



The Parking Authority  
of Toronto

1952 - 1992

**40**

YEARS OF  
SERVICE AND  
EXCELLENCE



**1992 Annual Report**



### Chairman's Message

Councillor Howard Levine  
 Chairman  
 City Services Committee  
 City Hall  
 Toronto, Ontario  
 M5H 2N2

Dear Councillor Levine:

Your Commissioners are pleased to present the 1992 Annual Report of The Parking Authority of Toronto to the City Services Committee.

In 1992 the Authority celebrated its 40th year of service and excellence. Throughout its long and distinguished history the PAT has provided safe, attractive and competitively priced off-street parking, while working closely with the City to help achieve Toronto's broad transportation, traffic and parking objectives. The organization's activities during this anniversary year exemplified this commitment and contribution.

Throughout the year the Authority experienced the combined effects of the ongoing economic recession and increased taxation, with revenue declining by almost 1% to \$33,488,000 and the number of cars parked decreasing by 4.6% to 11,291,000. Despite these decreases, the PAT realized a \$4,276,000 net profit from parking, representing a 13% increase over 1991. This increase in net parking revenue is primarily attributable to the Authority's 2.75% reduction in parking expenses, to \$29,212,000.

The Authority's continuing ability to provide affordable and accessible off-street parking will depend on the Provincial and Municipal Governments' adoption of fairer and more rational approaches to taxation. In 1987 the Authority paid a total of \$4,277,068 in taxes, representing 15.9% of total revenue. In 1992 total taxes increased to \$10,796,732, representing 32.2% of total revenue. The Commercial Concentration Tax (CCT), introduced by the Province in 1990, is an unfair and discriminatory tax that threatens the future of the local retail and neighbourhood carparks the Authority subsidizes through the operation of its larger and more profitable downtown core facilities. Market Value Assessment (MVA), as proposed by

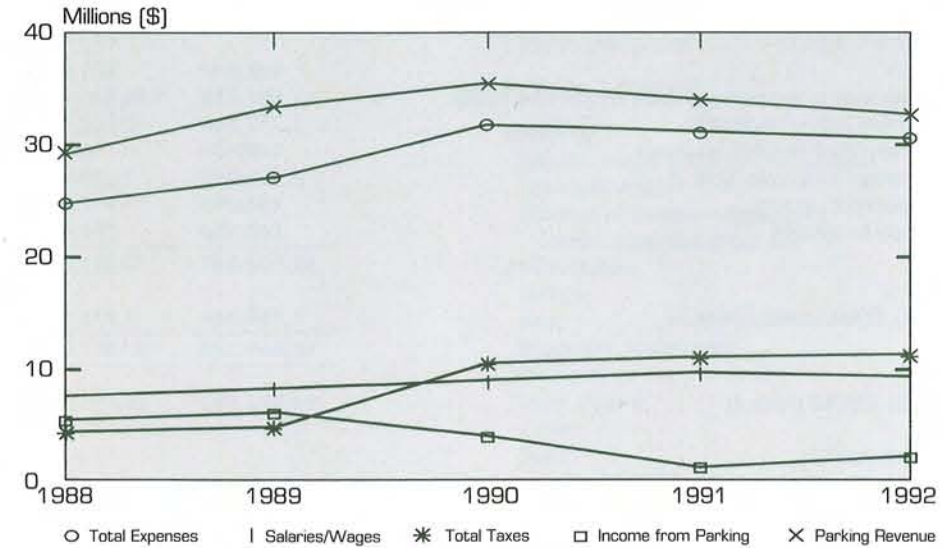
Metropolitan Toronto, threatens the PAT's ability to meet its legislated obligation to be self-sustaining, and thereby jeopardizes the Authority's very existence. The MVA plan, as originally proposed, would increase the PAT's tax burden to 70% of total revenue and effectively end the Authority's ability to continue to operate as a self-sustaining business. Throughout the year the PAT conducted an aggressive advocacy program to inform all levels of government about the implications of these taxes.

