



## 2015 ANNUAL REPORT

The Toronto Parking Authority exists to provide safe, attractive, self-sustaining, conveniently located and competitively priced off-street and on-street public parking as an integral component of Toronto's transportation system.

### T P A C O R E V A L U E S

#### Excellence



#### Innovation



#### Collaboration



#### Service



#### Respect



#### Commitment



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James Pasternak

Gord Perks

Anthony Perruzza

Jaye Robinson

David Shiner

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## TPA PURPOSE & CORE VALUES

### Purpose

Our company's core purpose is our reason for being, our inspiration and the filter for every decision we make:

*To make the communities we serve more vibrant and livable.*

### Core Values

Our company core values are the behaviours and skills that we value in fellow employees:

**Excellence | Innovation | Collaboration | Service | Respect | Commitment**





# Financial Highlights

Toronto Parking Authority's net income and comprehensive income for the year increased \$106.0 million to \$164.0 million in 2015 compared to \$58.0 million in 2014. This increase was realized primarily through gains of \$107.3 million on the sale of above grade strata title to air rights over land on which the Authority currently operates. Under an income-sharing arrangement the City of Toronto will receive \$117.5 million (\$44.3 million – 2014) and the Authority will retain \$46.5 million (\$13.7 million – 2014) to fund its capital program. In addition to the income share, the Authority also remits other payments to the City:

- \$20.9 million (\$19.5 million – 2014) in property taxes; and
- \$2.3 million (\$2.5 million – 2014) in rents on carparks operated for other City departments and agencies.

In total, distributions to the City increased \$74.4 million or 112.2%, from \$66.3 million in 2014 to \$140.7 million in 2015.

**Parking revenue** increased \$4.3 million or 3.3%, from \$128.8 million in 2014 to \$133.1 million in 2015. The increase is attributed to a \$4.8 million or 6.0% increase in off-street parking revenue from \$79.7 million in 2014 to \$84.5 million in 2015. On-street revenue pressure remains with extended rush hour traffic routes and bike lane construction resulting in reduced revenues of \$48.6 million, a decline of \$0.4 million or 0.8% from the prior year.

**Expenses** increased by \$4.3 million or 5.7%, from \$76.0 million in 2014 to \$80.3 million in 2015. The net increase in direct and operating expenses is comprised primarily of the following:

- Salary, wage and benefit costs increased by \$1.6 million, primarily due to organizational structure changes (i.e. new job positions, increased staffing) in support of strategic growth;
- The Authority increased its commitment to the maintenance, refurbishment and/or replacement of facilities and equipment, increasing expenditures by \$0.7 million; and
- Municipal property taxes increased by \$0.7 million.

**Other income**, excluding gains from the sale of property and equipment, decreased by \$1.4 million or 26.4% to \$3.9 million in 2015 compared to \$5.3 million in 2014. Other income includes income earned on interest rate-sensitive held-for-trading financial instruments. In 2015 the Authority earned \$1.2 million less on realized gains related to such financial instruments compared to 2014. Interest on cash in bank increased by \$0.3 million compared to 2014.

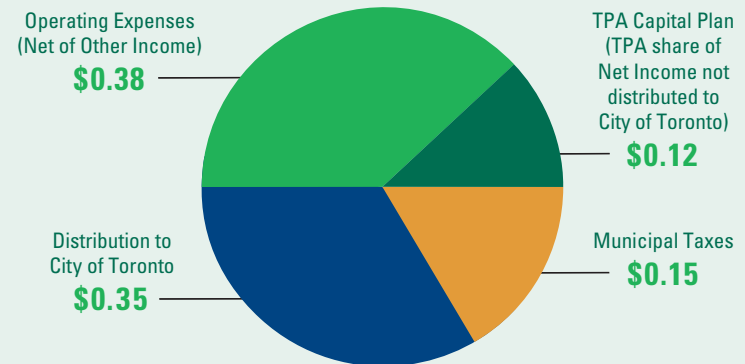
The Authority is unique from most City bodies in that it receives no funding from the City of Toronto to operate and, as such, is completely self-sufficient.

The Authority retains 25% of its annual net income to fund capital expenditures. The organization's approved 10-year capital plan (2016 through 2025) totals approximately \$378.0 million for new carparks, major maintenance to facilities and major equipment purchases/replacements.

The funding for the 10-year plan derives from several sources:

- Approximately 25% is held in the bank at the start of the 10-year plan;
- A small percentage is funded from rents generated from the leasing of retail/office space incorporated into a number of garage facilities and from payments from developers in lieu of providing parking. Under a 1970s by-law, the City holds these monies in reserve until required for capital purposes; and
- The remainder comes from future year earnings and proceeds from the planned sales of air rights on existing properties to fund replacement parking.

## WHERE EACH GREEN P DOLLAR OF REVENUE IS SPENT





# Chairman's Message

*The year 2015 presented many opportunities for staff to advance our organization's six core values in support of our core purpose, to make the communities we serve more vibrant and livable.*



Michael Tziretas  
Chair

### **This Annual Report shares our 2015 financial results, as well as the year's most meaningful achievements for the Toronto Parking Authority, now in its seventh decade of operations.**

Green P parking operations realized solid business results in 2015, with net income of \$164.0 million including a \$107.3 million gain from the sale of property and equipment. These results continue a long tradition of self-sufficient operations and generate a significant return to the City of Toronto, which receives 50 cents of every dollar of revenue earned. Since 1992, Green P has returned almost \$1.3 billion dollars to the City through a combination of normal and special dividends, property taxes and rents. Our 2015 return for the City totals \$117.5 million.

We at the Toronto Parking Authority continue to drive a landmark culture change in support of a more satisfying and engaging workplace. The year 2015 presented many opportunities for staff to advance our organization's six core values in support of our core purpose, *to make the communities we serve more vibrant and livable*. These core values are:



**Excellence | Innovation | Collaboration**  
**Service | Respect | Commitment**

We continue to demonstrate commitment to the long term through strategic portfolio growth. The Green P opened two new garages, four new surface parking facilities, expanded four existing lots and increased its operational presence with seasonal and Toronto Community Housing Corporation sites, representing a total of 958 new parking spaces. In addition, we acquired a total of five new properties within the year that will be developed into future Green P parking facilities.

As the Green P footprint grows, so too does our obligation to develop and operate in a responsible manner. We advanced our Green P+ program in 2015 with the introduction of seven new and/or redeveloped Green P+ surface lots. These properties are designed to be "community hubs" that meet or exceed the City's development and greening standards for surface parking lots to an even greater extent than standard Green P facilities.



One of our earlier Green P+ projects, Carpark 414 (Jolly Miller Park, 3885 Yonge Street), earned recognition this year with the Award of Excellence for "Best Design/Implementation of a Surface Parking Lot" in the 2015 IPI (International Parking Institute) Awards of Excellence competition. A combination of both parking and public spaces, this unique location features a "miller's cottage" to commemorate the area's history, a public park and many sustainable design elements.

The year 2015 saw the launch of a significant technological achievement for the Authority and its customers: the Mobile Pay program (MPP). This wireless payment platform is a feature of the new Green P app and allows customers to purchase, track and even extend their off-street parking time remotely. Our staff invested substantial time and effort into the MPP rollout and their hard work is paying off; MPP has been very well received, with usage and revenues increasing steadily. The Authority continues to add features and functions to the MPP, and also plans to introduce it to on-street operations in the future, as we view it as an essential component of a world class parking service.

Our organization continues to pursue operational diversification in support of our core value of service to all. For example, we provide revenue collection and processing services on behalf of the Toronto Community Housing Corporation (TCHC) for its 1,191 visitor parking spaces. Since 2013, we have owned and managed Bike Share Toronto with the assistance of an external operator, Motivate. This year we announced an exciting new, two-year partnership with Metrolinx that will double Bike Share Toronto's network of 800 fleet bicycles at 80 stations by late 2016. The arrangement sees Metrolinx purchasing \$4.9 million in bikes and docking stations, which the Authority will source and deploy.



The ongoing success of the Toronto Parking Authority, however, is not solely due to our growth strategy or technological innovations or operational diversification. More than anything else, it is the people who support our organization – our dedicated staff and our Board of Directors – who continually advance the Authority as a parking provider and a community partner. By embodying our core values and by creating a strong organizational framework, together we are building a rewarding, collaborative workplace for all. Your contributions are invaluable and, on behalf of our Board of Directors, I sincerely thank all staff for their continuing efforts.

Our organization's long history is a source of pride for all of us at the Toronto Parking Authority and we consider it a privilege to have been a Toronto ambassador over many decades of growth and change. Now, as the year 2015 continues our long record of successful operations, we are equally enthusiastic about the future and our opportunity to build on this year's success. Our vision to be the North American leader in municipal parking provisions is an expansive one, but it is rooted right here in the Toronto communities we serve.



# Excellence

*Achieving excellence in everything we do – as a parking provider and also as an employer and corporate citizen – is a cornerstone value that continues to define the Toronto Parking Authority.*

**What EXCELLENCE means at TPA**

Achieving excellence at the Toronto Parking Authority is not just about skills; it is an attitude that we bring to everything we do – from how we serve all stakeholders, to our commitment to doing and being our best, to maintaining a keen focus on performance and results. Taking pride in who we are and what we do is part of our culture of excellence.



## A Commitment to Parking – and More

The Toronto Parking Authority, now in its seventh decade of operations, continues to evolve as a municipal parking provider and as an organization. Today's Green P considers its function to be more than just parking provisions; its core purpose is **to make the communities we serve more vibrant and livable.**

These communities experience the impacts of the Greater Toronto Area's sustained population growth, a rate that is projected to be Ontario's fastest growing between 2015-2041<sup>1</sup>. The Authority understands its integral role in facilitating movement and access across the region, and is committed to meeting the needs of residents and visitors – now and into the future.

Our organization strives to earn customer loyalty through the consistent delivery of convenient, safe, accessible, attractive, clean, green, well-maintained and affordable parking. However, this is just one aspect of the Authority's role within the GTA and the parking industry; we consider communities, not cars, to be the heart of our business.

<sup>1</sup> [www.fin.gov.on.ca/en/economy/demographics/projections/#s3](http://www.fin.gov.on.ca/en/economy/demographics/projections/#s3) (Accessed June 1, 2016)

## Our Objectives and Approach

The Toronto Parking Authority relies on its longstanding “**Objectives for Parking Rates**” to deliver successful parking operations and management in support of the City of Toronto’s infrastructure, sustainability mandates and transportation networks:

### Objectives for Parking Rates

Parking rates are set in a manner that fosters the general objectives of the Authority and, in turn, support the City’s key transportation and city-building objectives. These objectives are to:

- Provide low cost short-term parking, mainly in neighbourhood and commercial areas;
- Discourage long-term parking, especially in downtown and mid-town commercial areas and commercial areas well served by transit;
- Encourage downtown commuters to park at suburban carparks and transfer to public transit;
- Generate sufficient revenue to cover minimum operating and administrative costs, and either recover past capital costs or allow for future capital investment.

These Objectives have remained constant throughout the history of our organization, but the Authority’s approach to achieving them is continually evolving. We seek out new innovations, technologies and efficiencies to enhance our operations and the Green P user experience. Environmental considerations such as greening initiatives are also an integral part of our approach. In all that we do as a municipal parking provider, we strive to be an industry leader and a model for creative and responsible innovation.



## The Green P Strategy

To ensure adequate and equitable distribution of parking throughout the city, the Toronto Parking Authority utilizes a proven **capital funding strategy**: a strong Green P portfolio in the downtown core subsidizes newer outlying facilities where high development and capital costs impact short-term profitability but the need for parking exists nonetheless.

Our organization’s **rate-setting policies** (which include annual rate reviews for all off-street facilities) complement the City of Toronto’s transportation management and transit initiatives. Green P facilities offer the city’s lowest short stay parking rates, for example, while all-day rates in the downtown core and other high demand areas are significantly higher. This ensures our downtown facilities support short-term parker demand while implicitly encouraging alternative transportation such as public transit in place of all-day parking.

## Leading Into the Future

The Authority’s operations reflect a blend of both “tried and true” strategies and forward-thinking innovations. After more than six decades of operational success, our organization remains committed to delivering an unparalleled Toronto parking experience and to representing the benchmark in municipal parking operations.



# Innovation

*TPA operations strive to enhance our customer experience through technology-enabled innovation, service excellence and new efficiencies.*

**What INNOVATION means at TPA**

The Toronto Parking Authority is committed to research, development and thinking outside the box in our pursuit of an enhanced customer experience. The Spring 2015 launch of the **Green P Mobile Pay program (MPP)** in non-gated lots served by pay and display machines represents one of the year's most significant innovations. This wireless payment platform is a feature of the new Green P app and allows customers to purchase, track and even extend their parking time remotely. Currently available at over 140 carparks, MPP is expected to expand to on-street operations in future.

## On- and Off-Street Excellence

The Green P utilizes over 3,000 **solar-powered pay and display machines** for our on-street parking operations and in most of our off-street surface lots. We monitor these units via a **citywide wireless communications network** that transmits data from each individual machine to the Authority's head office and central dispatch station in real time.



