



The Toronto  
Parking  
Authority

# 1999

ANNUAL REPORT





## The Toronto Parking Authority

*The Toronto Parking Authority exists to provide safe, attractive, self-sustaining, conveniently located and competitively priced off-street and on-street public parking as an integral component of Toronto's transportation system.*



Left to right: Councillor Peter Li Preti, Councillor Kyle Rae, A. Milliken Helsey, Maurice J. Anderson, Meena Dhar, Michael Tedesco, Francis Omoruyi, Dave Roberts.

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## Toronto Parking Authority - A Public Sector Success

A. Milliken Hersey, O.C., Chair

1999 was the first full calendar year that the Toronto Parking Authority managed all off-street municipally controlled parking facilities and on-street metered parking in the City of Toronto. Its inventory of parking spaces includes approximately 20,000 off-street and 15,000 on-street spaces. Consolidating these two administrative areas has resulted in significantly more revenue, lower costs and better parking management throughout the City.

During 1999, the Authority implemented new technology in the on-street parking program. Solar powered pay-and-display machines have, on the whole, been well accepted by customers. The machines have been used in Europe for many years; however the centralized monitoring of each individual machine is a new management tool that is being used for the first time, anywhere in the world, in the City of Toronto.

The missing link in a truly integrated approach to parking is the continued control of ticketing of on-street metered parking violations by City of Toronto police. The City of Toronto is the only municipality in Canada where ticketing of illegally parked vehicles is under the jurisdiction of the police, or any agency of a police force. In every other municipality in Canada that we are aware of, ticketing of illegally parked vehicles is done by civilian agencies or contracted out to independent contractors.

The Toronto Parking Authority is strongly of the opinion that it can do a better job at parking enforcement than has been done to date, both in terms of increasing efficiency and reducing expenses, thereby increasing revenue.





## The Toronto Parking Authority

The Toronto Parking Authority's off-street facilities are well maintained to help provide a higher level of service and a safer environment.

### 1999 Financial Results

In 1999 gross revenue from on-and-off-street parking in the City of Toronto was \$55.3M. Operating profit before paying the City its portion, and before sundry income, was \$24.8M. The City received 100 percent of the net on-street parking income and 90 percent of the net operating profit from off-street parking. In 1999 the Parking Authority paid to the City a total of \$16.6M as its share of total revenue. The Parking Authority retained \$10.9M, which will be used to fund its capital programs.



These numbers are significantly higher than those from calendar year 1998, due mainly to increased gross revenues from both the off-street parking and on-street meter programs, the latter of which was managed by the TPA over the entire 1999 calendar year. We project that in the year 2000, the City's portion of TPA revenue will exceed the \$16.6M transferred from operations in 1999 and be \$25.8M.

In 1999 the Authority identified an additional \$14M as surplus to its needs. It transferred that amount to the City for a total transfer of \$30.6M.



### Moving Forward - Looking Back

A study is currently being conducted by the Chief Administrative Officer of the City of Toronto to examine whether the municipal parking program would be better managed if it were run by the Toronto Parking Authority or a city department.

The Toronto Parking Authority resulted from the merger of two organizations, namely The Parking Authority of Toronto and the Parking Authority of North York, when the City of Toronto amalgamation took place on January 1, 1998.

The Parking Authority of Toronto operated successfully from 1952 until amalgamation, as did the Parking Authority of North York from 1989. The Transition Team strongly recommended that the mandate of these two agencies continue under the Toronto Parking Authority because of the business nature of parking and the need to generate new positive cash flows. Parking, unlike other municipal services, is not a municipal monopoly and is subject to competition from the private sector.

Unlike The Parking Authority of Toronto, the Parking Authority of North York operated on-street metered parking.

The on-street revenue per parking space in North York was significantly higher than comparable revenues in the former Cities of Toronto, Etobicoke, York, East York and Scarborough, where City Departments were responsible for on-street metered parking. The largest on-street program, by far, was in the former City of Toronto. This program generated less revenue per space than the on-street metered spaces operated by the Parking Authority of North York. With the new equipment TPA has purchased we project that, in the year 2000, on-street parking spaces in the New City will generate an average of \$1,250 annually, a 100% per space increase over pre-amalgamation averages.

As operated by the Parking Authorities, the off-street parking program in the former cities of North York and Toronto was of a significantly higher standard than the off-street programs in the four other former cities. Gross revenues were higher and net profits were significant. Off-street facilities were maintained at a much higher level and afforded a safer environment.