The Authority's significant parking expense reduction in 1992 was achieved by streamlining operating procedures. This included reexamining and prioritizing operations initiatives, reducing administrative costs, improving efficiencies in scheduling and staff deployment, and continuing the hiring freeze introduced in February 1991. However, the organization's ability to compete in the marketplace is affected by its cost structure: almost 33% of the total parking expense consists of direct operating salaries and wages. In response, the Authority is conducting a comprehensive review of all operations to determine how to further enhance operating effectiveness and financial return to the City.

In 1992 the Authority provided the City of Toronto with a rental payment of \$2,138,140 and an unprecedented one-time cash payment of \$25,000,000 to help the City meet its budgetary objectives. This contribution was offered in the belief that the benefits of a strong, financially stable City administration could only be a positive factor in the PAT's long-term strength and vitality. Cautious assessment, planning and deferral enabled the Authority to refine its overall 5-year Capital Program and provide this one-time payment from the PAT's retained earnings. This contribution, combined with the rental payment and a business and realty tax payment of \$6,321,966, resulted in a total payment of \$33,460,106 from the Authority to the City in 1992.

Throughout its 40-year history, the Authority's key planning and development objective has been to provide vital off-street parking to support the City's commercial and retail base, while helping to minimize the potential traffic infiltration and resulting parking problems for neighbouring residential areas. In the past year the Authority realized this objective by aggressively seeking the development of new PAT carparks to replace parking spaces lost through carpark closures

Changing Cost Structure [5 year comparison]



and nonparking-related development, and by pursuing joint-venture opportunities either through acquisition or redevelopment of existing sites. Community input into planning and design, as well as some initiatives funded through benefitting assessment, enabled the PAT and local neighbourhoods to work together to develop functional and aesthetically pleasing responses to the areas' unique parking needs. Some of the Authority's 1992 projects included the following:

- Queen and Hammersmith (CP 170)—new 30-space facility, constructed under benefitting assessment, opened to help meet the growing parking demand in the Queen St. East/Beaches area
- Richmond and Sherbourne (CP 125)—540-space underground parking garage redevelopment opened to accommodate short-stay parking demand in the area and provide parking for the future Richmond/Sherbourne Industrial Project
- Kensington Garage (CP 68)—planning commenced for a 200-space expansion that will reflect the unique character of the surrounding community and meet growing parking demand in the area
- Corso Italia (CP 42)—Ontario Municipal Board Approval received for the benefitting assessment required to construct a 180-space garage on the site of the existing surface lot
- Charles/Hayden (CP 1)—City Council approval received for the development of a 445-space garage on the site of CP 1, representing the first stage in the PAT's long-term strategy to

consolidate parking operations in two facilities at each end of the Yonge/Bloor-Yonge/Wellesley corridor, thereby allowing two intermediate lots (CP 2 & 3) to revert to the City for the development of parks

- Mt. Pleasant south of Eglinton (CP 171)—secured the purchase of this prime location to meet immediate parking need in an area with a significant parking shortfall and to provide a site for future joint-venture redevelopment

1992 was a transitional year for the Authority's Board of Commissioners. In June, Commissioners James Cameron, Joyce Crago and Laura Legge left the Board, and I was joined by new members Maura J. Clark, A. Milliken Heisey, Grant S. McDaniel and Francis Omoruyi. I would like to welcome our new Commissioners, and thank our former members for their tireless efforts and commitment to the Authority.

On behalf of The Parking Authority of Toronto's Commissioners, I would like to thank City Council and those individuals and agencies who assisted the Authority in meeting its mandate in 1992. Your comments and questions on any of the PAT's operations are welcome.

Ian J. Rankin, Chairman

Comparative Highlights	1990	1991	1992
Parking Revenues	\$35,704,000	\$33,807,000	\$33,488,000
Parking Expenses	\$28,980,000	\$30,039,000	\$29,212,000
Net Revenue from Parking Operations	\$6,724,000	\$3,768,000	\$4,276,000
Rent Paid to City	\$3,361,968	\$2,000,000	\$2,138,140*
Number of Carparks			
- surface	79	80	76
- garage	14	14	14
Number of Parking Spaces	14,800	14,606	14,287
Number of Vehicles Parked	12,488,000	11,838,000	11,291,000
Number of Employees			
- full-time	245	246	224
- part time/students	96	98	82