Green P Operations staff performed over 250 on-street machine **installations, removals and/or reinstallations** throughout 2015. We also completed our **annual on- and off-street comprehensive rate reviews**, which evaluate usage data, cars parked and revenue performance, as well as local market conditions.

To ensure the ongoing effective operation of our pay equipment and to keep pace with the service expectations of our customers, TPA from time to time makes investments to update its functionality and introduce elements that bring system performance in line with currently prevailing standards. 2015 saw the initiation of such a project: the **two-year program to refurbish and enhance our entire inventory of pay and display machines**. The plan includes dismantling, rebuilding, component testing and replacement as necessary, repair of all physical damage and repainting, as well as upgrading back-office support systems. It is highlighted by the complete replacement and transformation of the communications infrastructure, ensuring significantly improved customer service speed and reliability.

## City Collaborations

The Toronto Parking Authority strives to accommodate parking needs where the City's infrastructure construction programs present challenges. In 2015, the TPA's Strategic Planning Team worked to mitigate the on-street parking reductions associated with the eastward **extension of the Richmond-Adelaide Cycle Tracks**.

Our organization also played a significant role leading up to and throughout the **T02015 Pan Am/Parapan Am Games**. Many staff members invested considerable time and effort on various planning, liaison and coordination activities leading up to this international sporting event. The Games period itself also placed increased but achievable demands on a number of our operations.

The Toronto Parking Authority continues to manage nearly 13,000 parking spaces in 30 facilities on behalf of the **Toronto Transit Commission (TTC)**, essentially doubling our off-street parking supply.

2015 also marked the first full calendar year in which the Authority provided revenue collection and processing services (and also supplied, maintained and operated revenue control equipment) for the **Toronto Community Housing Corporation (TCHC)** visitor parking areas – comprising some 1,100 spaces on 50 sites.



## Enforcement: Our Unique Approach

The Authority's core value of **service** to all – with integrity, dignity and respect guides our longstanding approach to parking payment enforcement: a **courtesy payment program**. Courtesy invoices, issued when a vehicle is found to be non-compliant in an off-street facility, impose a fee that is much lower than a parking violation and are designed to initially act as a reminder. Subsequent to the first issuance, however, if a vehicle is found in non-compliance again and the resulting courtesy invoice is unpaid, further occurrences result in a parking infraction notice (PIN).

## Design, Upgrades and Maintenance

Our organization is committed to ensuring that every Green P customer experience is safe, efficient and user-friendly. Each of our parking facilities meets or exceeds current building and fire codes, and is designed for functional efficiency, public security and safety, and high resistance to deterioration.

The Authority's core value of **excellence** is exemplified in our **design standards**, which include double line-marked parking stalls, generous sightlines and turning radii, ample lighting, as well as colour-coded and complementary graphics to identify floors, stairs, elevators and adjacent roadways.



Operations staff implement **upgrades** to our existing facilities in consideration of current Ontario Building Code (OBC) requirements, Accessibility for Ontarians with Disabilities Act (AODA) standards, as well as our own internal standards. Our preventative **maintenance and repair program**, meanwhile, also provides for power washing, repainting, cleaning and electrical replacement. A selection of related projects in 2015 included: fire and life safety system upgrades to Carparks 150, 157 and 43; elevator modernization upgrades to Carparks 150 and 26; electrical upgrades to Carparks 96, 139 and 215; and greening, re-paving and lighting upgrades in seven carparks.

These ongoing programs and upgrades, in combination with regular technological updates, ensure the top condition and longevity of our facilities and equipment – an integral part of the Green P customer service experience.



# Commitment

*Our growing presence on the streetscape and online reflects the commitment of Real Estate and Development to serving our customers and communities, and to ensuring the long-term success of our business.*

**What COMMITMENT means at TPA**

The Toronto Parking Authority is passionate about our culture and the communities in which we operate. Our strategic approach to acquisitions and growth reflects our commitment to the long term and our willingness to persevere through challenges. New joint venture initiatives, redevelopment projects, property acquisitions and management contracts established in 2015 represent inventory growth that will allow the Authority to continue connecting people and places across the GTA.



## Parking: A Partner in Toronto's Vision

Our Green P portfolio and strategic growth plans support Toronto's Official Plan and its vision for increased intensification, re-urbanization, growth corridors and public transit usage. We consider the fair market value of land, the replacement cost per space, the cost to operate the facility and the anticipated revenue when evaluating any acquisition decision.

## Joint Venture Opportunities

In areas of Toronto where parking is needed but property is cost-prohibitive or scarce, joint venture opportunities provide a solution. By partnering with the public and private sectors, the Authority is often able to increase inventory, expand service into strategic markets and intensify land use – all with minimized capital input. This is accomplished by:

- Selling **development air rights** to a private/prospective developer and purchasing a stratified interest in the public parking component of the project, or
- Purchasing **new parking product** from a developer/landowner.

In all cases, Green P retains control of the public parking component including parking rates, hours of operation and management.

In 2015, the Authority took ownership of and initiated parking operations at **Carpark 261 (45 Abell Street; formerly 2 and 6 Lisgar Avenue)**, a newly constructed 124-space municipal parking facility that is part of a two-tower residential condominium development in the Queen West district.



## Property Acquisitions

The Toronto Parking Authority purchased five strategic properties in 2015, which are:

### 2623 Eglinton Avenue West (Eglinton Avenue West/Keele Street)

With a prominent corner block location, this property is expected to remain a standalone commercial building with approximately 12 surface parking spaces to be operated as a municipal parking facility, but represents an excellent opportunity for future lot expansion or a larger redevelopment.

### 242 Danforth Avenue (Danforth Avenue/Broadview Avenue)

This vacant land parcel provides municipal parking within The Danforth BIA neighbourhood. A two-phase development plan includes surface parking over the short term, followed by a complete refurbishment of the lot as a new Green P+ facility.

### 1220 and 1222 Wilson Avenue (Wilson Avenue/Keele Street)

Located within the Wilson-Keele BIA neighbourhood across the street from the new Humber River Hospital, this site is comprised of two separate land parcels to be developed into a surface parking facility accommodating approximately 56 surface spaces.

### 601 Caledonia Road (Eglinton Avenue West/Caledonia Road)

This property will be combined with lands acquired by the Authority in 2014 (2204 and 2212 Eglinton Avenue West, which abut the site) to create a new 24-space surface parking facility. It will also help offset any temporary or permanent losses of on-street parking due to the new Eglinton LRT line.

### 437 Rogers Road (Keele Street / Rogers Road)

Located within the Silverthorne neighbourhood, this semi-detached commercial building was purchased with the intent of eventually expanding the existing 24-space parking facility at 433 Rogers Road (Carpark 661).



## New Management Agreements

The Toronto Parking Authority manages the public parking component at certain locations where it is not viable to purchase the property, but where the existing building sufficiently meets the needs for safe and efficient operations.

In 2015, the Authority entered into a ten-year license agreement with First Capital Asset Management ULC to operate **Carpark 275 (1030 King Street West)**. This new 152-space, below-grade parking facility is located within a two-tower, 460,000-square-foot mixed-use project containing 605 residential units and 18,000 square feet of street-front retail.

In addition, the Authority continues to manage multiple properties under the jurisdictional ownership of Real Estate Services and other agencies (TTC and TCHC).



# Service

*The Authority's Green P+ program guides Real Estate and Development in ensuring our carparks act as "community hubs" through their thoughtful design and landscaping.*

**What SERVICE means at TPA**

Marketing Initiatives and partnerships are a meaningful strategy for the Toronto Parking Authority to seek to create the best possible customer experience. By expanding the range of our communications, facilitating convenient and inclusive experiences, and entering partnerships that will engage our customers, we demonstrate that we are always in service.

## Green P+ is Growing

The Toronto Parking Authority is committed to making our local communities **more vibrant and livable** through strategic design initiatives to existing and future lots. Our **Green P+ program** is a multi-year plan to retrofit, build and operate select parking facilities that meet or exceed the City's development and greening standards for surface parking lots to an even greater extent than our standard Green P facilities. We envision these spaces as "community hubs" designed with input from local businesses, residents and community leaders.



The City of Toronto's "**Design Guidelines for Greening Surface Parking Lots,**" developed in partnership with the Authority in 2007, include:

- Enhanced pedestrian safety and comfort
- Higher quality landscaping and increased shade
- On-site stormwater management
- Sustainable materials usage
- Reduction of the urban heat island effect

One of our organization's first Green P+ projects, **Carpark 414 (Jolly Miller Park, 3885 Yonge Street)**, earned the **Award of Excellence for "Best Design/Implementation of a Surface Parking Lot"** at the **2015 IPI (International Parking Institute) Conference & Expo**. Featuring an innovative combination of parking and public spaces, this property includes a "miller's cottage" (to commemorate the area's grist mill heritage) constructed of locally sourced materials, as well as a public park and many sustainable design elements including a bioswale to manage stormwater runoff.

New and/or redeveloped Green P+ surface lots in 2015 included:

- **Carpark 17** (716 Pape Avenue)
- **Carpark 660** (406 Oakwood Avenue)
- **Carpark 179** (653 Gerrard Street East)
- **Carpark 661** (433 Rogers Road)
- **Carpark 180** (268 Rhodes Avenue)
- **Carpark 706** (284 Milner Road)

In addition to our Green P+ initiatives, the Authority also continues to incorporate, enhance and/or maintain landscaping and other greening elements in both existing and developing Green P carparks.

## New Marketing Initiatives and Continuing Partnerships

Marketing initiatives continued to generate positive exposure for the Green P brand in 2015. Among the most anticipated event was the spring 2015 launch of the **new Green P app**, replacing the previous Green P parking location app. The new app features the new **Green P Mobile Pay program (MPP)**, which allows customers to pay for, track and extend their off-street Green P parking using a mobile device. Currently available at over 140 carparks, MPP usage and revenues continue to increase steadily and the program is expected to expand to on-street operations in future.

In addition to the new Green P app, the Authority continues to invest in stronger digital connections, in part by building its **social media presence**. Our goal is to share quality content and build links to other online communities based on local interests and locations.

An ongoing review and refresh of the Toronto Parking Authority's **standard sign package** is updating the look, legibility and effectiveness of Green P information for our customers.



The Authority extended a 2014 pilot project to accommodate **Food Vending Truck operations** at select Green P off-street surface parking lots during the 2015 summer vending period. The pilot aimed to test and refine the parameters required to ensure the safe, effective implementation of these operations. The results were such that the Authority intends to authorize the continued operation of the Food Truck program in select Green P off-street facilities with performance reporting to take place on an annual basis.

As a partner of the car-sharing service **car2go**, the Authority allows select Green P locations to serve as pick-up/drop-off points for car2go users. The service offers a fleet of low-emission smart cars as an environmentally friendlier transportation option.

In its 8<sup>th</sup> year, the 2015 Green P **"Find Your Perfect Spot" Contest** rewarded loyal customers and generated website traffic by offering opportunities to win prizes with every Green P parking receipt or mobile pay transaction ID. This year, we distributed over 500 instant win prizes and five grand prizes, and partnered with local radio stations for exclusive "Text to Win" prizes, as well.



# Collaboration & Respect

*Your Toronto is our Toronto. The Green P strives to be an exemplary corporate citizen through Community Outreach and Greening Initiatives that flourish through collaboration and respect.*

## What COLLABORATION means at TPA

There is strength in numbers, and at the Toronto Parking Authority we encourage teamwork across departments while also honouring how individual efforts contribute to the whole. Our community outreach accomplishments would not be possible without the collaboration of many individuals and teams. As an example, the TPA participates in the annual **Second Harvest Hero workplace fundraiser** to divert healthy surplus food, which would otherwise go to waste, to hungry people across Toronto. Our 2015 efforts brought our cumulative total to \$5,595 – or 11,191 meals.

## The Green P Gives Back

The Toronto Parking Authority reinvests a significant portion of our income each year into the local neighbourhoods in which we operate. Our focus on refurbishing our off-street lots and incorporating more “green” elements into their design, for example, results in an improved parking experience and also advances our core purpose: *to make our communities more vibrant and livable.*

The Green P is also a longtime supporter of several local fundraising and community betterment initiatives:

- The **Holland Bloorview Kids Rehabilitation Hospital**, a global leader in childhood disability research, receives the proceeds of our **Annual Charity Golf Tournament**. We raised over \$35,000 in 2015, bringing our seven-year total to more than \$358,000.
- **Trees Across Toronto**, an annual native tree and shrub planting event by the City’s Parks, Forestry & Recreation division, receives \$50,000 annually from the Authority. 2015 marked our 11<sup>th</sup> year of sponsorship.
- Patrons of local **Farmer’s Markets** benefit from the free, short-term use of Green P facilities. We also partner with neighbourhood commercial areas for other local events such as festivals and cultural celebrations.
- The Toronto Association of Business Improvement Areas (TABIA) receives annual contributions to its advertising program in support of our local **Business Improvement Associations**.
- **Open Streets TO**, the city’s largest free recreational event, counts the Green P as a sponsor. This two-weekend initiative closes portions of Bloor and Yonge Streets to promote physical activity and local business.