The Parking Authority commenced the removal of parking meters and the installation of 150 on-street pay-and-display machines in the busier areas of the City.

## On-Street Parking: Harmonization of Rates

In July, 1999 City Council adopted a Parking Authority report recommending increased on-street parking rates and hours of operations. Our studies indicated that on-street parking spaces were being used by all-day parkers. This was occurring because the rates were too low (\$0.50 - \$1.00 per hour) particularly in the busiest areas of the City. The set fine was also not high enough (\$10.00) to induce longer term parkers to choose an off-street parking lot where rates are considerably higher. As a result, short term parkers in many areas had no place to park, except illegally on the main streets or in the adjacent residential neighbourhoods.



1988-91 Street Figures include Toronto and North York (January 1 to December 31)  
Scarborough, Etobicoke, York and East York (September 1 to December 31)  
1988-91 Street Figures are for September 1, 1988 to December 31, 1988  
2000 Projected Figures Excludes Non-Parking Revenue

Operational hours for on-street meters were extended to 9:00 PM each evening, 7-days a week. Meter rates in the former City of Toronto, which were as low as \$0.50 per hour, had not been changed for over 12 years. During that period, Sunday shopping legislation changed parking demand. The implementation of GST and PST on metered parking revenues also significantly reduced the amount of monies the City was receiving from its on-street meter program. The percentage size of the rate increase, from \$1.00 to \$2.00 per hour, was large, but rates typically are still lower than those of off-street carparks. Taking into account inflation over the 12 year period, and the implementation of GST/PST, the rate increase was approximately 40%.

Throughout the City, the time that could be purchased at an on-street meter was increased to two hours from one during the day and to three hours at night. One hour was often not sufficient time for users to conduct their business. In the evening, different users, such as parkers for restaurants and theatre patrons, require a longer period of stay. Accordingly, between six and nine PM the duration of stay was increased to three hours.



Over the next year we will measure the impact that the TPA's new parking rates have had on the use of on-street metered spaces. Additional fine-tuning by neighbourhood and street will be required to reflect different markets and parking needs. We anticipate that additional adjustments will be proposed to City Council at the end of the year 2000.

In order to ensure that on-street parking spaces were less attractive to those parkers who wish to stay for longer periods, the fine for parking at an expired meter was increased to \$15.00. In the downtown core, vehicles parked in excess of three hours will receive two tickets. The Authority still is of the view that there should be two different set fines for parking at expired meters, dependent on the part of the City in which the offence occurs: a higher-priced fine for the business section and commercial areas of the City, and a lower fine for areas of lower demand.

Over the next year we will measure the impact that the TPA's new parking rates have had on the use of on-street metered spaces.





## The Toronto Parking Authority



The solar powered pay-and-display system allows the Toronto Parking Authority to monitor the machines enabling a quick response to machine malfunctions.

### On-Street Equipment

When The Toronto Parking Authority took over the on-street parking program, parking meters were not secure and vandalism and theft from City meters was occurring particularly in the downtown core. Two hundred individuals were arrested for breaking into Parking Authority on-street equipment during the first three months of 1999.

In 1999, the major snow storms that occurred early in the year impacted our revenues significantly. We estimate that approximately \$500,000 was lost as a result of customers not being able to access the meters or not being able to use on-street parking spaces.

Shortly after assuming its on-street parking duties in September, 1998 the Toronto Parking Authority evaluated the parking collection devices that were available in the market place. In November 1998, the first new electronic parking meters were installed on the street, replacing the old mechanical meter housings with secure collection equipment. The final installation in this \$5,000,000 replacement program took place in May of 1999. A minor problem experienced with the new equipment was the acceptance of a penny as if it were a nickel. There were minimum cash losses, and the problem was solved and paid for by the meter manufacturer.

In addition, the Parking Authority commenced the removal of parking meters and the installation of 150 on-street pay-and-display machines in the busier areas of the City. In Europe pay-and-display machines are used extensively in major cities in place of parking meters.

### The benefits are as follows:

- More aesthetically pleasing.
- The supply of on-street parking increases by 3% to 10% because stall markings are not necessary.
- Revenues increased by 20% - 30% because no time is left at a parking space as there is at a standard parking meter.
- Payment options are expanded because credit cards can be used.
- The customer receives a receipt in case of a dispute over a parking ticket, or for use as a business deductible.
- Better cash control and.
- Lower maintenance costs and collection costs, because one pay-and-display machine replaces ten meters.