\* An additional one-time cash payment of \$25,000,000 was made to the City in 1992

#### COMMISSIONERS

IAN J. RANKIN, CHAIRMAN  
 MAURA J. CLARK  
 A. MILLIKEN HEISEY, Q.C.  
 GRANT S. MCDANIEL  
 FRANCIS OMORUYI

#### OFFICERS

NORRIS P. ZUCCHET  
 PRESIDENT  
 MAURICE J. ANDERSON  
 SENIOR VICE PRESIDENT OPERATIONS,  
 FINANCE AND ADMINISTRATION  
 JEFFREY F. OLIN  
 VICE PRESIDENT DEVELOPMENT

#### CITY COUNCIL

MAYOR  
 JUNE ROWLANDS

#### EXECUTIVE COMMITTEE

JUNE ROWLANDS  
 WILLIAM BOYTCHUK  
 CHRIS KORWIN-KUCZYNSKI  
 KYLE RAE  
 BARBARA HALL  
 BETTY DISERO  
 KAY GARDNER

#### CITY COUNCILLORS


WILLIAM BOYTCHUK	WARD 1
CHRIS KORWIN-KUCZYNSKI	WARD 2
TONY O'DONOHUE	WARD 3
MARTIN SILVA	WARD 4
ELIZABETH AMER	WARD 5
KYLE RAE	WARD 6
BARBARA HALL	WARD 7
PETER TABUNS	WARD 8
STEVE ELLIS	WARD 9
TOM JAKOBEK	WARD 10
ROB MAXWELL	WARD 11
BETTY DISERO	WARD 12
JOHN ADAMS	WARD 13
HOWARD LEVINE	WARD 14
KAY GARDNER	WARD 15
MICHAEL WALKER	WARD 16



**Balance Sheet**  
 as at December 31, 1992

ASSETS	1992	1991
	\$	\$
<b>CURRENT ASSETS</b>		
Cash	493,647	931,474
Short-term investments, at lower of cost and market	41,887,785	64,855,402
Accrued interest receivable	1,237,190	2,560,912
Unamortized premium on bonds	175,196	4,294
Accounts receivable (Note 2)	2,756,098	3,335,279
Inventories, at cost	194,275	192,052
Prepaid expenses	165,156	161,969
	<u>46,909,347</u>	<u>72,041,382</u>
<b>LONG TERM LEASES (Note 3)</b>	<u>1,759,887</u>	<u>1,836,461</u>
	<u>48,669,234</u>	<u>73,877,843</u>
<b>FIXED ASSETS (Note 4)</b>	<u>99,772,912</u>	<u>88,925,254</u>
<b>OTHER ASSETS</b>		
City of Toronto - proceeds from sale of debentures held by the City	257,680	257,680
	<u>100,030,592</u>	<u>89,182,934</u>
	<u>148,699,826</u>	<u>163,060,777</u>
<b>LIABILITIES AND EQUITY</b>		
	\$	\$
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 2)	4,929,893	4,461,302
Deferred revenue	46,698	76,916
Accumulated sick leave credits (Note 5)	1,061,342	965,257
	<u>6,037,933</u>	<u>5,503,475</u>
<b>SINKING FUND RESERVES (Note 6)</b>	<u>2,292,684</u>	<u>2,292,684</u>
<b>RETAINED EARNINGS (Note 7)</b>	<u>40,338,617</u>	<u>66,081,684</u>
	<u>48,669,234</u>	<u>73,877,843</u>
<b>NET DEBENTURE DEBT (Note 8)</b>	<u>178,000</u>	<u>213,426</u>
<b>INVESTMENT IN CAPITAL EXPENDITURE</b>	<u>99,852,592</u>	<u>88,969,508</u>
	<u>100,030,592</u>	<u>89,182,934</u>
	<u>148,699,826</u>	<u>163,060,777</u>

Approved by the Authority:

  
 Chairman

  
 President

**Statement of Operations**  
 for the year ended  
 December 31, 1992

	1992	1991
	\$	\$
<b>PARKING REVENUE</b>	<u>33,487,803</u>	<u>33,807,198</u>
<b>PARKING EXPENSES</b>		
Operating		
Salaries, wages and employee benefits	9,561,255	9,887,794
Municipal taxes	6,185,911	5,929,202
Province of Ontario - Commercial Concentration Tax (Note 10)	4,474,766	4,362,559
Maintenance	2,460,937	2,994,036
Utilities	1,678,632	1,543,187
Rent	660,871	1,085,360
Equipment acquisitions	213,103	336,076
Insurance	238,975	255,583
Snow clearing	263,025	240,941
Tickets	125,141	162,614
Sundry	386,558	373,044
	<u>26,249,174</u>	<u>27,170,396</u>
Administration	2,962,349	2,868,440
	<u>29,211,523</u>	<u>30,038,836</u>
<b>EXCESS OF PARKING REVENUE OVER EXPENSES</b>	<u>4,276,280</u>	<u>3,768,362</u>
Rental charge - City of Toronto (Note 9)	(2,138,140)	(2,000,000)
<b>INCOME FROM CARPARK OPERATIONS</b>	<u>2,138,140</u>	<u>1,768,362</u>
<b>OTHER REVENUE</b>		
Interest income	4,209,997	6,474,603
Proceeds on disposal of fixed assets	64,363	7,700
Sundry	500,609	537,944
	<u>4,774,969</u>	<u>7,020,247</u>
<b>NET INCOME (Note 7)</b>	<u>6,913,109</u>	<u>8,788,609</u>

**Auditor's Report**

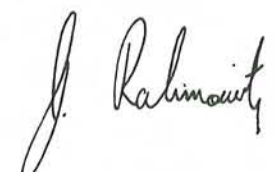
To the Council of the Corporation of the City of Toronto and the Commissioners of The Parking Authority of Toronto

I have audited the balance sheet of The Parking Authority of Toronto as at December 31, 1992 and the statement of operations for the year then ended. These financial statements are the responsibility of management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

As described in note 1(c) to the financial statements, the Authority does not follow the accounting principles prescribed for Ontario municipalities in its accounting for fixed assets.

In my opinion, except for the accounting for fixed assets referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 1992 and the results of its operations for the year then ended in accordance with generally accepted accounting principles.

  
 J. Rabinowitz, C.A.  
 City Auditor  
 Toronto  
 March 15, 1993



**Notes to Financial Statements**  
 December 31, 1992

December 31, 1991) is summarized as follows:

Due from (to):	1992	1991
	\$	\$
Due from the Toronto Economic Development Corporation	4,208	3,192,139
Due from (to) the City of Toronto Non-Profit Housing Corporation	341,420	(242,797)
Due from (to) the City of Toronto	1,285,064	(995,031)
	<b>1,630,692</b>	<b>1,954,311</b>

**3. Long term leases**

The Authority has leased property under various long-term lease agreements for periods up to 2039. The total rent for these leases was \$2,220,168. These payments were made in advance and are being amortized over the terms of the individual leases.

**4. Fixed assets**

The cost of fixed assets acquired by the Authority is as follows:

	1992	1991
	\$	\$
Land	16,631,862	16,657,353
Parking garages	33,626,267	33,626,267
Surface carparks	2,583,632	2,584,186
Developments under construction	43,164,013	32,503,789
Furniture, fixtures and equipment	3,767,138	3,553,659
	<b>99,772,912</b>	<b>88,925,254</b>

**5. Accumulated sick leave credits**

Provision has been made over the years to provide for the payment of sick leave credits which may become due to employees upon termination of employment under the terms of the accumulative sick leave benefit plan. The liability for such benefits at the end of 1992 has been fully provided for.

**6. Sinking fund reserves**

The accumulated excess sinking fund earnings are available to the Authority to meet any future debt charges or for use in financing capital projects.