This year, the Authority also partnered with Toronto’s STEPS Initiative art project for the **Reggae Lane Mural Project**, which faces Carpark 667 at 1529 Eglinton Avenue (at Oakwood Avenue). This vibrant 1,200-square-foot mural honours the city’s reggae artists and their inspirations as part of a larger initiative to revitalize the area and recognize its Jamaican cultural roots.

## Responsible Innovation

The Toronto Parking Authority continues to seek out, research, test and incorporate leading edge technologies and new renewable energy sources. Our 3,000 pay and display units represent one of the largest solar-powered centralized networks in the world.

Following a successful pilot project to introduce **electric vehicle (EV) charging stations** in several strategically located Green P parking garages, the Authority continues to seek means to expand the service into more facilities.



## Support for Cyclists

The Green P recognizes that cycling is an integral part of the city's transportation network. Over 6,000 on-street bicycle parking rings have been installed using Toronto Parking Authority funds, and we provide designated bicycle parking in many of our off-street facilities.



Since 2013, the Authority has owned and managed **Bike Share Toronto** (formerly Bixi Toronto), a network of 800 fleet bicycles located at 80 stations throughout the downtown core, with the assistance of Motivate, a Brooklyn, NY-based operator of large-scale urban bike system programs. In July 2015, the Authority and Metrolinx announced a partnership to expand Bike Share Toronto to more than twice its current size by late 2016. The new, two-year partnership sees Metrolinx purchasing \$4.9 million in bikes and docking stations; the Authority, in turn, will source and deploy these assets as part of its ongoing operation of Bike Share Toronto.

## Green P as Community Partner

Now in its seventh decade of operations, the Toronto Parking Authority continues to honour its original mandate:

*“The Toronto Parking Authority exists to provide safe, attractive, self-sustaining, conveniently located and competitively priced off-street and on-street public parking as an integral component of Toronto’s transportation system.”*

As Toronto has grown and evolved around us, so too have the Authority's operations in service of its many communities. Our Core Purpose defines the role our organization aspires to fulfill in Toronto today: *to make the communities we serve more vibrant and livable.*



At the heart of our business are not vehicles, but people. The Authority endeavours to connect people with one another, and with all that Toronto has to offer, as the industry leader in municipal parking operations. We will achieve this by pursuing excellence in everything we do – from implementing new best practices and technological innovations, to strategic growth, to customer service, to corporate citizenship and environmental initiatives.

A proud ambassador of the distinctive Toronto experience for more than 60 years, the Toronto Parking Authority remains dedicated to facilitating connections between our customers and communities – today and for many decades to come.

## What RESPECT means at TPA

The Toronto Parking Authority is committed to openness and honesty in all that we do as a parking provider and an employer. By treating others – customers and co-workers – as we want to be treated and by empowering each other through trust, we are building a positive, healthy and nurturing environment that extends beyond the walls of our facilities and into our communities as well.

## INDEPENDENT AUDITOR'S REPORT

### To the Board of Directors of Toronto Parking Authority

We have audited the accompanying financial statements of Toronto Parking Authority, which comprise the statement of financial position as at December 31, 2015 and the statements of income and comprehensive income, changes in equity and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Toronto Parking Authority as at December 31, 2015 and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

*PricewaterhouseCoopers LLP*

Chartered Professional Accountants, Licensed Public Accountants  
June 13, 2016

## Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

### STATEMENT OF FINANCIAL POSITION

|   |                 | 2015        | 2014        |
|---|-----------------|-------------|-------------|
|   | Note            | \$          | \$          |
| <b>ASSETS</b>                                 |                 |             |             |
| <b>Current assets</b>                         |                 |             |             |
| Cash and cash equivalents                     | 4               | 144,220,618 | 61,727,973  |
| Restricted cash                               | 25              | 4,936,407   | -           |
| Investments                                   | 7               | 41,985,516  | 59,089,900  |
| Accounts receivable                           | 8, 12(c)        | 1,191,429   | 858,507     |
| Finance lease receivable                      | 9               | 664,251     | 648,050     |
| Supplies                                      |                 | 190,075     | 301,765     |
| Prepaid expenses                              |                 | 3,191,812   | 812,377     |
|   |                 | 196,380,108 | 123,438,572 |
| <b>Finance lease receivable</b>               | 9               | 6,942,940   | 6,917,478   |
| <b>Investment in garage</b>                   | 10(b)(ii & iii) | 38,000,000  | 6,000,000   |
| <b>Property and equipment</b>                 | 10              | 144,091,994 | 135,965,174 |
|   |                 | 385,415,042 | 272,321,224 |
| <b>LIABILITIES</b>                            |                 |             |             |
| <b>Current liabilities</b>                    |                 |             |             |
| Accounts payable and accrued liabilities      |                 | 10,576,584  | 6,540,646   |
| Provisions                                    | 11              | 234,250     | 200,250     |
| Deferred revenue                              |                 | 1,845,847   | 1,162,172   |
| Due to related parties                        | 12(c)           | 74,355,442  | 5,757,749   |
| Due to other parties                          | 25              | 4,936,407   | -           |
| Debt payable                                  | 13              | 460,041     | 435,591     |
|   |                 | 92,408,571  | 14,096,408  |
| <b>Deferred deposits</b>                      |                 | -           | 11,285,250  |
| <b>Debt payable</b>                           | 13              | 5,034,544   | 5,494,585   |
|   |                 | 97,443,115  | 30,876,243  |
| <b>Equity</b>                                 | 14              | 287,971,927 | 241,444,981 |
|   |                 | 385,415,042 | 272,321,224 |
| <b>Commitments and contingent liabilities</b> | 22              |             |             |

Approved on behalf of the Board of Directors: Michael Tziretas, Chairman Lorne Persiko, President

The accompanying notes are an integral part of these financial statements.





## STATEMENT OF INCOME AND COMPREHENSIVE INCOME

For the year ended December 31, 2015 (All amounts are in Canadian dollars)

|  |      | 2015        | 2014        |
|--|------|-------------|-------------|
|  | Note | \$          | \$          |
| <b>Parking revenue</b>                                       | 15   | 133,077,061 | 128,755,234 |
| <b>Direct expenses</b>                                       |      |             |             |
| Operating  | 24   | 43,600,847  | 41,414,551  |
| Municipal property tax                                       |      | 19,728,299  | 18,986,602  |
| Finance interest paid on debt                                | 13   | 131,762     | 141,503     |
| Amortization of property and equipment                       | 10   | 7,097,651   | 7,325,685   |
|  |      | 70,558,559  | 67,868,341  |
| <b>Income before administration expense and other income</b> |      | 62,518,502  | 60,886,893  |
| <b>Administration expense</b>                                | 16   | 9,737,941   | 8,140,321   |
| <b>Income before other income</b>                            |      | 52,780,561  | 52,746,572  |
| <b>Other income</b>  |      |             |             |
| Income earned on financial instruments                       | 17   | 2,416,570   | 3,702,102   |
| Other income   | 17   | 108,786,676 | 1,563,932   |
|  |      | 111,203,246 | 5,266,034   |
| <b>Net income and comprehensive income for the year</b>      |      | 163,983,807 | 58,012,606  |

## STATEMENT OF CHANGES IN EQUITY

For the year ended December 31, 2015 (All amounts are in Canadian dollars)

|  |      | 2015          | 2014         |
|--|------|---------------|--------------|
|  | Note | \$            | \$           |
| <b>Balance - Beginning of year</b>               |      | 241,444,981   | 227,777,287  |
| Net income and comprehensive income for the year |      | 163,983,807   | 58,012,606   |
|  |      | 405,428,788   | 285,789,893  |
| Special distribution to City of Toronto          | 19   | (7,643,276)   | (639,000)    |
| Annual distribution to City of Toronto           | 19   | (109,813,585) | (43,705,912) |
| <b>Balance - End of year</b>                     |      | 287,971,927   | 241,444,981  |

The accompanying notes are an integral part of these financial statements.

*Parking revenue increased \$4.3 million or 3.3%, from \$128.8 million in 2014 to \$133.1 million in 2015. The increase is attributed to a \$4.8 million or 6.0% increase in off-street parking revenue from \$79.7 million in 2014 to \$84.5 million in 2015.*

*Since 1992, Green P has returned almost \$1.3 billion dollars to the City through a combination of normal and special dividends, property taxes and rents. Our 2015 return for the City totals \$117.5 million.*

## Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

### STATEMENT OF CASH FLOWS

For the year ended December 31, 2015 (All amounts are in Canadian dollars)

|   |      | 2015          | 2014         |
|---|------|---------------|--------------|
|   | Note | \$            | \$           |
| <b>Cash flows from operating activities</b>                                     |      |               |              |
| Net income and comprehensive income for the year                                |      | 163,983,807   | 58,012,606   |
| Add (deduct) non-cash items   |      |               |              |
| Amortization of property and equipment  | 10   | 7,097,651     | 7,325,685    |
| Gain on sale of property and equipment  | 10   | (107,326,522) | -            |
| Net amount - interest/finance income and finance charges                        |      | (2,213,960)   | (3,495,099)  |
| Net unrealized gain on held-for-trading financial assets                        | 17   | (35,424)      | (65,500)     |
|   |      | 61,505,552    | 61,777,692   |
| Net change in non-cash working capital balances related to operating activities | 23   | 2,342,602     | 3,620,747    |
| Net cash flow from operating activities   |      | 63,848,154    | 65,398,439   |
| <b>Cash flows from investing activities</b>                                     |      |               |              |
| Interest received from held-for-trading financial assets                        | 17   | 1,691,433     | 2,945,537    |
| Payments received for finance leases  | 9    | 648,050       | 648,050      |
| Increase in investment in garages   |      | (32,000,000)  | -            |
| Proceeds from sale of property and equipment                                    |      | 108,155,230   | -            |
| (Decrease) increase in deferred receipt from asset sale                         |      | (11,285,250)  | 3,700,250    |
| Purchase of property and equipment  | 10   | (16,053,179)  | (6,509,306)  |
| Net cash flow from investing activities   |      | 51,156,284    | 784,531      |
| <b>Cash flows from financing activities</b>                                     |      |               |              |
| Net decrease in investments   |      | 17,104,384    | 15,378,800   |
| Distribution to City of Toronto   |      | (49,048,824)  | (44,344,912) |
| Long-term debt to finance purchase of property and equipment                    |      |               |              |
| Repayments  | 13   | (435,591)     | (412,038)    |
| Finance charges paid on long-term debt  | 13   | (131,762)     | (141,503)    |
| Net cash flow from financing activities   |      | (32,511,793)  | (29,519,653) |
| <b>Increase in cash and cash equivalents during the year</b>                    | 4    | 82,492,645    | 36,663,317   |
| <b>Cash and cash equivalents - Beginning of year</b>                            |      | 61,727,973    | 25,064,656   |
| <b>Cash and cash equivalents - End of year</b>                                  |      | 144,220,618   | 61,727,973   |

The accompanying notes are an integral part of these financial statements.

# Notes to Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

## 1 | Statement of compliance

These financial statements of the Toronto Parking Authority (the Authority) have been prepared on a going concern basis and comply with all the requirements of International Financial Reporting Standards (IFRS).

These financial statements were authorized by the Authority's Board of Directors at their meeting held on June 13, 2016.

## 2 | Nature of operations and relationship to the City of Toronto

The Authority is a local board of the City of Toronto (the City), established under the City of Toronto Act, 2006 with a mandate to operate, manage and maintain municipal off-street parking facilities and on-street meter operations on behalf of the City in support of local business areas. Municipal off-street parking facilities are of two primary types: (a) open-air single level lots without structures referred to as surface lots and; (b) covered, multi-level structures referred to as parking garages/structures. On November 15, 2013, Municipal Code Chapter 179, Parking Authority was amended to expand the Authority's mandate to include the responsibility and authority for the operation and management of the City's public bike share program.

The address of the Authority's registered office is 33 Queen Street East, Toronto, Ontario.

The City is considered the ultimate controlling entity of the Authority. In its relationship with the City, the Authority has an agreement on income-sharing, which is more fully described in note 19.

By virtue of Section 149(1) of the Income Tax Act (Canada), the Authority is not subject to income taxes.

## 3 | Basis of presentation

The Authority is a public sector entity and meets the definition of a Government Business Enterprise (GBE) as set out in the Introduction to Public Sector Accounting Standards. GBEs are deemed to be publicly accountable enterprises and are required to apply IFRS as set out in Part I of the Chartered Professional Accountants of Canada Handbook - Accounting.

## 4 | Summary of significant accounting policies

### Basis of measurement

The financial statements have been prepared under the historical cost convention, except for the revaluation of certain financial assets to fair value.

### Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Stated in very general terms, a financial asset is cash or a contractual right to receive cash such as a bond or a trade receivable. Similarly, a financial liability is a contractual obligation to deliver cash or another financial asset such as a bank loan or a trade payable to another entity.

