hopkins, Peter
Hrynnyk, Liliana
Hua, Thuan-Dien
Hubley, Wayne
Ing, Peter
Iordache, Nicolae
Jagielliz, Walter
Jenkinson, James
Johnston, Robert
Jung, Donald
Kant, Robert
Khan, Dawood
Koczkowska, Anna
Koo, Michael
Koo, Michelle
Koo, Stephen
Koo, Yun Kee
Kourounis, Paul
Krok, Krystyna
Roussos, Soterios
Rutledge, Chris
Sagar, Rakesh
Salehmohamed, Ramzan
Santo, Armino
Santos, Americo
Sarraf, Ruben
Savard, Michael
Lee, Bruce
Lee, Gang-Bor

Lee, Wai-Kwong
Lem, Bill
Leung, Chan May
Lew, Sil Ming
Lewington, Jack
Leymann, Jurgen
Li, Ngan
Liristakis, George
Loo, Juan
Loo, Maria
Lopes, Mario
Lum, Frank
Lynch, Brenda
Mackay, Ronald
Macumber, Linda
Everard, Ronald
Mangal, Jaichand
Maracle, Kevin
Mayo, Mary
McMahon, Jim
McNeil, Wylie
Meharene, Hirut
Michael, Helen
Minichiello, Rossano
Mintz, Barbara
Mintz, Marlene
Moon, Stanley
Moraites, Michael
Morales, Luis
Moy, Patrick
Murphy, Robert
Narayan, Deo
Nicola, Anastasis
Nicolau, Hugh
Nielsen, Janine
Pannoza, Dominic
Paraschos, Peter
Persaud, Seecharran
Phillip, Joslyn
Phillips, Thomas
Pinto, Anselmo
Plantamura, Rocco
Poje, Frank
Prescott, Peter
Quan, Edward
Quan, Lin
Quinn, Brian
Rahim, Clifford
Rahim, David
Ramana, Sumarine
Ramotar, Subhase
Razban, Najibullah
Reboja, Edwin
Rice, Joel
Rodrigues, Antonio
Rodriguez, Efrain
Romaniuk, Tadeusz
Roussos, Soterios
Rutledge, Chris
Sagar, Rakesh
Salehmohamed, Ramzan
Santo, Armino
Santos, Americo
Sarraf, Ruben
Savard, Michael
Sawh, Rajpat

Scheibli, Danny
Scheibli, Michael
Sellis, Georgios
Seyoum, Jembere
Shum, Alfred
Siaggas, Orestis
Silva, Eddy
Singh, Gajinder
Singh, Sukhdev
Sledziewski, Andrew
Smith, Victor
Smythe, Douglas
Sotiriou, Tom
Sullivan, Leonard
Summers, Jack
Szafalawicz, Barbara
Thambiah, Navarathon
Tomlinson, Colin
Tran, Eric
Vasic, John
Wheeler, Christopher
Wilbur, Lome
Wisniewski, Irena
Wong, Jameson
Wood, Donald
You, Ming
Zlotkowski, Leszek

STUDENTS

Ahmad, Hamid
Alexanian, Herman
Arunthavanathan, Skandaruban
Casquilho, Victor
Catalanotto, Vincenzo
Chegancas, Carlos
Chen, Raymond
Chong, Michael
Chow, Michael
Chu, Ho
Clarke, Claude
Cordeiro, Urbano Jr.
Costa, Mark
D'Ambrosio, Anthony
Duric, Davor
Grysczyk, Christopher
Haile, Amanuel
Haile, Isaias
Harper, Jeffery
Ho, Tu Giang
Hoang, Bao
Hoang, Quoc-Dung (Steven)
Hosein, Fazal
Hotelwala, Zuber
Huang, Bob
Joe, Allen
Khan, Fahim
Koumarellas, Chris
Lee, Norman
Lee, Richard
Lee, Shao Jian (Ken)
Lem, Garfield
Lem, Leon
Leung, Kam
Li, Qi
Loo, Carolina
Loo, John
Loo, Livio
Luong, Pinh Chini
Madeley, John

Marca, Bahji
Mark, Henry
Meshesha, Fesseha G.
Mian, Nadeem A.
Monteiro, Carlos
Moy, Dennis
Phillip, Kenneth
Ringuette, Steve
Rojan, Feroze
Roussos, George
Roussos, John
Salehmohamed, Amin
Schafron, Sandra
Serodio, Steven
Sestito, Vito
Sgrignoli, John
Shum, William
Siabanis, Chris
Singh, Ravinder
Sunak, Nalin
Tavella, Domenic
Teclé, Amanuel
Tiruneh, Girma
Tsanis, Tom
Wu, Tony
Xie, Zheng-Ping
Yu, Wan Chung

FINANCE AND ADMINISTRATION

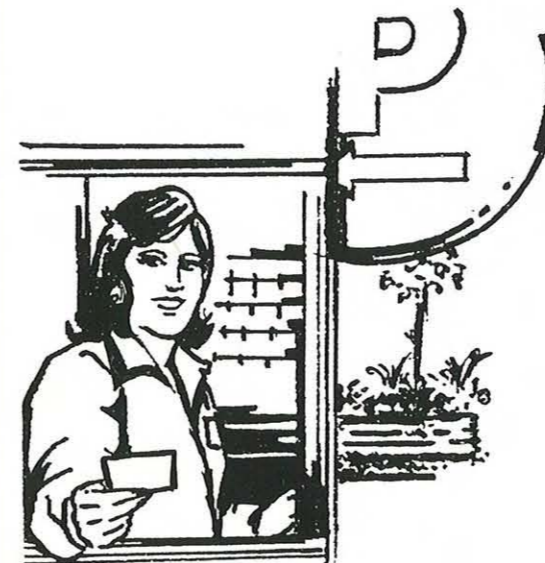
Anderson, Maurice
Aslin, Katherine
Beattie, Ruth
Bullock, Sylvia
Casas, Miguel
Correia, Maria
Correia, Nancy
Cowan, Lori
Cunningham, Zoey
Dickson, Audrey
Eldridge, Leonard
Daigle, Gerard
Martin, Barry
Morrison, Bridget
Nash-Hart, Marion
Plooard, Karl
Pourvahidi, Mohamad J.
Probin, Valerie
Ramdhin, Kuntie
Schembri, Sebastian
Scott, Susan
Silletti, Anna
Siokalo, Agnes
Teekah, Nadira
Waldron, Jennifer
Zamiara, Emil