**7. Retained earnings**

These retained earnings are available to the Authority for the development of parking facilities. Unexpended and committed authorizations for such capital developments, including those approved in the City of Toronto's 1992 capital budget, amount to some \$39.4 million. The movement in this account for the year is as follows:

	1992	1991
	\$	\$
Balance, beginning of year	66,081,684	58,993,112
Capital expenditures on carpark developments	(7,656,176)	(1,700,037)
Contribution to the City of Toronto	(25,000,000)	—
Net income	6,913,109	8,788,609
Balance, end of year	<b>40,338,617</b>	<b>66,081,684</b>

**1. Significant accounting policies**

**(a) Basis of accounting**

These financial statements have been prepared in accordance with accounting policies as prescribed for Ontario municipalities by the Ministry of Municipal Affairs except as outlined in note 1(c).

**(b) Nature of parking operations**

These financial statements reflect the financial position and results of operations of the Authority's off-street parking facilities (parking garages and surface carparks). They do not include the operations of the City of Toronto's on-street parking facilities (parking meters, overnight permits and boulevard parking); malls and offices on Cumberland and Queen Streets; or payments received by the City from developers under agreements in-lieu of providing parking facilities. The results of these activities are recorded by the City in reserve fund accounts which are available to the Parking Authority to fund on-going capital projects and improvements.

**(c) Fixed assets**

The Authority does not hold title to its carparks neither to the lands nor the improvements thereon. However, in order to reflect the assets acquired by the Authority out of its own funds, the Authority does not follow the accounting principles prescribed for Ontario municipalities in its accounting for fixed assets. Fixed assets are recorded at cost on the balance sheet, net of any disposals, with a similar amount included in investment in capital expenditure. In addition, the Authority charges its capital expenditures on carpark development directly to retained earnings. No provision is made for depreciation. Municipal accounting principles in Ontario require that fixed assets be recorded as a charge to operations in the year of acquisition and shown as an asset only to the extent of the amount of the outstanding principal portion of unmatured long-term liabilities incurred for the acquisition of fixed assets.

**2. Related party transactions**

Included in accounts receivable of \$2,756,098 is an amount of \$2,064,779 due from related parties. Included in accounts payable of \$4,929,893 is an amount due to related parties of \$434,087. The net amount of \$1,630,692 (\$2,064,779 less \$434,087) due from related parties at December 31, 1992 (\$1,954,311 at

**8. Net debenture debt**

	1992	1991
	\$	\$
Total issued	14,836,807	14,836,807
Redeemed to date (14,658,807)	(14,624,807)	(14,624,807)
Balance to be redeemed by 1997	178,000	212,000
Funds advanced by the City of Toronto pending the issue of debentures	—	1,426
	<b>178,000</b>	<b>213,426</b>

The total debt servicing costs (principal and interest) for 1992 in the amount of \$62,969 (1991 - \$62,931) have been met out of revenue derived from the City of Toronto's operation of on-street parking meters and are not reflected in the expenditures of the Authority.

**9. Rental charge - City of Toronto**

Under a 1985 agreement with the City of Toronto, the Authority was required to pay annual rentals over the years 1984-89 for the use of City-owned properties leased to it, equal to 50% of its surplus from parking operations for the year or \$2,000,000, whichever is greater. On January 13, 1992, the Authority entered into a new rental agreement covering the period January 1, 1990 to December 31, 1994 having the same terms as the 1985 agreement with the additional provision that the minimal rental amount is to be re-assessed should the commercial concentration tax be increased by 10% or more.

**10. Commercial Concentration Tax Act**

On December 19, 1989, Bill 46, an Act to establish a commercial concentration tax received Royal Assent in the Ontario Legislature. Section 3(2) of the Act imposes a tax on all land located within the Greater Toronto Area that is a commercial parking lot. As a result of this legislation, the Authority is liable to taxation in each year at a rate equal to \$10.75 for each square metre of the gross area of land used as a commercial parking lot.

**11. Contractual obligations**

The Authority is committed to make additional expenditures of \$1,800,000 for capital developments and \$126,500 related to normal operating costs. Commitments over the next five years under leasing agreements for use of lands and equipment (other than City of Toronto owned properties) total some \$141,000 for basic rental charges.

**12. Comparative figures**

Certain of the prior year's figures have been reclassified to conform to the current year's presentation.