### Classification and measurement of financial instruments

The Authority classifies its financial instruments into one of the following categories based on the Authority's intended use of the instrument. The Authority's accounting policy for measurement of each category is as follows:

| Financial instrument                                 | Category                    | Subsequent measurement            |
|--|-----------------------------|-----------------------------------|
| Cash   | loans and receivables       | fair value through profit or loss |
| Investments  | held-for-trading            | fair value through profit or loss |
| Accounts receivable                                  | loans and receivables       | amortized cost                    |
| Finance lease receivable (including current portion) | loans and receivables       | amortized cost                    |
| Accounts payable and accrued liabilities             | other financial liabilities | amortized cost                    |
| Due to related parties                               | other financial liabilities | amortized cost                    |
| Debt payable   | other financial liabilities | amortized cost                    |

All financial instruments are measured initially at fair value, which is generally the transaction price.

### Method of determining fair value

Fair value is determined:

- on the basis of quoted prices in an active market, or if an active market does not exist;
- using accepted valuation techniques or parameters derived from a combination of active markets or from statistical estimates or other quantitative methods.

Other categories of financial instruments that are measured subsequently at amortized cost do not trade on an active market.

For assets measured at fair value, changes in fair value (gains and losses) are recognized in profit or loss as an unrealized gain or loss.

### Cash

Cash and cash equivalents comprise cash-on-hand, deposits held on call with banks and other liquid investments with original maturities of less than three months. As at December 31, 2015, liquid investments totalled \$125,000,000 (2014 - \$nil) and are included in cash and cash equivalents.

### Investments

Investments consist of fixed income securities of governments and high quality corporate bonds carried at fair value and interest receivable thereon.

Investments have been classified as held-for-trading and measured at fair value based on quoted market prices, which is considered to be the closing market bid price at the year-end. Investments are recognized and derecognized on the trade date. Investments are classified as held-for-trading (or fair value through profit or loss) as they are intended for sale in the short term, are part of a portfolio of identified financial instruments that are managed together and

# Notes to Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

there is a recent pattern of short-term trading to realize gains. The primary use made by the Authority of held-for-trading financial assets is to fund capital purchases and their measurement at fair value provides more relevant information than does amortized cost and is consistent with the Authority's approach to their evaluation and management.

Investment income includes interest, realized and unrealized gains or losses on investments. Investment income is classified under profit or loss and is recorded as other income on the statement of income and comprehensive income.

Investments classified as current assets have varying maturity dates with some greater than one year from the date of the financial statements. However, all are capable of prompt liquidation and have been classified as current assets. When investments are not capable of liquidation within one year of the date of the financial statements, they would be classified as long-term investments.

Fees for custody and management services are expensed as incurred in the statement of income and comprehensive income.

The Authority's investment policy is to invest only in eligible investments as prescribed in the financial activities regulation of the City of Toronto Act, 2006.

## Accounts receivable

Accounts receivable are primarily trade receivables recorded at amortized cost, less a provision for impairment, which involves annual testing to assess and estimate uncollectible amounts. A provision for uncollectible amounts is made when objective evidence indicates the Authority may not be able to collect a receivable. Balances are written off when collection is assessed as remote. Adjustments to the amortized cost are included in profit or loss. The amortized cost of accounts receivable approximates their fair value due to their short-term nature.

## Finance lease receivable

The finance lease receivable represents the present value of minimum lease payments due to the Authority as lessor under a finance lease.

## Accounts payable and accrued liabilities

Accounts payable and accrued liabilities are primarily trade payables, pension remittances and liabilities to government for sales and payroll related taxes measured at their amortized cost, which approximates their fair value due to their short-term nature. Adjustments to the amortized cost are included in profit or loss.

## Impairment of financial assets

As at each statement of financial position date, the Authority assesses whether the assets valued at amortized cost are impaired. When objective evidence of impairment is available, the impairment is recognized in the same period by adjusting the value on the statement of financial position and recognizing an expense in the statement of income and comprehensive income. When previous impairment losses reverse, they are recognized up to the extent of the impairment amount originally recognized.

## Derivative financial instruments

The Authority utilizes derivative financial instruments in the management of its purchase of electricity. The Authority's policy is not to utilize derivative financial instruments for trading or speculative purposes.

## Property and equipment and investment property

### Measurement basis - cost model

The Authority measures property and equipment using the cost model. The cost model provides that property and equipment be recorded at their cost at the time of recognition.

Any costs incurred subsequent to initial recognition, which enhance the service capacity (an improvement), are capitalized as property and equipment and amortized over the remaining useful life of the asset or the improvement, whichever is shorter.

### Component accounting

Components of an item of property and equipment that have different useful lives and have a significant cost in relation to the total cost of the item have been classified and amortized to profit or loss separately. Parking garage structures are currently the only item of property and equipment identified as having components with differing useful lives that have significant costs in relation to the cost of the entire item.

### Amortization

The amount subject to amortization is the cost of the asset less any residual value. Amortization expense is recognized in profit or loss and is calculated from the date the assets are available for use on a straight-line basis over their estimated useful lives as follows:

|   |                |
|---|----------------|
| Parking garages - concrete structure                  | 25 or 40 years |
| Surface car parks and other parking garage components | 25 years       |
| Equipment and furnishings                             | 5 to 10 years  |

Projects to build garages or surface car parks, which are in process, are included in property and equipment as acquired and are amortized once the asset is placed into service. Improvements to facilities that meet the recognition criteria are added to the asset and amortized over a period up to 25 years.

Land is not amortized, as it is considered to have an indefinite life.

Assets acquired through a finance lease are classified under property and equipment and amortized consistent with other similar assets.

The useful lives of property and equipment are reviewed at each statement of financial position date and are estimated by management based on historical analysis and other available information. The residual values of property and equipment are reviewed at each statement of financial position date and are based on the assessment of useful lives and other available information.

When there is a change in use of property and equipment between use as investment property or for the Authority's principal activity of parking, the asset is transferred to the appropriate classification at its carrying amount without recognition of a gain or loss.

### Investment property

When property is held to earn rental income or for capital appreciation rather than for the Authority's principal strategic purpose of providing parking, it is classified as investment property.

Some properties owned by the Authority include a portion that is held to earn rental income and another portion that is held for strategic parking or administrative purposes. If these portions could be sold separately, they are accounted for separately. If these portions could not be sold separately, the property is classified as investment property only if an insignificant portion is held for parking or administrative purposes.

If the utilization of the property for its principal strategic purpose is greater than 10%, the Authority's policy is to classify the entire property as property and equipment rather than investment property. There are no properties classified as investment property as at December 31, 2015 or December 31, 2014.

### Impairment of non-financial assets

Property and equipment are reviewed annually for indications of impairment or when circumstances indicate the carrying amount may not be recoverable.

If an asset is determined to be impaired it is written down to its recoverable amount, which is the higher of fair value, less costs to sell and value in use. In the absence of a reliable estimate of fair value for an asset that is clearly impaired, the value in use may be applied. If there is an indication that a previously impaired asset has experienced an increase in fair value or value in use, the previous impairment is reversed but only to the extent of the carrying amount had no impairments been recognized.

Impairment losses or reversals are recorded in profit or loss.

### Provisions

Provisions are recognized when the Authority has a present legal or constructive obligation or entitlement as a result of past events, it is probable that a payment will have to be made/received to settle the obligation/entitlement and the amount can be reliably estimated. Provisions are measured at management's best estimate of the expenditure required to settle the obligation at the end of the reporting period and are discounted to present value where the effect is material.

### Revenue and other income recognition

Revenue is recorded on the accrual basis of accounting. Revenue includes parking fee revenue and other income from investment, rental and advertising activities. The accrual basis of accounting recognizes revenue as the service is performed or the income is earned, can be reliably measured and collection is reasonably assured. The timing of revenue recognition for the Authority's significant sources of revenue is as follows:

- parking fee revenue as the service is performed;
- interest and finance income on a time proportion basis with reference to the principal amount and effective interest rate;
- gains or losses when the transaction occurs;
- rental revenue on a straight-line basis over the term of the lease;
- advertising revenue in accordance with the substance of the agreement, which currently supports recognition on a straight-line basis over the term; and
- other revenue as the Authority has a legal or constructive right to receive a future economic benefit.

Deferred revenue consists of deposits and payments for monthly permits and sponsorship revenue paid in advance, which are to be earned and recognized in future periods.

Revenue is measured at the fair value of the consideration received or receivable, net of any discounts or volume rebates.

### Multi-employer pension plan

The Authority makes contributions to Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan (the plan), on behalf of substantially all of its employees. The plan is a contributory defined benefit pension plan funded by equal contributions from participating employers and employees as well as by investment earnings of the plan. The plan specifies the amount of the retirement benefits to be received by the employees based on the length of service and rates of pay.

Contributions received from all OMERS employers are co-mingled and used to jointly purchase investments to support the pension obligations. OMERS does not track its investments by employer. In addition, OMERS engages an independent actuary to determine the funded status of the plan with actuarial assumptions developed based on the entire plan membership, not by employer. Although the plan has defined benefit plan characteristics, there is insufficient information available to account for the plan as a defined benefit plan. Defined benefit plan accounting would require the recording of the discounted amount of the future benefit obligations offset against the fair value of plan assets. In this situation, International Accounting Standard (IAS) 19, Employee Benefits, requires that defined contribution accounting and disclosure be applied.

On the basis of the most recent reliable information available (generally the OMERS 2015 annual report to members), the plan was in a deficit position of approximately \$7.0 billion at the end of 2015, a decrease from a deficit of \$7.1 billion in 2014. OMERS is funding this deficit through a combination of contribution increases, temporary benefit calculation changes and an investment strategy designed to generate strong and stable investment returns over the long term.

# Notes to Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

## Leases

### Finance leases

Assets leased under arrangements that transfer substantially all the risks and benefits of ownership, with or without ultimate transfer of title, are classified as finance leases.

The Authority is party to finance leases as both lessor and lessee.

a) When the Authority is a lessor under a finance lease, a finance lease receivable is recorded at the inception of the lease at an amount equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments plus any unguaranteed residual value.

- Lease payments received are allocated between a reduction of the receivable and finance income on an amortized basis to produce a constant rate of interest on the remaining balance of the receivable.
- Finance income is recorded as other income.
- When assets are recognized under a finance lease for the first time, there is a concurrent derecognition of the asset as property and equipment (as if effectively disposed of).

b) When the Authority is a lessee under a finance lease, the accounts involved include an asset and a future liability capitalized, at the inception of the lease, at an amount equal to the fair value of the asset or, if lower, the present value of minimum lease payments plus a payment under a bargain purchase option that, at the inception of the lease, is reasonably certain to be exercised.

- The leased asset is classified as property and equipment and is amortized on the same basis as other assets within the same class.
- Lease payments made are allocated between a reduction to the lease liability and as finance expense on an amortized basis to produce a constant rate of interest on the remaining balance of the liability.
- Finance expense is recorded as a direct operating expense.

### Operating leases

Assets leased under arrangements that do not transfer substantially all the risks and benefits of ownership are classified as operating leases. The Authority is party to operating leases as both lessor and lessee.

a) When the Authority is a lessor under an operating lease, assets are classified within property and equipment on the Authority's statement of financial position and amortization is provided for in a systematic manner consistent with the Authority's amortization policy for similar property and equipment.

- Lease income is recognized on a straight-line basis over the term of the lease.
- If a lease incentive is provided, it is accounted for as a reduction to rental income.

b) When the Authority is the lessee under an operating lease, neither an asset nor a liability is recognized in relation to the leased asset.

- Lease payments are expensed as a direct expense on a straight-line basis over the term of the lease.
- Lease incentives are recognized as a reduction to rental expense on a straight-line basis.

In circumstances where straight-line recognition of lease income or expense does not accurately reflect the Authority's pattern of benefit or cost under a lease, some other systematic method may be applied that better reflects the patterns.

## 5 | IFRS issued but not yet adopted

Unless otherwise noted, the following revised standards and amendments are effective for annual periods beginning on or after January 1, 2016, with earlier application permitted. The Authority has not yet assessed the impact of these standards and amendments or determined whether it will early adopt them.

a) IAS 1, Presentation of Financial Statements, was amended to clarify guidance on materiality and aggregation, the presentation of subtotals, the structure of financial statements and the disclosure of accounting policies. The improvements are effective for years beginning on or after January 1, 2016.

b) IFRS 9, Financial Instruments, is the first part of a new standard on classification and measurement of financial assets that will replace IAS 39, Financial Instruments - Recognition and Measurement. IFRS 9 has two measurement categories: amortized cost and fair value. All equity instruments are measured at fair value. A debt instrument is measured using amortized cost only if the entity is holding it to collect contractual cash flows and the cash flows represent principal and interest; otherwise, it is measured at fair value through profit or loss. In addition, the requirements for hedge accounting have been replaced with new guidance which states there is a requirement for an economic interest between the hedged item and hedging instrument, and for the hedged ratio to be the same as the one the entity actually uses for risk management purposes. The mandatory effective date of this standard was deferred and is effective January 1, 2018.