The system allows the Toronto Parking Authority to collect credit card data each day from the solar powered pay-and-display machines on the street and respond quickly to machine malfunctions, because each machine is monitored. In addition, the equipment permits the collection of data concerning on-street parking utilization, which should allow us to better manage on-street parking in the future. This wireless technology is the first of its kind anywhere in the World.

The Toronto Parking Authority's totally automated off-street facilities operate very efficiently with increased profitability.



## Bicycle Parking

Several years ago The Toronto Parking Authority conducted a study of the need for bicycle parking at its off-street facilities. As a result, specific locations in most parking garages, and on surface carparks, have been clearly signed as "Pedal-and-Park" areas for bicycle parking. However, when on-street pay-and-display machines are installed, parking meter posts are removed, leaving a bicycle parking deficiency in those areas. As part of the pay and display program, the Toronto Parking Authority made a financial commitment of \$120,000 in the year 2000 to increase and improve the bicycle parking supply in the City of Toronto and is working closely with the City of Toronto Cycling Committee. As a result of the Authority's contribution, over 1,850 bicycle rings should be installed on City streets this year. This represents an increase of 50 percent over the current existing and inadequate 3,000 bicycle rings. This supply of bicycle parking in the City should be related to the supply of automobile parking. There will be 5,000 bicycle rings versus 2,000,000 car parking spaces in the City.

## Parking Enforcement

The implementation of new hand-held ticket issuing technology will generate new revenues at a considerable savings for the enforcement program. We believe that a new attitude toward on-street parking enforcement is required which has a less quasi criminal/law enforce-

ment approach. This is particularly important because of the recent down-loading of court costs onto municipalities by the Ontario Government. Clear signage and a consistent but different enforcement approach across the City will not only increase revenues but reduce the overall costs of administering the program as it stands today.

## New Initiatives

During the summer of 2000, the Parking Authority will introduce a corporate "Toronto Parking Authority Credit Card". This will allow those who travel and park in the City for business purposes to park wherever pay-and-display technology is in place on the street, or in all Toronto Parking Authority off-street lots, and charge their parking fees to their Parking Authority card. So far as we are aware, this will be the first system in the world, to allow the integration of payment at both on-street spaces and in off-street parking lots, recording entry and exit times of vehicles on a monthly invoice. Businesses who pay the parking costs for employees or fleet vehicles will receive an auditing tool that will allow them to track those vehicles and where they have been. Currently, this can only be done by paying for parking and tracking the charges through submitted receipts.

The Toronto Parking Authority's award winning parking garage at Charles and Hayden is unique, innovative and profitable.





## The Toronto Parking Authority



The City of Toronto has capped the tax increases at approximately two and one-half percent per year which helps to make it financially viable for new construction, such as the Dundas Square Parking Garage.

### Taxation and Parking

Under "Market Value Assessment", property values are updated every three years. The 1999 value will be used to calculate the taxes for calendar years 2001, 2002 and 2003. "Market Value Assessment" was implemented in 1998 and the City of Toronto has capped the tax increases at approximately two and one-half percent per year on existing buildings. Had the City not implemented the capping provision, the Toronto Parking Authority's taxes would have increased to \$16,000,000 per year from \$9,500,000. This would have placed many of the carsparks the TPA operates today, and any future projects, in jeopardy. An increase of \$6,000,000 per year could not be recovered through increased parking fees, and new

construction, such as the Dundas Square Parking Garage and the Kensington Market extension, would not be financially viable.

The Toronto Parking Authority feels that, because of its unique mandate to provide short-term parking in neighbourhood commercial areas, its property should be assessed on an "in-use" basis, rather than a future value that the Toronto Parking Authority is not likely to realize since providing parking, not development, is its mandate. Regardless of the basis on which Toronto Parking Authority facilities are assessed, capping of increases to prevent dramatic changes in taxes is still needed.

The continued uncertainty regarding property assessments for 2001, together with a current proposal before Council which seeks provincial permission to tax parking spaces in commercial parking garages, poses a serious risk to the continued health of the City's core and viability of its municipal parking facilities.



The construction of the 265 space Dundas Square underground parking garage was well underway in 1999.