**Employees**

*The Commissioners of The Parking Authority of Toronto would like to thank the following individuals for their commitment to the organization throughout 1992.*

**OPERATIONS**

- Ahmad, Idris
- Ahmed, Wasim
- Alleyn, Herbert
- Alleyn, Ian
- Alleyn, Randall
- Ameha, Kiflom
- Andrade, Leonard
- Andrews, Kirk
- Anemou, Andreas
- Arunthavanathan, Appathurai
- Aslin, Harry
- Astill, Peter
- Aziz, Philip
- Aziz, Irfan
- Aziz, Mian
- Bandera, Enrique
- Batscos, Steve
- Bellows, David
- Bero, John
- Bierbaum, Heddy
- Bisesar, Chandrabhan
- Bobadilla, Daniel
- Boehm, Frank
- Bogale, Eleni
- Borecki, George
- Boublil, Clement
- Boytschuk, Patricia
- Brann, Naish
- Brown, John
- Burnell, Douglas
- Cahill, Peter
- Caminiti, Antonio
- Campbell, David
- Cass, Douglas
- Chiarenza, John
- Chu, Carry Ka-Man
- Clarke, Lennox
- Collins, Paul
- Cordeiro, Andy
- Cordeiro, Connie
- Cordeiro, Manuel
- Cordeiro, Urbano
- Costa, Octavio
- Cryan, Thomas
- Dadural, Clarito
- Delinis, John
- Demelo, Patrick
- Diaz, Julio
- Droulias, Vasilios
- Drummond, Andrew
- Drummond, Patricia
- Dupuis, Gloria
- Earnden, Steven
- East, Alton
- Eng, Horne
- Espina, Hugo
- Everard, Ronald
- Falcone, Carmine
- Fernandez, Gladys
- Feroze, Khalid
- Ferris, R. James
- Fortune, Yeewing
- Foto, Iyob
- Franta, Laszlo
- Fritz, John
- Fung, Johnny
- Gebre-Hiwet, Zewdu
- Gicas, Peter
- Goldshmidt, Alexandr
- Grandison, Cheryl
- Gregorio, Roberto
- Grimes, Michael
- Gruszka, Antoni
- Hanlon, Hugh
- Hardy, David
- Harris, Jeff
- Haslett, Robert
- Hedley, Lynne
- Hopkins, Peter
- Hrynyk, Lilianna
- Hua, Thuan-Dien
- Hubley, Wayne
- Ing, Peter
- Iordache, Nicolae
- Jagiellicz, Walter
- Johnston, Robert
- Jung, Donald
- Kantz, Robert
- Khan, Dawood
- Koczkowska, Anna
- Koo, Michael
- Koo, Michelle
- Kourounis, Paul
- Krok, Krystyna
- Kwan, Chor Git
- Kwan, George
- Lam, Alan
- Larios, Augusto
- Latham, Francis
- Lee, Bruce
- Lee, Gang-Bor
- Lee, Wai-Kwong
- Lem, Bill
- Leung, Chan May
- Lew, Sil Ming
- Leymann, Jurgen
- Li, Ngan
- Liristakis, George
- Loo, Juan
- Lopes, Mario
- Lum, Frank
- Lynch, Brenda
- Mackay, Ronald
- Macumber, Linda
- Mandrapillas, George
- Mangal, Jaichand
- Maracle, Kevin
- Marklew, Robert
- Mate, Tibor
- Mayo, Mary Clare
- McMahon, Jim
- McNeil, Wylie
- Meharene, Hirut
- Michael, Helen
- Minichiello, Rossano
- Mintz, Barbara
- Mintz, Marlene
- Moraite, Michael
- Morales, Luis
- Moy, Patrick
- Narayan, Deo
- Nicola, Anastasis
- Nicolaou, Koula
- Nielson, Janine
- Panno, Domenico
- Persaud, Seecharran
- Phillip, Joslyn
- Phillips, Thomas
- Pinto, Anselmo
- Plantamura, Rocco
- Poje, Frank
- Prescott, Peter