IFRS 7, Financial Instruments - Disclosures, was amended to require additional disclosures on transition from IAS 39 to IFRS 9. This standard becomes effective on adoption of IFRS 9.

c) IFRS 15, Revenue from Contracts with Customers, will supersede guidance included in IAS 18, Revenue, and IAS 11, Construction Contracts, and requires an entity to recognize revenue to depict the transfer of goods or services to customers at an amount the entity expects to be entitled to exchange for those goods or services. This standard is effective for years beginning on or after January 1, 2018.

d) IFRS 16, Leases (issued in January 2016 and effective for annual periods beginning on or after January 1, 2019). The new standard sets out the principles for the recognition, measurement, presentation and disclosure of leases. All leases result in the lessee obtaining the right to use an asset at the start of the lease and, if lease payments are made over time, also obtaining financing. Accordingly, IFRS 16 eliminates the classification of leases as either operating leases or finance leases as is required by IAS 17 and, instead,

introduces a single lessee accounting model. Lessees will be required to recognize: (a) assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value; and (b) depreciation of lease assets separately from interest on lease liabilities in the income statement. IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently.

The Authority is currently assessing the impact of adoption of these standards on the financial statements.

## 6 | Critical accounting judgments and estimates

In applying the Authority's accounting policies as described in note 4, summary of significant accounting policies, management is required to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.

The estimates and judgments management made in applying the Authority's accounting policies relate to:

### Finance lease receivable

The present value of the lease receivable is based on management's estimate of future minimum lease payments, which include an estimation of future fair value and residual value of the property. Management has made a judgment on the lease classification.

### Property and equipment

Management judgment is applied in determining amortization rates and useful lives of assets. In addition, management has assessed whether properties should be classified as investment properties based on criteria developed by the Authority (note 4).

## 7 | Investments

Investments consist of bonds with financial institutions with a weighted average yield to maturity of 2.01% (2014 - 2.15%) and a weighted average duration to maturity of 2.84 years (2014 - 1.63 years). Investments include interest receivable of \$207,645 (2014 - \$255,273).

Investments reported in the statement of financial position at a fair value of \$41,777,871 (2014 - \$58,834,627), excluding interest receivable, have a cost of \$41,777,871 (2014 - \$58,655,756).

## 8 | Accounts receivable

|                                 | 2015<br>\$ | 2014<br>\$ |
|---------------------------------|------------|------------|
| Gross value                     | 1,223,429  | 890,507    |
| Provision for doubtful accounts | (32,000)   | (32,000)   |
| Accounts receivable - net       | 1,191,429  | 858,507    |

Writeoffs charged to the provision during the year were \$nil (2014 - \$3,607).

## 9 | Finance lease receivable

A receivable under a finance lease is presented in the statement of financial position as follows:

|   | 2015<br>\$ | 2014<br>\$ |
|---|------------|------------|
| Finance lease receivable, current portion   | 664,251    | 648,050    |
| Finance lease receivable, long-term portion | 6,942,940  | 6,917,478  |
|   | 7,607,191  | 7,565,528  |

As lessor, the Authority has recognized a receivable from a hotel tenant for use of the land on which a hotel was constructed at 220 Bloor Street West. The ground lease is for a 99-year term with a commencement date of September 1, 1989, at which point lease payments commenced. Minimum lease payments are defined in the lease for the first 11 years after which adjustments were made to the minimum payments for each subsequent block of five rental years based on changes in the consumer price index. Percentage rent is also payable each lease year based on 6% of the hotel's gross receipts in excess of minimum rent.

A reconciliation of the gross investment in the lease to the present value of the minimum lease payments receivable (the Authority's net investment in the lease) and the payments due are detailed in the following schedules:

| Lease receivable -<br>payments due | Gross investment<br>in lease receivable<br>\$ | Future finance<br>income<br>\$ | Present value<br>of minimum<br>lease payments<br>\$ |
|------------------------------------|---|--------------------------------|---|
| Not more than 1 year               | 664,251                                       | (698,460)                      | (34,209)  |
| 1 year but not more than 5 years   | 2,679,145                                     | (2,828,499)                    | (149,354)   |
| Over 5 years                       | 54,555,575                                    | (46,764,821)                   | 7,790,754   |
|                                    | 57,898,971                                    | (50,291,780)                   | 7,607,191   |

There is an insignificant unguaranteed residual value recognized in light of the 99-year term of the lease and the uncertainty of the land value at such a distant point in the future. While the Authority legally retains title to the land, the present value of the land at the end of the lease term, if determinable, would likely not be significant.

# Notes to Financial Statements

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(All amounts are in Canadian dollars)

## 10 | Property and equipment

Property and equipment held by the Authority are detailed in the following schedule:

|  |                   |  |   |   |                   |                           | 2015               | 2014               |
|--|-------------------|--|---|---|-------------------|---------------------------|--------------------|--------------------|
|  | Land              | Parking garages - concrete structural component with 40-year useful life | Parking garages acquired by finance lease | Older parking garages and other components with a 25-year useful life | Surface carparks  | Equipment and furnishings | Total              | Total              |
|  | \$                | \$ (i)   | \$  | \$ (ii)   | \$                | \$                        | \$                 | \$                 |
| <b>Cost at January 1</b>                       | 68,220,137        | 19,554,453   | 483,990                                   | 75,944,429  | 19,725,020        | 63,810,181                | 247,738,210        | 241,228,904        |
| Acquisitions                                   | 9,623,091         | -  | -   | 2,097,147   | 3,480,880         | 852,061                   | 16,053,179         | 6,509,306          |
| Disposals                                      | (312,510)         | -  | -   | (5,455,509)   | -                 | (59,873)                  | (5,827,892)        | -                  |
| <b>Cost at December 31</b>                     | <b>77,530,718</b> | <b>19,554,453</b>  | <b>483,990</b>                            | <b>72,586,067</b>   | <b>23,205,900</b> | <b>64,602,369</b>         | <b>257,963,497</b> | <b>247,738,210</b> |
| <b>Accumulated amortization at January 1</b>   | -                 | 8,760,819  | 483,990                                   | 43,489,749  | 7,221,711         | 51,816,767                | 111,773,036        | 104,447,351        |
| Amortization                                   | -                 | 392,335  | -   | 2,379,809   | 802,043           | 3,523,464                 | 7,097,651          | 7,325,685          |
| Disposals                                      | -                 | -  | -   | (4,955,106)   | -                 | (44,078)                  | (4,999,184)        | -                  |
| <b>Accumulated amortization at December 31</b> | -                 | <b>9,153,154</b>   | <b>483,990</b>                            | <b>40,914,452</b>   | <b>8,023,754</b>  | <b>55,296,153</b>         | <b>113,871,503</b> | <b>111,773,036</b> |
| <b>Net book value at December 31</b>           | <b>77,530,718</b> | <b>10,401,299</b>  | -   | <b>31,671,615</b>   | <b>15,182,146</b> | <b>9,306,216</b>          | <b>144,091,994</b> | <b>135,965,174</b> |

### Notes to schedule of property and equipment

- i) This component includes only the concrete structure of garage facilities built since 1990.
- ii) This component includes the entire garage (structure and other components) built prior to 1990 and the non-structural components of garages built since 1990. All are amortized on a straight-line basis over a 25-year useful life.
  - a) Title to all land purchased by the Authority is held in the name of the City.
  - b) As at December 31, 2015, there are contractual commitments for the purchase or sale of property and equipment. Many of the commitments described below involve, in partnership with private developers, the sale of above grade strata title to air rights over land on which the Authority currently operates parking lots and the purchase of above grade and/or substrata title to parking structures in a completed development. Sale of above grade strata title is also known as selling condominium rights.
- i) In 2008, the Authority entered into an agreement with a private developer that requires the Authority to purchase a 209-space underground garage at an estimated cost not to exceed \$9,000,000 when title to the completed facility is transferred. The project had not commenced as at December 31, 2015.
- ii) In 2010, the Authority entered into an agreement with a private developer under which the Authority received cash proceeds for the sale of above strata air rights plus future delivery of a 150-space underground garage valued at \$6,000,000. Construction of the garage commenced in 2014 and it allows for a purchase price bonus to be paid to the Authority should the purchaser achieve site density in excess of specified thresholds. A density bonus of \$1.6 million was received by the Authority in 2012. The prepayment of the garage is recorded on the statement of financial position as an investment in garage until the garage is completed, at which time it will be transferred to property and equipment.
- iii) In 2011, the Authority entered into an agreement with a private developer for the sale of above grade strata title over land plus a future delivery of strata title to an 800-space underground garage to be built under a residential condominium at a cost of \$32,000,000. The purchase and sale agreement was finalized in fiscal 2015 and the Authority received gross cash proceeds of \$44,000,000 as well as a density bonus of \$25.6 million. The construction of the garage is expected to commence in 2017 and the prepayment of the garage is recorded on the statement of financial position as an investment in garage until the garage is completed, at which time it will be transferred to property and equipment.
- iv) In 2011, the Authority entered into an agreement with a private developer under which the Authority received cash proceeds in 2013 for the sale of above strata air rights plus additional consideration in the future should the final approved density and residential condominium sales levels exceed specified thresholds. The agreement also commits the Authority to purchase a 40-space (approximate) garage to be included in the final development for a price not to exceed \$40,000 per space. The project commenced in 2014.
- v) In 2011, the Authority entered into an agreement with a private developer under which the Authority received cash proceeds in 2013. The agreement also commits the Authority to purchase approximately 66 spaces in an underground parking garage for a price not to exceed \$45,000 per space and a 10,000 square foot retail component (for subsequent leasing) at a price to be based on market rental rates. The project commenced in 2014.
- vi) In 2012, the Authority, along with two adjacent property owners, entered into an agreement with a private developer to sell the above grade air rights over all three properties for consideration of \$50,000,000 plus additional consideration in the future should the final approved density exceed specified thresholds. The Authority's property being sold is above an existing surface parking lot. The total proceeds are to be allocated among the



vendors based on proportionate land area. The agreement also commits the Authority to purchase a 250 (minimum) space garage to be included in the final development for a price of \$40,000 per space. The sale is to close in 2016 and construction must commence within 36 months of the closing date.

- vii) In 2014, the Authority entered into an agreement with a private developer for the sale of above grade strata title over land on which a surface parking lot now operates for a sale price of \$14,500,000. The agreement allows for a purchase price bonus to be paid to the Authority should the purchaser achieve site density in excess of a specified threshold. The sale is to close one year after waiver of the conditions stated in the agreement. The conditions have not been waived as of December 31, 2015. The agreement also commits the Authority to purchase a 175 (minimum) space garage to be included in the final development for a price of \$45,000 per space. Construction must commence within five years after the waiver of the conditions in the sale of the above grade strata title.
- viii) In 2014, the Authority entered into an agreement to purchase a property for subsequent development of a surface parking lot. Closing date of the purchase is expected to be in 2016 for the purchase price of \$1,200,000.
- ix) In 2015, the Authority entered into an agreement to purchase a property for subsequent development of a surface parking lot. The transaction was closed in February 2016 for the purchase price of \$2,318,000.
- x) In 2015, the Authority entered into an agreement to purchase a property for subsequent development of a surface parking lot. The transaction was closed in March 2016 for the purchase price of \$777,000.
- xi) In 2015, the Authority entered into an agreement to purchase a property for subsequent development of a surface parking lot. Closing date of the purchase is expected to be in 2016 for the purchase price of \$3,215,000.
- xii) In 2013, the Authority entered into an agreement with a private developer for the sale of a surface carpark for \$1,000,000 plus a purchase price bonus to be paid should the purchaser achieve site density in excess of specified threshold. The purchaser commits to build a public parking garage at its own cost. The closing date is expected to be in 2017.
- xiii) In 2013, the Authority entered into an agreement with a private developer for the sale of a surface carpark for \$5,706,075 plus a purchase price bonus to be paid should the purchaser achieve site density in excess of the specified threshold. Closing date for the sale is expected to be in 2016. The Authority is committed to purchase the public parking garage to be constructed by the Purchaser at a purchase price of \$2,750,000. The Authority has to option to purchase the retail component of the property to be constructed by the developer for a purchase price determined by an appraiser.
- xiv) In 2015, the Authority entered into an agreement to purchase a newly constructed 132 space parking garage from a developer for a purchase price of \$6,600,000. The Authority has to option to purchase additional spaces if the garage can be designed to accommodate more than 132 spaces at a purchase price of \$50,000 per additional space. As of December 31, 2015, conditions of the agreement have not been waived yet. Closing date is expected to be in 2018.
- c) From the sale disclosed in note (b)(iii) above the Authority realized a gain on sale of property and equipment in the amount of \$107,326,522. The net book value of the assets disposed of in this transaction is \$812,913.

## 11 | Provisions

As at December 31, 2015, the Authority has recorded provisions for the following liabilities:

- The Authority has not yet been assessed or billed for property taxes on certain parcels of land acquired for parking purposes. A provision for the estimated amount of property tax owing on these properties was determined using the assessed value of similar properties and the actual tax rates for the year. Billings would be due on receipt and it is expected the properties will be assessed and billing rendered within the next year.
- The Authority is the defendant in a claim for unpaid fees related to a prior year land purchase. An amount has been accrued based on the opinion of legal counsel as to the likely outcome. The timing of the payout cannot be estimated with certainty.