## 1999-2000 OFF-STREET FACILITY CHANGES

FACILITY/LOCATION	DESCRIPTION	SPACES		DATE CLOSING/OPENING
		Deleted	Added	
Dundas/Yonge	Convert Surface Lot to Garage and Public Square	53	265	June 1999/Sept 2000
Front/Portland	Sale of Surplus Spaces/Garage Construction	252	35	October 1999/July 2000
Spadina/Richmond	Garage Construction	—	115	September 2000
Shuteroume/Richmond	Space Disposal	28%	—	April 2000
Jarvis/Richmond	Property Disposal	17	—	February 2000
Bloor/Burlington	Surface Carpark Construction	—	25	July 2000
College/Beatrice	Surface Carpark Construction	—	18	July 2000
Queen E./Woodbine	Surface Carpark Construction	—	99	July 2000
Sheppard W./Beechwood	Surface Carpark Construction	—	32	Sept 2000
Woodbine Park	Surface Carpark Construction	—	63	Sept 2000
<b>TOTAL</b>		<b>488</b>	<b>472</b>	

### Commuter Parking

The Toronto Parking Authority's primary mandate is to provide short-term parking. Throughout its history, the profitable parking locations operated in the

downtown core provided supplementary funding for parking facilities servicing older retail areas throughout the City. The Toronto Parking Authority currently operates facilities on the periphery of the downtown core which are readily accessible to commuters. On the periphery of the City, many other TPA parking lots are now used by commuters.

These facilities, however, also service other, non-commuter related uses. Older retail strips, the Hummingbird Centre, Air Canada Centre and other night-time entertainment venues generate significant amounts of revenues to off-set the lower fees charged to commuter parkers during the day.

We are currently in discussions with the TTC and looking at ways of creating more commuter spaces in the vicinity of suburban subway stations. It may be that many new spaces can be created at minimal cost in the future by installing on-street payment devices on streets surrounding subway stations, allowing commuters to pay an all-day parking charge.

Free commuter parking generates no revenue to pay the cost of operating existing commuter facilities and to build new parking spaces in the future. The ability of the Authority to fulfill its mandate would be compromised if transit oriented suburban parking that cannot be commercially self sufficient becomes its responsibility to fund.

### Closing Remarks

In the closing remarks in last year's annual report I stated that "The Toronto Parking Authority has the opportunity to introduce rational pricing policies, new technologies and efficiencies throughout the City, and to deliver a parking service that will better serve the needs of the local communities that make up our City."

The changes that we have implemented in 1999 lay the foundation for the work that must be done in the new century. Pay and display technology has been introduced and will be expanded in the coming years; on-street

pricing policies are now in place but still require fine tuning; off-street parking services have been harmonized and will be improved; and our annual financial results, particularly revenues from on-street meters, show a marked improvement to pre-amalgamation year results. The infrastructure to build on is in place in both off and on-street parking.

We have welcomed the challenges we have been given and will accept any new ones. With respect to parking enforcement on City streets, we feel that improvements can be made that will result in an increase in both gross and net revenues. If given this challenge, the Toronto Parking Authority will grasp the opportunity to better the results.

I wish to thank all the employees of the Toronto Parking Authority for their efforts over the past year. Their hard work is the reason for all the improvements that have been achieved to date with respect to the management of parking throughout the City.

A. Milliken Heisey



# The Toronto Parking Authority

## Auditors' Report

To the Board of Directors of the Toronto Parking Authority

We have audited the balance sheet of the Toronto Parking Authority as at December 31, 1999 and the statements of operations and equity for the year then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Canada. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

As outlined in note 2, the Authority records fixed assets at cost on the balance sheet in addition to charging purchases to operations as prescribed by the Ministry of Municipal Affairs. In this respect, the financial statements are not in accordance with generally accepted accounting principles for Ontario municipalities.

In our opinion, except for the effects of the Authority's decision to record fixed assets on the balance sheet as described in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 1999 and the results of its operations for the year then ended in accordance with accounting principles generally accepted for Ontario municipalities.

*Ernst & Young LLP*

Toronto, Canada

March 9, 2000

## Balance Sheet

As at December 31

ASSETS	1999	1998
	\$	\$
<b>Current</b>		
Cash	2,744,577	373,982
Short-term investments [market value- 540,862,000; 1998 - 539,353,000]	42,376,300	39,056,941
Accounts receivable [note 3]	1,132,276	1,634,567
Inventories	671,577	264,564
Prepaid expenses	274,931	360,776
<b>Total current assets</b>	<b>47,199,661</b>	<b>41,690,830</b>
Deferred charges [note 4]	1,354,779	1,451,152
Fixed assets [note 5]	130,784,288	125,543,945
	<b>179,338,728</b>	<b>168,686,127</b>