- Quan, Edward
- Quan, Lin
- Quinn, Brian
- Rahim, Clifford
- Rahim, David
- Ramana, Surnarine
- Ramotar, Subhase
- Razban, Najibullah
- Reboja, Edwin
- Rice, Joel
- Rodrigues, Antonio
- Rodriguez, Efrain
- Romanuk, Tadeusz
- Roussos, Soterios
- Rutledge, Chris
- Sagar, Rakesh
- Salehmohamed, Ramzan
- Santo, Armino
- Santos, Americo
- Sarraf, Ruben
- Savard, Michael
- Sawh, Rajpat
- Scheibli, Danny
- Scheibli, Michael
- Sellis, Georgios
- Seyoum, Jembere
- Shum, Alfred
- Siaggas, Orestis
- Silva, Eddy
- Singh, Gajinder
- Singh, Sukhdev
- Sledziewski, Andrew
- Smith, Victor
- Sotiriou, Tom
- Sullivan, Leonard
- Summers, Jack
- Szafalowicz, Barbara
- Thambiah, Navaratnam
- Tomlinson, Colin
- Tran, Eric
- Vasic, John
- Wheeler, Christopher
- Wilbur, Lorne
- Wisniewski, Irena
- Wong, Jameson
- Wood, Donald
- You, Ming
- Zlotkowski, Leszek
- Hoang, Quoc-Dung (Steven)
- Hosein, Fazal
- Hotelwala, Zuber
- Joe Allen
- Johnson, Patrick K.
- Koumarellas, Chris
- Larios, Augusto, P. Jr.
- Lee, Ken
- Lee, Norman
- Lee, Richard
- Lee, Shao Jian (Ken)
- Lem, Garfield
- Lem, Leon
- Leung, Kam
- Li, Qi
- Li, Wei
- Lieu, Lloyd (Tuong)
- Loo, Carolina
- Loo, John
- Loo, Livio
- Luong, Pinh Chinl
- Macleam, Paul
- Madeley, John
- Marca, Bahji
- Mark, Dennis
- Mark, Henry
- Mian, Nadeem A.
- Monteiro, Carlos
- Najem, Ali
- Onoufriou, Michael
- Pais, Julius
- Phillip, Kenneth
- Ringette, Steve
- Rojan, Feroze
- Roussos, George
- Roussos, John
- Salehmohamed, Amin
- Sandhu, Bhupinder
- Santo, Peter
- Sawh, Sid
- Schafron, Sandra
- Sellis, Nektarios (Nick)
- Serodio, Steven
- Sestito, Vito
- Sgrignoli, John
- Shum, William
- Siabanis, Chris
- Smith, Paulette
- Swindall, Ellen
- Tabakos, John
- Taggart, Jennifer
- Tavella, Domenic
- Teclé, Amanuel
- Thompson, Wendy
- Tiruneh, Girma
- Tsanis, Tom
- Wu, Tony
- Xie, Zheng-Ping
- Yu, Wan Chung
- Anderson, Maurice
- Aslin, Katherine
- Beattie, Ruth
- Bullock, Sylvia
- Correia, Catarina
- Correia, Maria
- Correia, Nancy
- Cowan, Lori
- D-L-Casas, Miguel

- Daigle, Gerard
- Dickson, Audrey
- Fashoranti, Idowu
- Martin, Barry
- Morrison, Bridget
- Nash-Hart, Marion
- Plooard, Karl
- Pourvahidi, Mohamad J.
- Probin, Valerie
- Ramdhin, Kuntie
- Robins, Susan
- Schembri, Sebastian
- Silletti, Anna
- Stevenson, Susan
- Teekah, Nadira
- Zamiara, Emil

**DEVELOPMENT**

- Faucette, Michele
- Maher, Ian
- McNeely, Rodney
- Olin, Jeff
- Pannunzio, Teresa
- Parks, Greg
- Persiko, Lorne
- Peterfy, Les
- Rigby, Glen

**PRESIDENT**

- Zucchet, Norris



## Carpark Locations

*The Parking Authority  
of Toronto  
33 Queen Street East  
Toronto, Ontario  
M5C 1R5  
(416) 393-7275*