The change in the provision during the year is as follows:

|   | 2015<br>\$ | 2014<br>\$ |
|---|------------|------------|
| Opening balance   | 200,250    | 244,820    |
| Unused amounts reversed during the year                       | -          | (78,570)   |
| Additional year provided for unassessed/unbilled property tax | 34,000     | 34,000     |
| Closing balance   | 234,250    | 200,250    |

## 12 | Related party transactions and balances

### a) Related party relationships

The City is the ultimate controlling entity of the Authority as exercised through direction approved by City Council. As related parties, the Authority and City enter into transactions and have outstanding balances owing and commitments to each other at points in time.

Other related parties with whom the Authority has significant transactions and who are related by virtue of being part of the same group controlled by the City are:

- Toronto Transit Commission (TTC) - the Authority manages the commuter parking lots of the TTC on a cost recovery basis and for a fixed management fee.
- Toronto Community Housing Corporation (TCHC) - the Authority manages the visitor parking lots of the TCHC on a percentage commission basis and for a fixed management fee.
- City of Toronto - the Authority operates parking lots on a number of properties under the control of the parks and recreation and real estate departments of the City. The Authority pays rent for the use of these properties, typically calculated as a percentage of the net income earned. From time to time, the Authority utilizes services of the City's in-house legal department at billing rates charged to other departments.
- Toronto Hydro - the Authority utilizes hydro service at prevailing market billing rates.
- Key management personnel - the Authority's Board of Directors and certain senior officers are considered related parties when they have responsibility for planning, directing and controlling the activities of the Authority.

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## b) Related party transactions

The Authority operates 53 parking facilities on a year-round basis on properties owned by other City departments and agencies. There are 15 other locations operated during the summer months on behalf of the Parks and Recreation Department of the City. These parking facilities are operated under separately negotiated agreements with each City department or agency. The Authority receives compensation in the form of either a share of net income or on a cost recovery plus a fixed fee basis.

In the normal course of operations, the Authority incurs costs for various expenses payable to the City and related entities such as hydro, legal and other administrative costs.

|  | 2015<br>\$  | 2014<br>\$ |
|--|-------------|------------|
| Amounts paid to the City                   |             |            |
| City's share of the Authority's net income | 109,813,585 | 43,705,912 |
| Municipal property taxes                   | 20,896,787  | 19,457,668 |
| Hydro and water                            | 2,604,473   | 2,472,271  |
| Rent paid for use of City-owned properties | 2,023,692   | 2,080,713  |
| Legal services                             | 221,384     | 166,925    |
| Office, maintenance supplies and other     | 394,442     | 333,978    |
| Hydro costs paid to Toronto Hydro          | 333,228     | 277,678    |
| Rent paid for use of TTC-owned properties  | 311,317     | 302,868    |
| Management fee received from the TTC       | 126,640     | 124,092    |
| Management fee received from the TCHC      | 307,120     | 99,644     |

## c) Related party balances

Amounts due to related parties are as follows:

|                      | 2015<br>\$        | 2014<br>\$       |
|----------------------|-------------------|------------------|
| Due to the City      | 73,105,774        | 4,697,737        |
| Due to the TTC       | 889,369           | 774,513          |
| Due to the TCHC      | 305,110           | -                |
| Due to Toronto Hydro | 55,189            | 285,499          |
|                      | <b>74,355,442</b> | <b>5,757,749</b> |

Amounts owing are due on demand and are non-interest bearing.

As at December 31, 2015, amounts due from related parties that are included in accounts receivable are as follows:

|                   | 2015<br>\$    | 2014<br>\$    |
|-------------------|---------------|---------------|
| Due from the TTC  | 720           | 14,002        |
| Due from the City | 23,168        | 76,147        |
|                   | <b>23,888</b> | <b>90,149</b> |

## d) Reserve funds

The City maintains a number of reserve funds on behalf of the Authority. These reserve funds were established by City Council and are detailed in Chapter 227 of the City of Toronto Municipal Code. The City holds the following reserve funds for use by the Authority in funding capital projects.

### • Parking Authority Shopping Mall Rented Properties Reserve Fund (PASMRPRF)

Net income generated by retail leasing operations that are developed and operated by the Authority is paid annually into the PASMRPRF to fund property and equipment purchases. During the year, gross revenue earned was \$1,016,167 (2014 - \$1,069,516) and expenses incurred were \$1,267,569 (2014 - \$1,097,924). Net rental loss of \$251,402 (2014 - \$57,819) was added to the fund balance as the loss was absorbed by the Authority. Interest income earned was \$18,279 (2014 - \$29,411). The balance in this fund as at December 31, 2015 is \$3,538,986 (2014 - \$3,269,305). During 2015 and 2014, no funds were drawn from the PASMRPRF to finance property and equipment additions.

### • Parking Payment In Lieu Reserve Fund

Parking payments received by the City from developers under agreements in lieu of providing facilities are paid into the Parking Payment In Lieu Reserve Fund to fund property and equipment purchases. Interest income earned was \$31,781 (2014 - \$54,738). Capital expenditures adjustment of \$31,515 from prior years was added back to the fund in 2015. The balance in this fund as at December 31, 2015 is \$1,855,815 (2014 - \$5,747,591). During 2015, \$3,955,072 (2014 - \$49,197) was drawn to finance property additions.

### • Bike Share Reserve Fund

Established November 2013, this fund provides a source of funding for the debt, transition costs, interim operating payments, capital expansion and replacement costs and ongoing contributions to the Authority for any system operating losses related to the bike share program. In 2013, the City transferred the property and equipment to the Authority to operate the program. In the event the bike share program operated by the Authority should generate an operating surplus, the Authority is required to replenish the Bike Share Reserve Fund with a transfer of the amount of the surplus. During 2015, \$309,421 (2014 - \$213,619) was drawn to offset current operation loss.

## e) Compensation of directors and key management

Compensation to the key managers, including directors, with responsibility to plan, direct and control the operations of the Authority is \$1,473,776 (2014 - \$1,422,925) and consists of salaries and short-term benefits. Included in benefits are OMERS pension plan contributions of \$133,723 (2014 - \$130,433).

## 13 | Debt payable

Debt payable of \$5,494,585 (2014 - \$5,930,176) is owing for the purchase of equipment upgrades undertaken, of which \$5,034,544 (2014 - \$5,494,585) is classified as long-term and \$460,041 (2014 - \$435,591) is included in current liabilities. The original amount owing of \$7,618,088 is payable over 15 years at an effective interest rate of 2.298% with the term ending on June 30, 2025. Finance interest paid during the year was \$131,762 (2014 - \$141,503).

Debt payable will be repaid as follows:

|                     | \$        |
|---------------------|-----------|
| 2016                | 460,041   |
| 2017                | 485,417   |
| 2018                | 511,749   |
| 2019                | 539,070   |
| 2020                | 567,411   |
| 2021 and thereafter | 2,930,897 |
|                     | 5,494,585 |

## 14 | Equity

Equity of the Authority represents the accumulated retained net income and comprehensive income of the Authority, less distributions to the City. Equity of the Authority is retained to fund the purchase and maintenance of major property and equipment. The Authority is without share capital with the City holding a 100% beneficial interest in the Authority's equity.

## 15 | Parking revenue

Parking revenue is made up of the following components:

|  | 2015            |                  |             | 2014        |
|--|-----------------|------------------|-------------|-------------|
|  | On-street<br>\$ | Off-street<br>\$ | Total<br>\$ | Total<br>\$ |
| Short-term fees - cash and credit card | 48,568,659      | 73,683,585       | 122,252,244 | 119,892,759 |
| Short-term fees - Fast Track card      | -               | 2,521,442        | 2,521,442   | 2,829,138   |
| Short-term fees - mobile payment       | -               | 2,418,207        | 2,418,207   | -           |
| Monthly parking permit sales           | -               | 5,646,721        | 5,646,721   | 5,750,642   |
| Courtesy charges                       | -               | 199,298          | 199,298     | 209,951     |
| Special event billings                 | -               | 39,149           | 39,149      | 72,744      |
|  | 48,568,659      | 84,508,402       | 133,077,061 | 128,755,234 |

## 16 | Employee benefits

Salary, wages and benefits included in direct expenses - operating consist of:

|                                  | 2015            |                  |             | 2014        |
|----------------------------------|-----------------|------------------|-------------|-------------|
|                                  | On-street<br>\$ | Off-street<br>\$ | Total<br>\$ | Total<br>\$ |
| Salaries and wages               | 2,030,515       | 10,623,266       | 12,653,781  | 12,446,435  |
| Benefits expense                 | 259,684         | 2,508,145        | 2,767,829   | 2,503,956   |
| OMERS pension plan contributions | 210,033         | 951,008          | 1,161,041   | 1,059,908   |
| Canada Pension Plan premiums     | 54,213          | 457,462          | 511,675     | 518,650     |
|                                  | 2,554,445       | 14,539,881       | 17,094,326  | 16,528,949  |

Salary, wages and benefits included in administration expense consist of:

|                                  | 2015<br>\$ | 2014<br>\$ |
|----------------------------------|------------|------------|
| Salary, wages and honorarium     | 5,005,778  | 4,168,262  |
| Benefits expense                 | 653,875    | 642,240    |
| OMERS pension plan contributions | 662,738    | 501,228    |
| Canada Pension Plan premiums     | 143,419    | 141,318    |
|                                  | 6,465,810  | 5,453,048  |

## 17 | Income earned on financial instruments and other income

These consist of the following amounts:

|  | 2015<br>\$  | 2014<br>\$ |
|--|-------------|------------|
| Interest earned on cash balances                                 | 788,092     | 439,568    |
| Interest earned on investments (note 7)                          | 970,521     | 1,713,179  |
| Realized gain (loss) on sale of investments (note 7)             | (67,180)    | 792,790    |
| Investment income from held-for-trading financial assets         | 1,691,433   | 2,945,537  |
| Unrealized gain on investments - net (note 7)                    | 35,424      | 65,500     |
| Interest earned - finance lease (loans and receivables) (note 9) | 689,713     | 691,065    |
|  | 2,416,570   | 3,702,102  |
| Other income   |             |            |
| Gain on sale of property and equipment (note 10(b)(iii))         | 107,326,522 | -          |
| Miscellaneous other income                                       | 1,460,154   | 1,563,932  |
|  | 108,786,676 | 1,563,932  |
|  | 111,203,246 | 5,266,034  |

## 18 | Operating leases

The Authority is lessor in a number of operating leases for building properties. The future minimum lease payments receivable under non-cancellable operating leases for these properties are:

|                                  | 2015<br>\$ | 2014<br>\$ |
|----------------------------------|------------|------------|
| Not more than 1 year             | 447,180    | 859,109    |
| 1 year but not more than 5 years | 1,150,893  | 2,345,141  |
| Over 5 years                     | 851,667    | 1,023,311  |
|                                  | 2,449,740  | 4,227,561  |

These operating leases do not provide for contingent rental payments.

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## 19 | City's share of net income

In 1998, the City and the Authority established an income-sharing arrangement for a three-year period ending December 31, 2000. The arrangement has been continuously renewed, most recently for the 2013 to 2015 period. Under this renewal, the Authority makes an annual payment to the City equal to the greater of \$37,000,000 or 75% of the net income and comprehensive income earned by the Authority during the year. The share of gains/losses on the sale of properties or air rights payable to the City may be adjusted, if necessary, by the cost of replacement facilities required under the related purchase/sale agreement that exceeds the 25% portion retained by the Authority.

### One-time payments to the City

From time to time, the Authority will make a special distribution to the City that is in excess of its forecasted capital budget funding requirements over the ensuing ten-year period. The capital budget is the plan in which most property and equipment purchases are approved. This return of funds is in addition to the City's share of annual net income and comprehensive income paid under the income-sharing arrangement. When property sales occur, gains on sale of the property sold, typically under agreements with private developers, are included in the profit or loss of the Authority. Under the income-sharing arrangement, the Authority retains only 25% of such gains to fund capital requirements. The agreements typically take the form of a sale of air rights at an existing surface car park followed by the supply of underground garage spaces to the Authority in the redeveloped property. The Authority thereby maintains or expands its existing supply of parking spaces while maximizing the value of the land.

When evaluating such opportunities, the Authority requires that the proceeds from the sale of the air rights be sufficient to fund the underground garage spaces purchased as part of the redevelopment arrangement. On some projects, the cost of the underground parking has exceeded the 25% portion of the gain on the sale the Authority retains to fund its purchase.

### Funding of capital program

Under the City of Toronto Municipal Code, Chapter 227, any earnings retained by the Authority are to be applied in the following order:

- i) to principal and interest on debentures issued to finance the cost of parking facilities;
- ii) toward the cost of new parking facilities; and
- iii) for other purposes as determined by City Council.

Income retained by the Authority, after payments to the City of 75% of its net income and comprehensive income and any one-time special distribution, is used solely to fund its capital program. The Authority has never financed new car park development through debentures or any other form of debt financing.

## 20 | Financial instruments

IFRS 7, Financial Instruments - Disclosures, requires disclosure of a three-level hierarchy for fair value measurement that reflects the significance of the inputs used in valuing an asset or liability measured at fair value. The three levels are defined as follows:

- Level 1 - fair value is based on quoted market prices in active markets for identical assets or liabilities that can be accessed at the measurement date. Level 1 assets and liabilities generally include equity securities traded in an active exchange market.