LIABILITIES, EQUITY AND INVESTMENT IN FIXED ASSETS	1999	1998
<b>Current</b>		
Temporary bank indebtedness	-	2,023,793
Accounts payable and accrued liabilities [notes 3 and 6]	27,390,122	10,817,494
Deferred revenue	265,019	399,700
<b>Total current liabilities</b>	<b>27,655,141</b>	<b>13,240,987</b>
<b>Equity</b>	<b>20,899,299</b>	<b>29,901,193</b>
<b>Investment in fixed assets</b>	<b>130,784,288</b>	<b>125,543,945</b>
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Approved by the Authority:

Chairman

President

See accompanying notes

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Approved by the Authority:

Chairman

President

See accompanying notes

## Statement of Operations

Year ended December 31

	On-street	Off-street	Total	1999	1998
	\$	\$	\$	Total	\$
<b>Gross revenue</b>	<b>10,851,036</b>	<b>44,435,287</b>	<b>55,286,323</b>	<b>43,919,519</b>	
<b>Operating expenses</b>					
Salaries, wages and benefits	1,210,391	8,806,218	10,016,609	9,067,301	
Municipal taxes	—	7,309,976	7,309,976	7,283,573	
Maintenance	519,712	2,433,654	2,953,366	2,070,664	
Utilities	—	1,792,597	1,792,597	1,754,917	
Rent	—	1,323,652	1,323,652	1,087,592	
Equipment purchases	19,406	257,041	276,447	740,727	
Insurance	36,009	294,450	330,459	290,722	
Snow clearing	—	679,565	679,565	486,097	
Tickets	11,534	260,835	272,369	177,940	
Sundry	99,976	964,563	1,064,539	1,108,000	
	1,897,028	24,122,551	26,019,579	24,067,533	
Administration	501,081	3,953,878	4,454,959	4,276,186	
	2,398,109	28,076,429	30,474,538	28,343,719	
<b>Operating income before rental charge</b>	<b>8,452,927</b>	<b>16,358,858</b>	<b>24,811,785</b>	<b>15,575,800</b>	
Rental charge - City of Toronto (note 7)	8,452,927	8,179,429	16,632,356	9,284,426	
<b>Net operating income</b>	<b>—</b>	<b>8,179,429</b>	<b>8,179,429</b>	<b>6,291,374</b>	
<b>Other income</b>					
Net proceeds from disposal of property	—	—	—	2,386,266	
Investment income		1,140,301	1,140,301	1,883,012	
Net rental income		950,826	950,826	880,290	
Sundry		603,390	603,390	240,962	
		2,694,517	2,694,517	5,390,530	
<b>Net income for the year</b>			<b>10,873,946</b>		<b>11,681,904</b>

See accompanying notes.

## Statement of Equity

Year ended December 31

	1999	1998
	\$	\$
<b>Equity, beginning of year</b>	<b>29,901,195</b>	<b>35,856,837</b>
Net income for the year	10,873,946	11,681,904
Capital expenditures on car park development	(5,350,702)	(1,794,725)
Sale of fixed assets	4,483,864	2,064,071
Parking meter upgrades	(5,009,004)	(1,770,398)
Transfer to City of Toronto	(14,000,000)	(16,136,514)
<b>Equity, end of year</b>	<b>20,899,299</b>	<b>29,901,195</b>

See accompanying notes.



# The Toronto Parking Authority

## Notes to Financial Statements

December 31, 1999

### 1. Nature of Operations

The new City of Toronto created by Provincial legislation effective January 1, 1998 includes the former municipalities of Metropolitan Toronto, the Borough of East York, the City of Etobicoke, the City of North York, the City of Scarborough, the City of Toronto and the City of York. The City of Toronto Act 1997 established the Toronto Parking Authority (the "Authority").

The off-street operations of the former Parking Authority of Toronto and both the off-street and on-street operations of the former Parking Authority of North York were assumed effective January 1, 1998 although operations and administration of the Parking Authority of North York was not under the direction or control of the existing Board of Directors of the Authority during the period from January through May of 1998. The on-street operations of the former Cities of Toronto, East York, Etobicoke, Scarborough and York were assumed August 31, 1998. The 1998 comparative financial statements include the related revenue and expenses from that date. Activities prior to August 31, 1998 are recorded in the accounts of the City of Toronto. All reserves for parking purposes held by the former entities remain with the City of Toronto.

These financial statements reflect the financial position and results of operations of the Authority off-street parking facilities and on-street parking meters. They do not include the operations of the City of Toronto's overnight permits and boulevard parking program; retail stores and offices on Cumberland, Queen, Charles or St. Andrew Streets; or payments received by the City of Toronto from developers under agreements in lieu of providing parking facilities.