No.	Location	Capacity	No.	Location	Capacity
1	Hayden St e of Yonge	153	87	Chester Ave n of Danforth	83
2	Charles St e of Yonge	76	88	Ferrier Ave (e/s) n of Danforth	47
3	Isabella St e of Yonge	79	89	Lipton Ave e of Pape Ave	70
5	Wellesley St e of Yonge	149	90	Eaton Ave n of Danforth	30
11	Rosehill Garage	571	91	Armada Ave n of Bloor W	144
12	Alvin Ave n of St. Clair E	166	93	Euclid Ave n of Bloor W	52
13	De Lisle Ave w of Yonge	159	96	Portland St n of Front W	212
15	Yorkville—Cumberland Garage	1036	104	Ossington Ave n of Bloor W	40
17	Pape Ave n of Danforth	65	106	Augusta Ave n of Queen W	120
18	Keele St s of Dundas W	78	107	MacPherson Ave—Rathnelly Ave	40
19	Pacific Ave s of Dundas W	71	108	Church St s of The Esplanade	109
20	Cedarvale Ave n of Danforth	38	109	Aberdeen Ave w of Parliament St	35
21	Amroth Ave s of Danforth	54	110	Danforth Ave e of Coxwell Ave	25
26	Queen—Victoria Garage	479	111	College—Clinton Garage	79
28	Pape Ave s of Danforth	76	116	Kennedy Ave n of Bloor W	56
29	Holly—Dunfield Garage	460	125	Richmond—Sherbourne Garage	205
32	Bay St—Lakeshore Blvd W	525	126	Parliament St s of Front E	84
34	Dundas Square—Victoria St	53	130	Bartlett Ave n of Bloor W	38
36	Nathan Phillips Square Garage	2087	131	Eglinton Ave W—Hilltop Road	28
39	Castlefield Ave w of Yonge	163	137	Gough Ave n of Danforth	17
41	Norton Ave w of Dufferin	64	139	Sherwood Ave e of Yonge	46
42	Via Italia s of St. Clair W	66	140	Wilton St w of Jarvis St	198
43	St. Lawrence Garage	2008	141	Greenlaw Ave s of St. Clair W	53
44	Fuller Ave n of Queen W	53	142	Langford Ave n of Danforth	27
45	Broadview Ave n of Queen E	92	143	Windermere Ave n of Bloor W	88
47	Castleknock Rd n of Eglinton W	175	144	Clinton St n of Bloor W	33
48	Lee Ave s of Queen E	68	146	Gerrard St E—Hamilton St	43
49	Roehampton Ave e of Yonge	126	149	Woodycrest Ave n of Danforth	35
51	Lippincott St s of Bloor W	146	150	Larch St Garage	357
52	University Ave Garage	323	152	Glenforest Rd e of Yonge	26
53	Richmond St W—Walnut Ave	49	153	Victoria St s of Dundas E	51
55	Bedford Park Ave w of Yonge	42	155	Eglinton Ave W—Glen Cedar Road	33
58	Bloor-Bedford Garage	399	156	w/s Ferrier Ave (w/s) n of Danforth	23
62	Queen St W—Abell St	27	157	Bayview—Millwood Garage	20
63	Richmond St E—Jarvis St	17	158	Queen St W w of Cowan Avenue	32
64	Durie St n of Bloor W	155	159	Bayview Ave—Millwood Rd	10
68	Kensington Garage	292	160	Yonge St s of Ranleigh Blvd	15
71	Bellevue Ave s of Nassau St	91	161	St Clair—Yonge Garage	173
78	Erindale Ave e of Broadview Ave	93	162	Shaftesbury Ave e of Yonge	22
79	Sherbourne St n of Carlton St	112	163	Dragon City Garage	129
80	Keele St n of Dundas W	54	164	Thelma Ave—Spadina Road	43
81	Lansdowne Ave n of Bloor W	40	167	Ossington Ave n of Queen W	20
82	Margueretta St n of Bloor W	56	168	Harrison St e of Dovercourt Road	47
84	Salem Ave n of Bloor W	35	170	Hammersmith Ave n of Queen E	30
85	Palmerston Ave n of Bloor W	58	171	Mt. Pleasant Road s of Eglinton E	40