- Level 2 - fair value is based on observable inputs, other than Level 1 prices, such as quoted market prices for similar (but not identical) assets or liabilities in active markets, quoted market prices for identical assets or liabilities in markets that are not active, and other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 - fair value is based on non-observable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This category generally includes private equity investments and securities that have liquidity restrictions.

The fair value of the Authority's investments, which comprise Canadian government and corporate bonds, was determined based on observable inputs for similar instruments quoted in active markets and as such these investments are considered to be Level 2 of the fair value hierarchy.

### Measurement categories

As explained in note 4, financial assets and financial liabilities have been classified into categories that determine their basis of measurement and, for items measured at fair value, whether changes in fair value are recognized in the statement of income and comprehensive income. Those categories that are applicable to the Authority are loans and receivables, held-for-trading and financial liabilities at amortized cost. The following table shows the carrying amounts of financial assets and financial liabilities for each of these categories:

|  | 2015<br>\$         | 2014<br>\$         |
|--|--------------------|--------------------|
| <b>Financial assets</b>                              |                    |                    |
| Loans and receivables                                |                    |                    |
| Cash   | 144,220,618        | 61,727,973         |
| Restricted cash                                      | 4,936,407          | -                  |
| Accounts receivable                                  | 1,191,429          | 858,507            |
| Finance lease receivable - including current portion | 7,607,191          | 7,565,528          |
| Held-for-trading                                     |                    |                    |
| Investments  | 41,985,516         | 59,089,900         |
| <b>Total</b>   | <b>199,941,161</b> | <b>129,241,908</b> |
| <b>Financial liabilities</b>                         |                    |                    |
| Amortized cost                                       |                    |                    |
| Accounts payable and accrued liabilities             | 10,576,584         | 6,540,646          |
| Due to related parties                               | 74,355,442         | 5,757,749          |
| Due to other parties                                 | 4,936,407          | -                  |
| Debt payable   | 5,494,585          | 5,930,176          |
| <b>Total</b>   | <b>95,363,818</b>  | <b>18,228,571</b>  |

### Nature and extent of risks arising from financial instruments

The Authority's investment activities expose it to certain financial risks. These risks include market risk (foreign currency risk, interest rate risk and price risk), credit risk and liquidity risk. The Authority manages these financial risks in accordance with its policy on investments, which restricts investments to high quality, conservative instruments prescribed for municipalities under Ontario Regulation 610/06 (Financial Activities) of the City of Toronto Act, 2006.

### Market risk

Market risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Authority manages market risk by investing in a range of maturity terms with diverse issuers. Market risk comprises the following:

- **Foreign currency risk**

The Authority has no material exposure to foreign currency risk.

- **Interest rate risk**

Interest rate risk refers to the effect on the fair value or future cash flows of an investment or debt obligations due to fluctuations in interest rates. Historically, as opportunities arise, the Authority has sold investments when interest rates have been declining in order to realize the resulting profits. The Authority is not exposed to significant interest rate risk on its monetary current assets and current liabilities due to their short-term maturities. The Authority's long-term debt has a fixed rate of interest and is therefore not subject to fair value changes as a result of interest rate changes.

The investment portfolio primarily consists of fixed interest securities. The investment portfolio's sensitivity to interest rate changes is such that a 1% increase or decrease in interest rates would result in a 3.375% increase or decrease in the fair value of the portfolio.

- **Price risk**

Price risk is the risk the fair value of an investment will fluctuate because of changes in market prices (other than those arising from foreign currency risk or interest rate risk).

### Credit risk

Credit risk is the risk the Authority will be unable to redeem investments or collect accounts receivable or other debts due to it. The Authority collects revenues primarily in cash and does not extend a significant amount of trade credit. The Authority attempts to control credit risk on its investments through a conservative investment policy, which involves only purchasing investments prescribed in the financial activities regulation of the City of Toronto Act, 2006 and focusing on issuers with strong credit ratings. Credit risk is considered low.

Credit limits during the reporting period may be exceeded in circumstances when management believes the risk of non-payment is low. Management does not expect any losses from non-performance by these counterparties. The allowance for doubtful accounts has been recorded and evaluated on an annual basis.

|                            | Less than 30 days<br>\$ | 31 - 60 days<br>\$ | More than 60 days<br>\$ |
|----------------------------|-------------------------|--------------------|-------------------------|
| Past due not impaired      |                         |                    |                         |
| Accounts receivable - 2015 | 30,543                  | 5,672              | 106,974                 |

### Liquidity risk

Liquidity risk is the risk the Authority will be unable to settle or meet commitments as they come due. The Authority's commitments are largely in the form of short-term liabilities, which are met out of cash flows generated by operating activities and long-term investments. Varying maturities of investments are purchased to ensure the Authority can fund its capital program as needs arise. Long-term liabilities are not considered material and repayment is scheduled to allow settlement from cash flows generated from operating activities. The effect is a stable cash flow from operations, which acts to reduce liquidity risk.

The following table is a maturity analysis of the Authority's financial liabilities:

|  | Up to 1 month<br>\$ | More than<br>1 month up<br>to 1 year<br>\$ | More than<br>1 year up<br>to 5 years<br>\$ | More than<br>5 years<br>\$ | Total<br>\$ |
|--|---------------------|--|--|----------------------------|-------------|
| Accounts payable and accrued liabilities | 10,576,584          | -  | -  | -                          | 10,576,584  |
| Due to related parties                   | 74,355,442          | -  | -  | -                          | 74,355,442  |
| Due to other parties                     | 4,936,407           | -  | -  | -                          | 4,936,407   |
| Debt payable, principal and interest     | 47,863              | 533,667                                    | 2,475,183                                  | 3,090,780                  | 6,147,493   |
|  | 89,916,296          | 533,667                                    | 2,475,183                                  | 3,090,780                  | 96,015,926  |

### Transfer of financial assets

Financial assets that have been transferred by the Authority have been derecognized in their entirety and the Authority does not have any continuing involvement in the derecognized financial assets.

## 21 | Capital management

The Authority returns 75% of its annual net income and comprehensive income to the City and retains 25% to fund its long-term, multi-year capital budget plan. As such, the majority of the Authority's capital is invested in property and equipment and the majority of funding for the multi-year capital plan is derived from future income still to be earned. The Authority attempts to maintain capital on hand at a level sufficient to fund one to two years of capital investment and holds this capital in a combination of cash and longer-term bonds to balance the dual goals of maximizing returns while maintaining sufficient liquidity to allow the Authority to react to capital investment opportunities as they arise.

To the extent funding is projected to exceed capital budget needs over the capital budget period, excess funds are returned to the City in order to maintain capital levels at one to two years of capital investment needs.

As at December 31, 2015, the Authority has met its objective of having sufficient liquid resources to meet its current obligations and fund capital investment opportunities as they arise.

# Notes to Financial Statements

December 31, 2015

(All amounts are in Canadian dollars)

## 22 | Commitments and contingent liabilities

### Commitments

- Commitments to purchase property and equipment are disclosed in note 10(b).
- The Authority has a commitment under an extended warranty agreement with a third party for the servicing of pay and display equipment. The agreement expires on June 30, 2025 and calls for future annual payments by the Authority starting at \$1,687,872 in 2015 based on current equipment totals with an annual inflation factor increase based on the consumer price index (CPI).
- On behalf of the Authority, the City enters into contracts to purchase natural gas at fixed prices. These contracts are entered into and continue to be held for the purpose of receipt of natural gas in accordance with the Authority's expected usage.
- Future minimum payments under a snow clearing contract that expires in 2020 are estimated at \$955,373.

Commitments under operating leases for use of land and equipment are as follows:

| Payable in                       | 2015<br>\$       | 2014<br>\$        |
|----------------------------------|------------------|-------------------|
| Not more than 1 year             | 3,367,464        | 3,422,158         |
| 1 year but not more than 5 years | 3,064,507        | 5,911,612         |
| Over 5 years                     | 527,665          | 728,369           |
|                                  | <b>6,959,636</b> | <b>10,062,139</b> |

Contingent rent paid under these leases is based on a percentage of income earned by the Authority related to the leased properties. The amount of contingent rent paid under these leases during the year was \$5,233,968 (2014 - \$4,931,000).

### Contingent liabilities

The Authority has contingent liabilities in respect of legal claims arising in the ordinary course of business. At present, the outcome of these cases is not determinable. The Authority believes these claims are without merit and will vigorously defend itself in each of these actions. It is not anticipated that any material liabilities will arise from the contingent liabilities, other than those provided for.

## 23 | Statement of cash flows

The net change in non-cash working capital balances related to operating activities consists of the following:

|  | 2015<br>\$       | 2014<br>\$       |
|--|------------------|------------------|
| Accounts receivable                      | (332,922)        | 153,091          |
| Supplies                                 | 111,690          | 4,380            |
| Prepaid expenses                         | (2,379,435)      | 679,826          |
| Accounts payable and accrued liabilities | 4,035,938        | 21,047           |
| Provisions                               | 34,000           | (44,570)         |
| Deferred revenue                         | 683,675          | 654,794          |
| Due to related parties                   | 189,656          | 2,152,179        |
|  | <b>2,342,602</b> | <b>3,620,747</b> |

## 24 | Direct expenses - operating

|   | 2015             |                   | 2014              |                   |
|---|------------------|-------------------|-------------------|-------------------|
|   | On-street<br>\$  | Off-street<br>\$  | Total<br>\$       | Total<br>\$       |
| Salaries, wages and benefits (note 16)  | 2,554,445        | 14,539,881        | 17,094,326        | 16,528,949        |
| Maintenance of facilities and equipment | 2,069,166        | 4,153,740         | 6,222,906         | 5,520,378         |
| Rent                                    | -                | 7,019,431         | 7,019,431         | 6,713,223         |
| Utilities                               | -                | 2,857,626         | 2,857,626         | 2,685,313         |
| Pay and display network communications  | 2,200,390        | 244,633           | 2,445,023         | 2,383,742         |
| Tickets                                 | 1,028,957        | 408,333           | 1,437,290         | 1,308,471         |
| Credit card processing fees             | 634,946          | 1,339,961         | 1,974,907         | 1,784,877         |
| Security and monitoring                 | 205              | 1,443,814         | 1,444,019         | 1,248,949         |
| Snow clearing                           | -                | 1,194,633         | 1,194,633         | 1,269,712         |
| Insurance                               | 73,275           | 889,260           | 962,535           | 1,058,954         |
| Staff mileage                           | 20,687           | 191,845           | 212,532           | 205,395           |
| Telephone                               | 5,542            | 279,457           | 284,999           | 266,585           |
| Outside coin counting                   | 88,306           | 34,523            | 122,829           | 124,208           |
| Other                                   | 5,078            | 322,713           | 327,791           | 315,795           |
|   | <b>8,680,997</b> | <b>34,919,850</b> | <b>43,600,847</b> | <b>41,414,551</b> |

## 25 | Due to other parties

In 2015, the Authority entered into a ten-year agreement with Metrolinx to operate as part of the Bike Share Toronto Program in other municipalities in the Greater Toronto and Hamilton Area. In 2015, the Authority received \$4.9 million from Metrolinx to purchase bicycles and docking stations of which 80% are to be fully deployed within the City of Toronto. Metrolinx will hold title to the equipment until five years after full deployment at which time title will be transferred to the Authority. The cash received is presented in the statement of financial position as restricted cash and the liability to Metrolinx in due to other parties.