DEVELOPMENT

Faucette, Michele
Maher, Ian
Maritan, Silvia
McNeely, Rodney
Olin, Jeff
Parks, Greg
Peterfy, Les
Rigby, Glen

PRESIDENT

Zuchet, Norris





Carpark Locations

The Parking Authority
of Toronto

33 Queen Street East
Toronto, Ontario
M5C 1R5
(416) 393-7275

No.	Location	Capacity	No.	Location	Capacity
1	Hayden St e of Yonge	153	88	Ferrier Ave n of Danforth	47
2	Charles St e of Yonge	76	89	Lipton Ave e of Pape	70
3	Isabella St e of Yonge	79	90	Eaton Ave n of Danforth	30
5	Wellesley St e of Yonge	149	91	Armada Ave n of Bloor W	144
11	Rosehill Garage	571	92	Indian Rd n of Bloor W	153
12	Alvin Ave n of St. Clair E	166	93	Euclid Ave n of Bloor W	52
13	De Lisle Ave w of Yonge	160	96	Portland St n of Front W	246
15	Yorkville-Cumberland Garage	1036	104	Ossington Ave n of Bloor W	40
16	Cumberland St w of Bay	69	106	Augusta Ave n of Queen W	120
17	Pape Ave n of Danforth	65	107	MacPherson Ave — Rathnelly Ave	40
18	Keele St s of Dundas W	78	108	Church St s of The Esplanade	163
19	Pacific Ave s of Dundas W	71	109	Aberdeen Ave w of Parliament	35
20	Cedarvale Ave s of Danforth	38	110	Danforth Ave e of Coxwell	25
21	Amroth Ave s of Danforth	54	111	College — Clinton Garage	79
26	Queen-Victoria Garage	479	116	Kennedy Ave — Glendonwynne Rd	56
28	Pape Ave s of Danforth	76	125	Richmond St E — Sherbourne St	*
29	Holly-Dunfield Garage	460	126	Front St E — Parliament St	84
32	Bay St — Lake Shore Blvd W	525	130	Bartlett Ave n of Bloor W	38
34	Dundas Sq — Victoria St	53	131	Hilltop Rd — Eglinton Ave W	28
36	Nathan Phillips Square Garage	2087	137	Gough Ave n of Danforth	17
39	Castlefield Ave w of Yonge	163	139	Sherwood Ave e of Yonge	46
41	Norton Ave w of Dufferin	64	140	Wilton St w of Jarvis	198
42	Via Italia s of St Clair W	66	141	Greenlaw Ave — Mackay Ave	53
43	St Lawrence Garage	2008	142	Langford Ave n of Danforth	27
44	Fuller Ave n of Queen W	53	143	Windermere Ave n of Bloor W	106
45	Broadview Ave n of Queen E	92	144	Clinton St n of Bloor W	33
47	Burnaby Blvd w of Castle Knock	175	146	Gerrard St E — Hamilton St	43
48	Lee Ave s of Queen E	68	147	n/w Eglinton W/W R Allen	53
49	Roehampton Ave e of Yonge	126	148	n/e Eglinton W/W R Allen	97
51	Lippincott St s of Bloor W	146	149	Woodycrest Ave n of Danforth	35
52	University Ave Garage	323	150	Larch St Garage	357
53	Richmond St W w of Walnut	49	152	Glenforest Rd e of Yonge	26
55	Bedford Park Ave w of Yonge	42	153	Victoria St s of Dundas E	51
58	Bloor — Bedford Garage	399	155	Eglinton Ave W — Glen Cedar Rd	33
62	Queen St W — Abell St.	27	156	Ferrier Ave n of Danforth	23
63	Jarvis St — Richmond St E	17	157	Bayview — Millwood Garage	20
64	Durie St n of Bloor W	155	158	Queen St W w of Cowan	32
68	Kensington Garage	292	159	Bayview Ave — Millwood Rd	10
71	Bellevue Ave s of Nassau	91	160	Yonge St s of Ranleigh	15
78	Erindale Ave e of Broadview	93	161	St Clair — Yonge Garage	173
79	Sherbourne St n of Carlton	112	162	Shaftesbury Ave e of Yonge	22
80	Keele St n of Dundas W	54	163	Dragon City Garage	129
81	Lansdowne Ave n of Bloor W	40	164	Thelma Ave e of Spadina Rd	43
82	Margueretta St n of Bloor W	56	166	Ladysmith Ave s of Danforth	30
84	Salem Ave n of Bloor W	35	167	Ossington Ave n of Queen W	20
85	Palmerston Ave n of Bloor W	58	168	Harrison St e of Dovercourt	47
87	Chester Ave n of Danforth	83	169	Atlantic Ave s of King W	65
			170	Hammersmith Ave n of Queen E	20

* under construction



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