### 2. Significant Accounting Policies

These financial statements of the Authority are the representations of management and have been prepared in accordance with accounting policies as prescribed for Ontario municipalities by the Ministry of Municipal Affairs and Housing, except as outlined in note 2(c). Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations.

#### [a] Short-term investments

Short-term investments are recorded at cost.

Premiums and discounts on bonds are amortized over the term of the bond. Investment income includes interest and gains or losses on the sale of investments.

#### [b] Inventories

Inventories of supplies are recorded at cost.

#### [c] Fixed assets

In order to reflect the assets acquired by the Authority from its own funds, the Authority does not follow the accounting principles prescribed for Ontario municipalities in its accounting for fixed assets. In addition to charging purchases, other than car parks and other major expenditures, to operations as prescribed by the Ministry of Municipal Affairs and Housing, the Authority records fixed assets at cost on the balance sheet, net of any disposals, with a similar amount included in investment in fixed assets. In addition, the Authority charges its fixed asset expenditures on car park development directly to equity.

#### [d] Accrual basis of accounting

Sources of financing and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become measurable, expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation.

### 3. Related Party Transactions

Included in accounts receivable of \$1,132,276 is \$139,543 due from related parties. Included in accounts payable of \$27,390,122 is \$22,200,356 due to related parties. The net amount of \$22,060,813 (\$22,200,356 less \$139,543) due to related parties at December 31, 1999 [1998 -\$3,380,735 due to related parties] is summarized as follows:

	1999	1998
	\$	\$
Due from the Toronto Economic Development Corporation	14,002	3,677
Due from the City of Toronto - Non-Profit Housing Corporation	-	1,920
Due to the City of Toronto	(22,074,815)	(5,380,735)
	<u>(22,060,813)</u>	<u>(5,380,735)</u>

#### **4. Deferred Charges**

Included in deferred charges are expenditures of \$130,908 (1998 - \$150,908) incurred by the former Parking Authority of North York in respect of a specific management agreement. These expenditures were deferred and are being amortized against revenue from operations over the term of the agreement.

Also included in deferred charges is \$1,223,871 (1998 - \$1,300,444) related to leased property under various long-term lease agreements for periods up to 2039. The total rent for these leases was \$2,220,168. These payments were made in advance and are being amortized over the terms of the individual leases.

#### **5. Fixed Assets**

The cost of fixed assets acquired by the Authority is as follows:

	1999	1998
	\$	\$
Land	<b>24,091,758</b>	21,795,355
Parking garages	<b>68,798,311</b>	59,598,241
Surface car parks	<b>3,801,910</b>	2,743,911
Developments under construction	<b>20,345,036</b>	32,970,528
Furniture, fixtures and equipment	<b>13,747,273</b>	8,435,910
	<b>130,784,288</b>	125,543,945

#### **6. Sick Leave Benefits and Vacation Pay**

Provision has been made over the years to provide for the payment of sick leave credits which may become due to employees upon termination of employment under the terms of the accumulative sick leave benefit plan. The liability for such benefits at December 31, 1999 of \$309,063 (1998 - \$299,583) has been fully provided and is included in accounts payable and accrued liabilities.

Vacation pay is valued at cost calculated at salary and wage levels in effect at the end of the year for all unused vacation pay benefits accruing to employees. The liability for such benefits at December 31, 1999 amounted to \$827,968 (1998 - \$706,501) and is included in accounts payable and accrued liabilities.

#### **7. Rental Charge - City of Toronto**

On June 3, 1998, the City Council adopted the recommendations of the Strategic Policies and Priorities Committee for an income sharing arrangement with the Authority.

The arrangement is for a three-year period and requires the Authority to pay annual rental equal to 50% of its net operating income from off-street parking facilities or \$6,000,000, whichever is greater, and 100% of its net operating income from on-street meter operations or \$6,000,000, whichever is greater.

#### **8. Pension Obligations**

The Authority makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer plan, on behalf of substantially all of its employees. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

There were no contributions to OMERS for the year ended December 31, 1999 due to a contribution holiday for both the employer and the employee until December 31, 2001. The amount contributed for 1998 was \$168,700.

#### **9. Commitments**

Commitments over the next five years under leasing agreements for use of lands and equipment (other than City of Toronto owned properties) are to be made as follows:

	\$
2000	385,200
2001	360,400
2002	355,600
2003	354,900
2004	353,900
	<b>1,810,200</b>



The Toronto  
Parking  
Authority

#### Off-Street Parking Facilities



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