# Off-Street Parking Facilities

| NO.          | LOCATION                           | CAPACITY     |
|--------------|------------------------------------|--------------|
| DOWNTOWN     |                                    |              |
| 26           | Queen St – Victoria St Garage      | 645          |
| 32           | Bay St – Lakeshore Blvd W          | 330          |
| 34           | Dundas Square Garage               | 265          |
| 36           | Nathan Phillips Square Garage      | 2087         |
| 43           | St. Lawrence Garage                | 2008         |
| 52           | University Ave Garage              | 323          |
| 125          | Richmond St – Sherbourne St Garage | 258          |
| 216          | McCaul St                          | 38           |
| 219          | 87 Richmond St E                   | 20           |
| 263          | 130 Elizabeth St                   | 27           |
| <b>TOTAL</b> |                                    | <b>6,001</b> |

| DOWNTOWN FRINGE |                                      |              |
|-----------------|--------------------------------------|--------------|
| 1               | Hayden St, e of Yonge St             | 430          |
| 3               | Isabella St, e of Yonge St           | 33           |
| 5               | Wellesley St, e of Yonge St          | 135          |
| 15              | Yorkville Ave – Cumberland St Garage | 1036         |
| 51              | Lippincott St, s of Bloor St W       | 144          |
| 58              | Bloor St – Bedford Rd Garage         | 399          |
| 68              | Kensington Garage                    | 450          |
| 71              | Bellevue Ave, s of Nassau St         | 91           |
| 79              | Sherbourne St, n of Carlton St       | 110          |
| 96              | Portland Garage                      | 37           |
| 106             | Augusta Ave, n of Queen St W         | 120          |
| 109             | Aberdeen Ave, w of Parliament St     | 35           |
| 150             | Larch St Garage                      | 357          |
| 205             | 465 Huron St                         | 20           |
| 209             | 711 Lakeshore Blvd W                 | 65           |
| 212             | 363 Adelaide St W                    | 23           |
| 215             | 100 Yorkville Ave                    | 172          |
| 221             | 121 St. Patrick St                   | 36           |
| 227             | 105 Spadina Ave                      | 18           |
| 230             | 55 Mill St                           | 230          |
| 233             | 44 Parliament St                     | 120          |
| 238             | 9 Madison (Bloor St W, e of Spadina) | 38           |
| 243             | 115 Unwin Ave                        | 123          |
| 252             | 1695 Dufferin St                     | 14           |
| 259             | 334-350 Bloor St W/4 & 6A Spadina Rd | 51           |
| 261             | 45 Abell St                          | 124          |
| 262             | 302 Queen St W                       | 94           |
| 264             | 250 Fort York Blvd                   | 6            |
| 267             | 70 Distillery Lane                   | 103          |
| 268             | 271 Front St                         | 83           |
| 261             | 45 Abell Street                      | 124          |
| 271             | 800 Fleet St                         | 132          |
| <b>TOTAL</b>    |                                      | <b>4,953</b> |

| MIDTOWN |                                       |     |
|---------|---------------------------------------|-----|
| 11      | Rosehill Ave Garage                   | 557 |
| 12      | Alvin Ave, n of St. Clair Ave E       | 188 |
| 13      | Delisle Ave, w of Yonge St            | 238 |
| 29      | Holly St – Dunfield Ave Garage        | 460 |
| 39      | Castlefield Ave, w of Yonge St        | 163 |
| 47      | Castlknock Rd, n of Eglinton Ave W    | 174 |
| 55      | Bedford Park Ave, w of Yonge St       | 42  |
| 107     | MacPherson Ave – Rathnelly Ave        | 40  |
| 131     | 912 Eglinton Ave W                    | 28  |
| 139     | Sherwood Ave, e of Yonge St           | 46  |
| 152     | Glenforest Rd, e of Yonge St          | 26  |
| 155     | Eglinton Ave W – Glen Cedar Rd        | 33  |
| 157     | Bayview Ave – Millwood Garage (lower) | 20  |
| 161     | St. Clair Ave – Yonge St Garage       | 173 |
| 164     | Thelma Ave – Spadina Rd               | 55  |

| NO.          | LOCATION                             | CAPACITY     |
|--------------|--------------------------------------|--------------|
| MIDTOWN      |                                      |              |
| 171          | Mt. Pleasant Rd, s of Eglinton Ave E | 53           |
| 178          | 650 Mt. Pleasant Rd                  | 68           |
| 195          | 15 Price St                          | 71           |
| 223          | 1501 Yonge St                        | 37           |
| 249          | 1670 Bayview Ave                     | 33           |
| 269          | 1010 Yonge St                        | 48           |
| 273          | 20-24 Erskine Ave                    | 37           |
| 602          | 1503 to 1505 Bayview Ave             | 25           |
| <b>TOTAL</b> |                                      | <b>2,615</b> |

| CENTRAL EAST |                                      |              |
|--------------|--------------------------------------|--------------|
| 17           | Pape Ave, n of Danforth Ave          | 85           |
| 20           | Cedarvale Ave, n of Danforth Ave     | 37           |
| 21           | Amroth Ave, s of Danforth Ave        | 54           |
| 28           | Pape Ave, s of Danforth Ave          | 76           |
| 45           | Broadview Ave, n of Queen St E       | 92           |
| 48           | Lee Ave, s of Queen St E             | 68           |
| 78           | Erindale Ave, e of Broadview Ave     | 93           |
| 87           | Chester Ave, n of Danforth Ave       | 83           |
| 88           | e/s Ferrier Ave, n of Danforth Ave   | 47           |
| 89           | Lipton Ave, e of Pape Ave            | 70           |
| 90           | Eaton Ave, n of Danforth Ave         | 30           |
| 77           | 110 Danforth Ave, e of Coxwell Ave   | 25           |
| 137          | Gough Ave, n of Danforth Ave         | 17           |
| 142          | Langford Ave, n of Danforth Ave      | 27           |
| 146          | Gerrard St E, w of Broadview Ave     | 37           |
| 149          | Woodycrest Ave, n of Danforth Ave    | 35           |
| 156          | w/s Ferrier Ave, n of Danforth Ave   | 23           |
| 170          | Hammersmith Ave, n of Queen St E     | 30           |
| 173          | Rhodes Ave, s of Danforth Ave        | 24           |
| 174          | Hiawatha Rd – Gerrard St             | 50           |
| 179          | Gerrard St, e of Broadview Ave       | 25           |
| 180          | 268 Rhodes                           | 41           |
| 183          | 193 Boardwalk Drive                  | 21           |
| 184          | Boardwalk Dr, s of Queen St E        | 24           |
| 185          | Joseph Duggan Rd, s of Queen St E    | 24           |
| 186          | Sarah Ashbridge Ave, s of Queen St E | 24           |
| 187          | 116 Winners Circle                   | 10           |
| 200          | 1167 Eastern Ave                     | 66           |
| 202          | 1141 Eastern Ave                     | 18           |
| 244          | 1439 Danforth Ave                    | 20           |
| 248          | 136 Broadview Ave                    | 22           |
| 276          | 138 Hamilton St                      | 4            |
| 277          | 242 Danforth Ave                     | 19           |
| 600          | Civic Centre                         | 20           |
| <b>TOTAL</b> |                                      | <b>1,341</b> |

| CENTRAL WEST |                                  |     |
|--------------|----------------------------------|-----|
| 18           | Keele St, s of Dundas St W       | 77  |
| 19           | Pacific Ave, s of Dundas St W    | 71  |
| 41           | Norton Ave, w of Dufferin St     | 64  |
| 42           | Via Italia, s of St. Clair Ave W | 169 |
| 44           | Fuller Ave, n of Queen St W      | 53  |
| 53           | Richmond St W – Walnut Ave       | 49  |
| 62           | Queen St W – Abell St            | 29  |
| 64           | Durie St, n of Bloor St W        | 155 |
| 80           | Keele St, n of Dundas St W       | 54  |
| 81           | Lansdowne Ave, n of Bloor St W   | 40  |
| 82           | Margueretta St, n of Bloor St W  | 56  |
| 84           | Salem Ave, n of Bloor St W       | 35  |
| 85           | Palmerston Ave, n of Bloor St W  | 58  |
| 91           | Armadale Ave, n of Bloor St W    | 148 |

| NO.          | LOCATION                           | CAPACITY     |
|--------------|------------------------------------|--------------|
| CENTRAL WEST |                                    |              |
| 93           | Euclid Ave, n of Bloor St W        | 52           |
| 104          | Ossington Ave, n of Bloor St W     | 45           |
| 111          | College St – Clinton St Garage     | 79           |
| 116          | Kennedy Ave, n of Bloor St W       | 56           |
| 130          | Bartlett Ave, n of Bloor St W      | 38           |
| 133          | 20 Prescott Ave                    | 7            |
| 141          | Greenlaw Ave, s of St. Clair Ave W | 53           |
| 143          | Windermere Ave, n of Bloor St W    | 88           |
| 144          | Clinton St, n of Bloor St W        | 33           |
| 158          | Queen St W, w of Cowan Ave         | 32           |
| 167          | Ossington Ave, n of Queen St W     | 20           |
| 168          | Harrison St, e of Dovercourt Rd    | 47           |
| 181          | Lampost Stadium                    | 329          |
| 188          | Beatrice St, s of College St       | 18           |
| 204          | 1117 Dundas St W                   | 37           |
| 218          | 3354 Dundas St W                   | 13           |
| 220          | 789 St. Clair Ave W                | 18           |
| 224          | 34 Hanna Ave                       | 184          |
| 225          | 80 Clinton St                      | 25           |
| 226          | 646 St. Clair Ave W                | 18           |
| 228          | 11 Kenwood Ave                     | 25           |
| 229          | 110 Dovercourt Rd                  | 8            |
| 231          | 19 Spadina Rd                      | 65           |
| 235          | 2201 Dundas St W                   | 10           |
| 239          | 333 Eglinton Ave W                 | 25           |
| 240          | 700 St. Clair Ave W                | 18           |
| 241          | 9 Bonar Place                      | 34           |
| 246          | 31 Blackthorne Ave                 | 37           |
| 251          | 201 Claremont St                   | 43           |
| 256          | 1624 Queen St W                    | 33           |
| 270          | 180-184 Spadina Ave                | 35           |
| 272          | 775 King St                        | 135          |
| 275          | 1030 King St                       | 152          |
| 651          | 1169 Weston Road                   | 47           |
| 652          | Scott Rd                           | 14           |
| 653          | E side Riverview Gardens           | 113          |
| 654          | W side Riverview Gardens           | 100          |
| 656          | Mould Ave                          | 7            |
| 658          | Dufferin St                        | 94           |
| 659          | Oakwood Library                    | 22           |
| 660          | Oakwood Ave, n of Rogers Rd        | 21           |
| 661          | 433 Rogers Rd                      | 24           |
| 663          | 1 Shortt St                        | 130          |
| 664          | Eglinton Ave – Oakwood Ave         | 40           |
| 667          | 1531 Eglinton Ave                  | 23           |
| 670          | 2053 Dufferin St                   | 23           |
| <b>TOTAL</b> |                                    | <b>3,528</b> |

| SUBURBAN NORTH |                             |              |
|----------------|-----------------------------|--------------|
| 400            | 10 Kingsdale Ave            | 50           |
| 401            | 246 Brooke Ave              | 97           |
| 402            | 10 Empress Ave              | 68           |
| 403            | 10 Harlandale Ave           | 112          |
| 404            | Beecroft Garage             | 382          |
| 410            | Beecroft W                  | 173          |
| 411            | Roe Ave (1880 Avenue Rd)    | 32           |
| 412            | 11 Finch Ave W              | 62           |
| 413            | Warner Bros – 4576 Yonge St | 17           |
| 414            | Jolly Miller                | 139          |
| 418            | 68 Sheppard Ave W           | 34           |
| 419            | 5667 Yonge St               | 23           |
| <b>TOTAL</b>   |                             | <b>1,189</b> |

| NO.           | LOCATION                   | CAPACITY   |
|---------------|----------------------------|------------|
| SUBURBAN EAST |                            |            |
| 700           | 101 Grangeway Ave          | 261        |
| 701           | Fallingbrook Rd            | 83         |
| 706           | 284 Milner Ave             | 98         |
| 707           | 1530 Markham Rd            | 24         |
| 709           | 1940/1950 Lawrence Ave E   | 25         |
| 710           | Bushby Dr, e of McCowan Rd | 214        |
| 711           | 158 Borough Dr             | 16         |
| <b>TOTAL</b>  |                            | <b>721</b> |

| SUBURBAN WEST |   |              |
|---------------|---|--------------|
| 500           | 7 Jackson Ave                           | 40           |
| 501           | 11 Grenview Blvd N                      | 83           |
| 502           | Prince Edward Dr, n of Bloor St W       | 43           |
| 503           | 12 Willingdon Ave                       | 65           |
| 504           | 9 Willingdon Ave                        | 116          |
| 505           | 934 Royal York Rd                       | 11           |
| 506           | Fifth/Sixth St, n of Lake Shore Blvd W  | 53           |
| 507           | Third St, s of Lake Shore Blvd W        | 24           |
| 508           | Eighth/Ninth St, n of Lake Shore Blvd W | 45           |
| 509           | Fourth St, s of Lake Shore Blvd W       | 22           |
| 510           | Twenty-Third St, s of Lake Shore Blvd W | 22           |
| 511           | Seventh St, s of Lake Shore Blvd W      | 54           |
| 512           | 3220 Bloor Street W                     | 57           |
| 513           | 575 Royal York Rd                       | 28           |
| 514           | 139 Islington Ave                       | 11           |
| 516           | Woolgar Laneway, n of The Queensway     | 11           |
| 517           | Superior Ave, n of Lake Shore Blvd W    | 23           |
| 519           | Dayton Lane, s of The Queensway         | 15           |
| 520           | Royal Avon, n of Dundas St W            | 62           |
| 521           | Monkton Ave, s of Bloor St W            | 25           |
| 528           | Assembly Hall Lot                       | 30           |
| 529           | Powerhouse Lot                          | 210          |
| 532           | 14 Barkwin Dr                           | 23           |
| 534           | 15 Marine Parade Dr                     | 16           |
| 650           | John St                                 | 190          |
| 657           | Scarlett Rd                             | 11           |
| 668           | 2700 Eglinton Ave W                     | 109          |
| 669           | 2700 Eglinton Ave W                     | 38           |
| <b>TOTAL</b>  |   | <b>1,437</b> |

| SPECIAL FACILITIES             |  |               |
|--------------------------------|--|---------------|
| Commuter Carparks              |  | 13,432        |
| Seasonal                       |  | 2,287         |
| Toronto Community Housing Corp |  | 1,191         |
| <b>TOTAL</b>                   |  | <b>38,695</b> |



Toronto Parking Authority



## Toronto Parking Authority

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